

MEMORANDUM OF ASSOCIATION

THE COMPANIES ACT 2006

**COMPANY LIMITED BY
GUARANTEE AND NOT HAVING A
SHARE CAPITAL**

MEMORANDUM of ASSOCIATION

of

**HELMSDALE & DISTRICT
DEVELOPMENT TRUST**

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SHARE CAPITAL

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of
HELMSDALE & DISTRICT DEVELOPMENT TRUST

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company.

Continuation sheet:

Name of each subscriber	Signature of each subscriber
Rona Ellis	
Ruth Whittaker	
Karen Sutherland	
Jean Sargent	
Barbara Jappy	
Garry MacMillan	
Grace Maxwell	

Dated: 7th April 2017

ARTICLES OF ASSOCIATION

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Constitution of company

- 1 The model articles of association as prescribed in Schedule 2 to The Companies (Model Articles) Regulations 2008 are excluded in respect of this company.

Defined terms

- 2 In these articles of association, unless the context requires otherwise:-
 - (a) "Act" means the Companies Act 2006;
 - (b) "charity" means a body which is either a Scottish Charity, or a "charity" within the meaning of section 1 of the Charities Act 2006, providing (in either case) that its objects are limited to charitable purposes;
 - (c) "charitable purpose" means a charitable purpose under section 7 of the Charities and Trustee Investment (Scotland) Act 2005 which is also regarded as a charitable purpose in relation to the application of the Taxes Acts;
 - (d) "community body" shall mean a community body within the meaning of section 34 of the Land Reform (Scotland) Act 2003;
 - (e) "crofting community body" shall mean a crofting community body within the meaning of section 71 of the Land Reform (Scotland) Act 2003;
 - (f) "electronic form" has the meaning given in section 1168 of the Act;
 - (g) "OSCR" means the Office of the Scottish Charity Regulator;
 - (h) "property" means any property, heritable or moveable, real or personal, wherever situated;
 - (i) "Scottish Charity" means a "Scottish charity" within the meaning of section 13 of the Charities and Trustee Investment (Scotland) Act 2005;
 - (j) "subsidiary" has the meaning given in section 1159 of the Act;
 - (k) "sustainable development" means development which meets the needs of the present without compromising the ability of future generations to meet their own needs.

- 3 Any reference to a provision of any legislation (including any statutory instrument) shall include any statutory modification or re-enactment of that provision in force from time to time.

Objects

- 4 The company has been formed to benefit the community of Helmsdale & District, which comprises the postcode unit(s) within KW8, KW7 and KW11 as set out in detail in Appendix 1 to these Articles ("the Community"), with the following objects:

4.1 To provide within Helmsdale and District recreational facilities, or organise recreational activities, with the object of improving the conditions of life for the persons for whom the facilities or activities are primarily intended.

4.2 To advance education and in particular promote opportunities for learning for the benefit of the general public.

4.3 To advance the arts and / or culture.

4.4 To advance environmental protection and improvement in Helmsdale and District through the provision, maintenance and / or improvement of public open space and other public amenities and other environmental and regeneration projects.

(subject to appropriate safeguards to ensure that the public benefits so arising clearly outweigh any private benefit thereby conferred by private landowners).

4.5 To provide or assist in the provision of housing for people in necessitous circumstances within Helmsdale and District.

4.6 To prevent or relieve poverty particularly among the residents of Helmsdale and District.

4.7 To relieve those in need of employment, particularly among the residents of Helmsdale and District, for the Public benefit in such ways as may be thought fit, including assistance to find employment.

4.8 To relieve those in need by promoting training, particularly among residents of Helmsdale and District, and with particular reference to skills which will assist the participants in obtaining paid employment.

4.9 To advance community development through the promotion of trade and industry within Helmsdale and District for the benefit of the general public.

4.10 To help young people, particularly those resident in the Helmsdale and District, to develop their physical, mental and spiritual capacities, such that they may grow to full maturity as individuals and as members of society.

4.11 To advance heritage and / or preserve, for the benefit of the general public, the historical, architectural and constructional heritage that may exist in and around the Helmsdale and District in buildings (including any structure or erection, and any part of a building as so defined) of particular beauty or historical, architectural or constructional interest.

4.12 To advance the health of the residents of Helmsdale & District, and to assist in the relief of ill health and the provision of health education for such residents.

4.13 To relieve the needs of people (and particularly those resident in the Helmsdale & District who suffer from mental and/or physical disability, illness or impairment or have particular needs by reason of old age or current or past drug, solvent and/or alcohol abuse, and their carers and families.

4.14 To encourage, stimulate and support volunteering principally in Helmsdale and District.

4.15 To promote the rehabilitation of offenders and ex-offenders by provision of education and training, the assistance in finding work and the promotion or support of any project or scheme directed towards the prevention of crime or delinquency.

4.16 To advance education through

- (i) The provision and supervision of learning-orientated activities for school and pre-school children.
- (ii) The provision of care, guidance, instruction, activities and support directed towards addressing the special educational needs of school and pre-school children who come from a single parent family or other home environment where there are necessitous circumstances and/or to relieve poverty among the residents of the Helmsdale and District, in particular by releasing poor individuals (whether parents or guardians) having the care of school and/or pre-school children to attend training courses and programmes which are directed towards the acquisition of skills which will assist such individuals in obtaining employment or by allowing poor individuals (whether parents or guardians) having the care of school and/or pre-school children to maintain themselves in paid employment.

4.17 To advance citizenship and/or community development (including the promotion of civic responsibility and the promotion of the voluntary sector and/or the effectiveness or efficiency of charities).

4.18 To promote, establish, operate and/or support other similar schemes and projects of a charitable nature for the benefit of the community within Helmsdale and District.

But such that the company shall do so following principles of sustainable development.

- 5 The company's objects are restricted to those set out in article 4 (but subject to article 6).
- 6 The company may (subject to first obtaining the consent of OSCR) add to, remove or alter the statement of the company's objects in article 4; on any occasion when it does so, it must give notice to the registrar of companies and the amendment will not be effective until that notice is registered on the register of companies.

Powers

- 7 In pursuance of the objects listed in article 4 (but not otherwise), the company shall have the following powers:-
 - (a) To manage community land and associated assets for the benefit of the Community and the public in general as an important part of the protection and sustainable development of Scotland's natural environment.
 - (b) To establish, maintain, develop and/or operate a centre or centres providing facilities for childcare, community learning, healthy living initiatives, educational and cultural activities, training activities, leisure pursuits and accommodation for community groups, and for public sector agencies which provide services of benefit to the community, and which may include refreshment facilities.
 - (c) To advise in relation to, prepare, organise, conduct and/or support training courses, educational and training events and activities of all kinds.
 - (d) To design, prepare, publish and/or distribute information packs, leaflets, books, newsletters, magazines, posters and other publications, audio visual recordings, multimedia products and display materials, and to create and maintain a website or websites.
 - (e) To promote, operate, co-ordinate, monitor, and/or support other projects and programmes (which may include workspace projects) which further the objects of the company.
 - (f) To provide information, advisory, support and/or consultancy services which further the objects of the company.

- (g) To liaise with local authorities, central government authorities and agencies, charities/community benefit bodies and others, all with a view to furthering the objects of the company.
- (h) To register any interest in land and to exercise the right to buy under the provisions of Part 2 of the Land Reform (Scotland) Act 2003.
- (i) To carry on any other activities which further any of the above objects.
- (j) To promote companies whose activities may further one or more of the above objects, or may generate income to support the activities of the company, acquire and hold shares in such companies and carry out, in relation to any such company which is a subsidiary of the company, all such functions as may be associated with a holding company.
- (k) To acquire and take over the whole or any part of the undertaking and liabilities of any body holding property or rights which are suitable for the company's activities.
- (l) To purchase, take on lease, hire, or otherwise acquire, any property or rights which are suitable for the company's activities.
- (m) To improve, manage, develop, or otherwise deal with, all or any part of the property and rights of the company.
- (n) To sell, let, hire out, license, or otherwise dispose of, all or any part of the property and rights of the company.
- (o) To lend money and give credit (with or without security) and to grant guarantees and issue indemnities.
- (p) To borrow money, and to give security in support of any such borrowings by the company, in support of any obligations undertaken by the company or in support of any guarantee issued by the company.
- (q) To employ such staff as are considered appropriate for the proper conduct of the company's activities, and to make reasonable provision for the payment of pension and/or other benefits for members of staff, ex-members of staff and their dependants.
- (r) To engage such consultants and advisers as are considered appropriate from time to time.
- (s) To effect insurance of all kinds (which may include officers' liability insurance).
- (t) To invest any funds which are not immediately required for the company's activities in such investments as may be considered appropriate (and to dispose of, and vary, such investments).

- (u) To establish and/or support any other charity, and to make donations for any charitable purpose falling within the company's objects.
- (v) To take such steps as may be deemed appropriate for the purpose of raising funds for the company's activities.
- (w) To accept grants, donations and legacies of all kinds (and to accept any reasonable conditions attaching to them).
- (x) To oppose, or object to, any application or proceedings which may prejudice the company's interests.
- (y) To enter into any arrangement with any organisation, government or authority which may be advantageous for the purposes of the activities of the company, and to enter into any arrangement for co-operation or mutual assistance with any charity.
- (z) To do anything which may be incidental or conducive to the furtherance of any of the company's objects.

Restrictions on use of the company's assets

- 8 The income and property of the company shall be applied solely towards promoting the company's objects (as set out in article 4) and in particular (but without limiting the generality of that provision) any surplus funds or assets of the Company must be applied for the benefit of the Community.
- 9 No part of the income or property of the company shall be paid or transferred (directly or indirectly) to the members of the company, whether by way of dividend, bonus or otherwise.
- 10 No director of the company shall be appointed as a paid employee of the company; no director shall hold any office under the company for which a salary or fee is payable.
- 11 No benefit (whether in money or in kind) shall be given by the company to any director except
 - (a) Repayment of out-of-pocket expenses; or
 - (b) Reasonable payment in return for particular services (not being of a management nature) actually rendered to the company.

Liability of members

- 12 Each member undertakes that if the company is wound up while he/she is a member (or within one year after he/she ceases to be a member), he/she will contribute - up to a maximum of £1 - to the assets of the company, to be applied towards:
 - (a) Payment of the company's debts and liabilities contracted before he/she ceases to be a member;

- (b) Payment of the costs, charges and expenses of winding up; and
- (c) Adjustment of the rights of the contributories among themselves.

General structure

- 13 The structure of the company consists of:-
- (a) The MEMBERS - who have the right to attend the annual general meeting (and any extraordinary general meeting) and have important powers under the articles of association and the Act; in particular, the members elect people to serve as directors and take decisions in relation to changes to the articles themselves
 - (b) The DIRECTORS - who hold regular meetings during the period between annual general meetings, and generally control and supervise the activities of the company; in particular, the directors are responsible for monitoring the financial position of the company.

Qualifications for membership

- 14 The members of the company shall consist of the subscribers to the memorandum of association and such other persons as are admitted to membership under articles 15 to 20.
- 15 Membership shall (subject to articles 18 and 20) be open to any person aged 18 years or over who:
- (a) Is ordinarily resident in the Community (as defined in article 4);
 - (b) Is entitled to vote at a local government election in a polling district that includes the Community or part of it; and
 - (c) Supports the objects and activities of the company.
- 16 An individual, once admitted to membership, shall cease to be a member if he/she ceases to be eligible for membership in terms of article 15.
- 17 Employees of the company shall not be eligible for membership; a person who becomes an employee of the company after admission to membership shall automatically cease to be a member.

Application for membership

- 18 Any person who wishes to become a member must sign, and lodge with the company, a written application for membership; the company shall supply a form for applying for membership to any person on request.

- 19 The directors may, at their discretion, refuse to admit any person to membership where they have reasonable grounds to believe that he/she might, if admitted to membership, act in a manner which would damage the reputation of the company, undermine the efficiency of its operations and/or disrupt the proper conduct of its meetings.
- 20 The directors shall consider each application for membership at the first directors' meeting which is held after receipt of the application; the directors shall, within a reasonable time after the meeting, notify the applicant of their decision on the application.

Minimum number of members

- 21 The minimum number of members is 20; in the event that the number of members falls below 20, the directors may not conduct any business other than to ensure the admission of sufficient members to achieve the minimum number.
- 22 For the avoidance of doubt, a 100% majority of the members of the company (ie all the Members of the Company) shall be individuals eligible under article 15 (individuals ordinarily resident in the Community).

Membership subscription

- 23 Members shall be required to pay a membership subscription; unless and until otherwise determined by ordinary resolution, the amount of the membership subscription shall be £1.
- 24 The membership subscriptions shall be payable on completion of the membership application form.
- 25 The members may vary the amount of the membership subscription, by way of an ordinary resolution to that effect passed at an annual general meeting.
- 26 A person who ceases (for whatever reason) to be a member shall not be entitled to any refund of the membership subscription.

Register of members

- 27 The directors shall maintain a register of members, setting out the full name and address of each member, the date on which he/she was admitted to membership, and the date on which any person ceased to be a member.

Withdrawal from membership

- 28 Any person who wishes to withdraw from membership shall sign, and lodge with the company, a written notice to that effect; on receipt of the notice by the company, he/she shall cease to be a member.

Expulsion from membership

- 29 Any person may be expelled from membership by special resolution (see article 42), providing the following procedures have been observed:-
- (a) At least 21 days' notice of the intention to propose the resolution must be given to the member concerned, specifying the grounds for the proposed expulsion
 - (b) The member concerned shall be entitled to be heard on the resolution at the general meeting at which the resolution is proposed.

Termination/transfer

- 30 Membership shall cease on death.
- 31 A member may not transfer his/her membership to any other person.

General meetings (meetings of members)

- 32 The directors shall convene an annual general meeting in each year (but excluding the year in which the company is formed); the first annual general meeting shall be held not later than 18 months after the date of incorporation of the company.
- 33 Not more than 15 months shall elapse between one annual general meeting and the next.
- 34 The business of each annual general meeting shall include:-
- (a) A report by the chair on the activities of the company
 - (b) Consideration of the annual accounts of the company
 - (c) The election/re-election of directors, as referred to in articles 63 to 68.
- 35 Subject to Article 33, the directors may convene an extraordinary general meeting at any time.
- 36 The directors must convene a general meeting if there is a valid requisition by members (under section 303 of the Act) or a requisition by a resigning auditor (under section 518 of the Act).

Notice of general meetings

- 37 At least 14 clear days' notice must be given of any general meeting.
- 38 The reference to "clear days" in article 37 shall be taken to mean that, in calculating the period of notice, the day after the notice is posted, (or, in the case of a notice sent by electronic means, the day after it was sent) and also the day of the meeting, should be excluded.

- 39 A notice calling a meeting shall specify the time and place of the meeting; it shall (a) indicate the general nature of the business to be dealt with at the meeting and (b) if a special resolution (see article 42) (or a resolution requiring special notice under the Act) is to be proposed, shall also state that fact, giving the exact terms of the resolution.
- 40 A notice convening an annual general meeting shall specify that the meeting is to be an annual general meeting.
- 41 Notice of every general meeting shall be given
- (a) In hard copy form
 - (b) In writing or, (where the individual to whom notice is given has notified the company of an address to be used for the purpose of electronic communication) in electronic form; or
 - (c) (Subject to the company notifying members of the presence of the notice on the website, and complying with the other requirements of section 309 of the Act) by means of a website.

Special resolutions and ordinary resolutions

- 42 For the purposes of these articles, a "special resolution" means a resolution passed by 75% or more of the votes cast on the resolution at an annual general meeting or extraordinary general meeting, providing proper notice of the meeting and of the intention to propose the resolution has been given in accordance with articles 37 to 41; for the avoidance of doubt, the reference to a 75% majority relates only to the number of votes cast in favour of the resolution as compared with the number of votes cast against the resolution, and accordingly no account shall be taken of abstentions or members absent from the meeting.
- 43 In addition to the matters expressly referred to elsewhere in these articles, the provisions of the Act allow the company, by special resolution,
- (a) To alter its name
 - (b) To alter any provision of these articles or adopt new articles of association.
- 44 For the purposes of these articles, an "ordinary resolution" means a resolution passed by majority vote (taking account only of those votes cast in favour as compared with those votes against), at an annual general meeting or extraordinary general meeting, providing proper notice of the meeting has been given in accordance with articles 37 to 41.

Procedure at general meetings

- 45 No business shall be dealt with at any general meeting unless a quorum is present; the quorum for a general meeting shall be 10% of the ordinary members entitled to vote (each being a member or a proxy for a member).
- 46 If a quorum is not present within 15 minutes after the time at which a general meeting was due to commence - or if, during a meeting, a quorum ceases to be present - the meeting shall stand adjourned to such time and place as may be fixed by the chairperson of the meeting.
- 47 The chair of the company shall (if present and willing to act as chairperson) preside as chairperson of each general meeting; if the chair is not present and willing to act as chairperson within 15 minutes after the time at which the meeting was due to commence, the directors present at the meeting shall elect from among themselves the person who will act as chairperson of that meeting.
- 48 The chairperson of a general meeting may, with the consent of the meeting, adjourn the meeting to such date, time and place as the chairperson may determine.
- 49 Every member shall have one vote, which (whether on a show of hands or on a secret ballot) may be given either personally or by proxy.
- 50 Any member who wishes to appoint a proxy to vote on his/her behalf at any meeting (or adjourned meeting):
- (a) Shall lodge with the company, at the company's registered office, a written instrument of proxy (in such form as the directors require), signed by him/her; or
 - (b) Shall send by electronic means to the company, at such electronic address as may have been notified to the members by the company for that purpose, an instrument of proxy (in such form as the directors require);
- providing (in either case), the instrument of proxy is received by the company at the relevant address not less than 48 hours before the time for holding the meeting (or, as the case may be, adjourned meeting).
- 51 An instrument of proxy which does not conform with the provisions of article 50, or which is not lodged or sent in accordance with such provisions, shall be invalid.
- 52 A member shall not be entitled to appoint more than one proxy to attend on the same occasion.
- 53 A proxy appointed to attend and vote at any meeting instead of a member shall have the same right as the member who appointed him/her to speak at the meeting and need not be a member of the company.
- 54 A vote given, or ballot demanded, by proxy shall be valid notwithstanding that the authority of the person voting or

demanding a ballot had terminated prior to the giving of such vote or demanding of such ballot, unless notice of such termination was received by the company at the company's registered office (or, where sent by electronic means, was received by the company at the address notified by the company to the members for the purpose of electronic communications) before the commencement of the meeting or adjourned meeting at which the vote was given or the ballot demanded.

- 55 If there are an equal number of votes for and against any resolution, the chairperson of the meeting shall not be entitled to a casting vote.
- 56 A resolution put to the vote at a general meeting shall be decided on a show of hands unless a secret ballot is demanded by the chairperson (or by at least two persons present in person at the meeting and entitled to vote (whether as members or proxies for members)); a secret ballot may be demanded either before the show of hands takes place, or immediately after the result of the show of hands is declared.
- 57 If a secret ballot is demanded, it shall be taken at the meeting and shall be conducted in such a manner as the chairperson may direct; the result of the ballot shall be declared at the meeting at which the ballot was demanded.

Categories of director

- 58 For the purposes of these articles
- “Member Director” means a director (drawn from the membership of the company) appointed under articles 63 to 68;
- “Co-opted Director” means a (non-member) director appointed or re-appointed by the directors under articles 69 and 70.

Maximum/minimum number of directors

- 59 The maximum number of directors shall be 11; out of that number, no more than 8 shall be Member Directors and no more than 3 shall be Co-opted Directors.
- 60 The minimum number of directors shall be no less than 5, of whom a majority must be Member Directors.

Eligibility

- 61 A person shall not be eligible for election/appointment as a Member Director unless he/she is a member of the company; a person

appointed as a Co-opted Director need not, however, be a member of the company.

- 62 A person shall not be eligible for election/appointment as a director if he/she is an employee of the company.

Election, retiral, re-election: Member Directors

- 63 At each annual general meeting, the members may (subject to article 61) elect any member (providing he/she is willing to act) to be a director (a "Member Director")
- 64 The directors may (subject to article 61) at any time appoint any member (providing he/she is willing to act) to be a director (a "Member Director").
- 65 At the first annual general meeting all the Directors shall retire from office.
- 66 At every subsequent annual general meeting:
- (a) any Member Director appointed under article 64 during the period since the preceding annual general meeting shall retire from office;
 - (b) out of the remaining Member Directors, one third (to the nearest round number) shall retire from office.
- 67 The directors to retire under paragraph (b) of article 66 shall be those who have been longest in office since they were last elected or re-elected; as between persons who were last elected/re-elected on the same date, the question of which of them is to retire shall be determined by some random method.
- 68 A director who retires from office under article 66 or 67 shall be eligible for re-election.

Appointment/re-appointment: Co-opted Directors

- 69 In addition to their powers under article 64, the directors may (subject to articles 61 and 62) at any time appoint any non-member of the company (providing he/she is willing to act) to be a director (a "Co-opted Director") on the basis that he/she has specialist experience and/or skills which could be of assistance to the directors.
- 70 At each annual general meeting, all of the Co-opted Directors shall retire from office – but shall then be eligible for re-appointment under article 69.

Termination of office

- 71 A director shall automatically vacate office if:-

- (a) he/she ceases to be a director through the operation of any provision of the Act or becomes prohibited by law from being a director;
- (b) he/she becomes debarred under any statutory provision from being a charity trustee (within the meaning of section 106 of the Charities and Trustee Investment (Scotland) Act 2005);
- (c) he/she becomes incapable for medical reasons of fulfilling the duties of his/her office and such incapacity is expected to continue for a period of more than six months;
- (d) he/she ceases to be a member of the company;
- (e) he/she becomes an employee of the company;
- (f) he/she resigns office by notice to the company;
- (g) he/she is absent (without permission of the directors) from more than three consecutive meetings of the directors, and the directors resolve to remove him/her from office; or
- (h) he/she is removed from office by ordinary resolution (special notice having been given) in pursuance of section 168 of the Act.

Register of directors

- 72 The directors shall maintain a register of directors, setting out full details of each director, including the date on which he/she became a director, and also specifying the date on which any person ceased to hold office as a director.

Officebearers

- 73 The directors shall elect from among themselves a chair and a treasurer, and such other office bearers (if any) as they consider appropriate.
- 74 All of the office bearers shall cease to hold office at the conclusion of each annual general meeting, but shall then be eligible for re-election.
- 75 A person elected to any office shall cease to hold that office if he/she ceases to be a director, or if he/she resigns from that office by written notice to that effect.

Powers of directors

- 76 Subject to the provisions of the Act and these articles, and subject to any directions given by special resolution, the company and its assets and undertaking shall be managed by the directors, who may exercise all the powers of the company.
- 77 A meeting of the directors at which a quorum is present may exercise all powers exercisable by the directors.

Personal interests

- 78 A director who has a personal interest in any transaction or other arrangement which the company is proposing to enter into, must declare that interest at a meeting of the directors; he/she will be debarred (in terms of article 93) from voting on the question of whether or not the company should enter into that arrangement.
- 79 For the purposes of the preceding article, a director shall be deemed to have a personal interest in an arrangement if any partner or other close relative of his/hers **or** any firm of which he/she is a partner **or** any limited company of which he/she is a substantial shareholder or director (or any other party who/which is deemed to be connected with him/her for the purposes of the Act), has a personal interest in that arrangement.
- 80 Provided
- (a) he/she has declared his/her interest;
 - (b) he/she has not voted on the question of whether or not the company should enter into the relevant arrangement; and
 - (c) the requirements of article 82 are complied with,
- a director will not be debarred from entering into an arrangement with the company in which he/she has a personal interest (or is deemed to have a personal interest under article 79) and may retain any personal benefit which he/she gains from his/her participation in that arrangement.
- 81 No director may serve as an employee (full time or part time) of the company, and no director may be given any remuneration by the company for carrying out his/her duties as a director.
- 82 Where a director provides services to the company or might benefit from any remuneration paid to a connected party for such services, then
- (a) The maximum amount of the remuneration must be specified in a written agreement and must be reasonable
 - (b) The directors must be satisfied that it would be in the interests of the company to enter into the arrangement (taking account of that maximum amount); and
 - (c) Less than half of the directors must be receiving remuneration from the company (or benefit from remuneration of that nature).
- 83 The directors may be paid all travelling and other expenses reasonably incurred by them in connection with their attendance at meetings of the directors, general meetings, or meetings of committees, or otherwise in connection with the carrying-out of their duties.

Procedure at directors' meetings

- 84 Any director may call a meeting of the directors or request the secretary to call a meeting of the directors.
- 85 Questions arising at a meeting of the directors shall be decided by a majority of votes; if an equality of votes arises, the chairperson of the meeting shall (subject to article 86) have a casting vote.
- 86 The chairperson of the meeting shall not be entitled to have a casting vote if he/she is a Co-opted Director.
- 87 No business shall be dealt with at a meeting of the directors unless a quorum is present; the quorum for meetings of the directors shall (subject to article 88) be 5, with the majority being member directors.
- 88 A quorum shall not be deemed to be constituted at any meeting of directors unless the Member Directors form a majority of the total number of directors present at the meeting.
- 89 If at any time the number of directors in office falls below the number fixed as the quorum or fails to comply with the provisions of article 60, the remaining director(s) may act only for the purpose of filling vacancies or of calling a general meeting.
- 90 Unless he/she is unwilling to do so, the chair of the company shall preside as chairperson at every directors' meeting at which he/she is present; if the chair is unwilling to act as chairperson or is not present within 15 minutes after the time when the meeting was due to commence, the directors present shall elect from among themselves the person who will act as chairperson of the meeting.
- 91 The directors may, at their discretion, allow any person who they reasonably consider appropriate, to attend and speak at any meeting of the directors; for the avoidance of doubt, any such person who is invited to attend a directors' meeting shall not be entitled to vote.
- 92 A director shall not vote at a directors' meeting (or at a meeting of a sub-committee) on any resolution concerning a matter in which he/she has a personal interest which conflicts (or may conflict) with the interests of the company; he/she must withdraw from the meeting while an item of that nature is being dealt with.
- 93 For the purposes of article 92, a person shall be deemed to have a personal interest in a particular matter if any partner or other close relative of his/hers **or** any firm of which he/she is a partner **or** any limited company of which he/she is a substantial shareholder or director, has a personal interest in that matter.
- 94 A director shall not be counted in the quorum present at a meeting in relation to a resolution on which he/she is not entitled to vote.
- 95 The company may, by ordinary resolution, suspend or relax to any extent – either generally or in relation to any particular matter – the provisions of articles 92 to 94.

Conduct of directors

- 96 Each of the directors shall, in exercising his/her functions as a director of the company, act in the interests of the company; and, in particular, must
- (a) Seek, in good faith, to ensure that the company acts in a manner which is in accordance with its objects (as set out article 4)
 - (b) Act with the care and diligence which it is reasonable to expect of a person who is managing the affairs of another person
 - (c) In circumstances giving rise to the possibility of a conflict of interest of interest between the company and any other party
 - (i) Put the interests of the company before that of the other party, in taking decisions as a director
 - (ii) Where any other duty prevents him/her from doing so, disclose the conflicting interest to the company and refrain from participating in any discussions or decisions involving the other directors with regard to the matter in question
 - (d) Ensure that the company complies with any direction, requirement, notice or duty imposed on it by the Charities and Trustee Investment (Scotland) Act 2005.

Delegation to sub-committees

- 97 The directors may delegate any of their powers to any sub-committee consisting of one or more directors and such other persons (if any) as the directors may determine; they may also delegate to the chair of the company (or the holder of any other post) such of their powers as they may consider appropriate.
- 98 Any delegation of powers under article 97 may be made subject to such conditions as the directors may impose and may be revoked or altered.
- 99 The rules of procedure for any sub-committee shall be as prescribed by the directors.

Operation of bank accounts

- 100 The signatures of two out of the signatories appointed by the directors shall be required in relation to all operations (other than lodgement of funds) on the bank and building society accounts held by the company; at least one out of the two signatures must be the signature of a director.

- 101 Where the company uses electronic facilities for the operation of any bank or building society account, the authorisations required for operations on that account must be consistent with the approach reflected in article 100.

Secretary

- 102 The directors shall (notwithstanding the provisions of the Act) appoint a company secretary, and on the basis that the term of the appointment, the remuneration (if any) payable to the company secretary, and the such conditions of appointment shall be as determined by the directors; the company secretary may be removed by them at any time.

Minutes

- 103 The directors shall ensure that minutes are made of all proceedings at general meetings, directors' meetings and meetings of committees; a minute of any meeting shall include the names of those present, and (as far as possible) shall be signed by the chairperson of the meeting.

Accounting records and annual accounts

- 104 The directors shall ensure that proper accounting records are maintained in accordance with all applicable statutory requirements.
- 105 The accounting records shall be maintained by the Treasurer and overseen by the Chairperson, or otherwise by, or as determined by, the directors; such records shall be kept at such place or places as the directors think fit and shall always be available for inspection by the directors.
- 106 The directors shall prepare annual accounts, complying with all relevant statutory requirements.
- 107 Subject to article 108, the directors shall ensure that an audit of such accounts is carried out by an auditor.
- 108 Notwithstanding the provisions of article 107, an audit (within the meaning of the Act) by a company auditor (as defined in the Act) shall not be required, in a case where the company is exempt (under the Act) from the requirement to have an audit, if and to the extent that proper arrangements for the auditing of the company's accounts are made in a manner which satisfies the requirements of the Act and paragraph (f) of subsection 34(1) of the Land Reform (Scotland) Act 2003.
- 109 No member shall (unless he/she is a director) have any right of inspecting any accounting or other records, or any document of the company, except as conferred by statute or authorised by ordinary resolution of the company.

Notices

- 110 Any notice which requires to be given to a member under these articles shall be given either in writing or by electronic means; such a notice may be given personally to the member *or* be sent by post in a pre-paid envelope addressed to the member at the address last intimated by him/her to the company *or* (in the case of a member who has notified the company of an address to be used for the purpose of electronic communications) may be given to the member by electronic means.
- 111 Any notice, if sent by post, shall be deemed to have been given at the expiry of 24 hours after posting; for the purpose of proving that any notice was given, it shall be sufficient to prove that the envelope containing the notice was properly addressed and posted.
- 112 Any notice sent by electronic means shall be deemed to have been given at the expiry of 24 hours after it is sent; for the purpose of proving that any notice sent by electronic means was indeed sent, it shall be sufficient to provide any of the evidence referred to in the relevant guidance issued from time to time by the Chartered Institute of Secretaries and Administrators.

Winding-up

- 113 If on the winding-up of the company any property (including any land acquired by the company in terms of the Land Reform (Scotland) Act 2003) remains after satisfaction of all the company's debts and liabilities, such property shall not be paid to or distributed among the members of the company; instead, that property shall (subject to article 115) be transferred to some other community body or bodies or to a crofting community body or bodies as may be determined by the members (subject to the identity of the transferee body or bodies being approved by the Scottish Ministers).
- 114 If the members do not resolve to transfer any property of the nature referred to in article 113 to a community body or bodies or crofting community body or bodies approved by Scottish Ministers, such property, if not charitable, shall be transferred to the Scottish Ministers or, if charitable, to such charity or charities as the Scottish Ministers may direct.
- 115 No property shall be transferred under article 114 or 115 to any body unless it is a body entered in the Scottish Charity Register.

Indemnity

- 116 Every director or other officer or auditor of the company shall be indemnified (to the extent permitted by sections 232, 234, 235, 532 and 533 of the Act) out of the assets of the company against any loss or liability which he/she may sustain or incur in connection with the execution of the duties of his/her office; that may include, without prejudice to that generality, (but only to the extent permitted by those sections of the Act), any liability incurred by him/her in defending any proceedings (whether civil or criminal) in which judgement is given in his/her favour or in which he/she is acquitted **or** any liability in connection with an application in which relief is granted to him/her by the court from liability for negligence, default or breach of trust in relation to the affairs of the company.
- 117 The company shall be entitled (subject to the provisions of section 68A of the Charities and Trustee Investment (Scotland) Act 2005) to purchase and maintain for any director insurance against any loss or liability which any director or other officer of the company may sustain or incur in connection with the execution of the duties of his/her office, and such insurance may (subject to the provisions of section 68A) extend to liabilities of the nature referred to in section 232(2) of the Act (negligence etc. of a director).

MEMORANDUM & ARTICLES OF ASSOCIATION

SECTION 4

APPENDIX to Memorandum & Articles of Association

Post Codes - Confirmed by Scottish Government

2nd May 2012

KW7	6HD	KW8	6JA	KW8	6LA
		KW8	6JD	KW8	6LB
		KW8	6JE	KW8	6LD
KW8	6HH	KW8	6JF	KW8	6LE
KW8	6HJ	KW8	6JG	KW8	6LF
KW8	6HL	KW8	6JH	KW8	6LG
KW8	6HN	KW8	6JJ	KW8	6LH
KW8	6HP	KW8	6JL	KW8	6LJ
KW8	6HR	KW8	6JN	KW8	6LQ
KW8	6HT	KW8	6JP		
KW8	6HU	KW8	6JQ		
KW8	6HW	KW8	6JR	KW11	6UB
KW8	6HX	KW8	6JS	KW11	6UD
KW8	6HY	KW8	6JU	KW11	6UE
		KW8	6JW		
		KW8	6JX		
		KW8	6JY		
		KW8	6JZ		