Highland and Western Isles Valuation Joint Board Annual Accounts 2019/20

CONTENTS

MANAGEMENT COMMENTARY	3
STATEMENT OF RESPONSIBILITIES	18
ANNUAL GOVERNANCE STATEMENT	20
REMUNERATION REPORT	24
INDEPENDENT AUDITOR'S REPORT	28
COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT	32
MOVEMENT IN RESERVES STATEMENT	33
BALANCE SHEET	35
CASH FLOW STATEMENT	36
ACCOUNTING POLICIES AND NOTES TO THE ACCOUNTS	37

MANAGEMENT COMMENTARY

The Highland and Western Isles Valuation Joint Board was established by the Valuation Joint Boards (Scotland) Order 1995 and succeeded the Joint Valuation Committee on 1st April 1996, following a local government reorganisation, for the discharge of certain statutory functions and responsibilities in terms of the Valuation Acts relating to the preparation, publishing and maintenance of both the Valuation Roll and Council Tax List (Valuation List). The Valuation Joint Board appoint the Assessor who also provides the electoral registration function on behalf of both council areas. All three documents (Valuation Roll, Council Tax Valuation List and Electoral Register) are available for public inspection at the Assessor's offices (Moray House, 16-18 Bank Street, Inverness, IV1 1QY).

The Highland and Western Isles Valuation Joint Board is one of 10 joint boards in Scotland appointed by a combination of local authorities. Each of the joint boards and the 4 councils that are unitary valuation authorities appoint an independent assessor in terms of section 27 of the Local Government etc. (Scotland) Act 1994 to ensure that valuations are seen to be free from political influence or interference. This is essential to the performance of the Assessor's statutory duties which can involve situations where the interests of the local authority and the ratepayer may conflict.

The Assessor & Electoral Registration Officer (ERO) is William Gillies, MRICS. Robert Shepherd, MRICS and Frank Finlayson, MRICS are the Assistant Assessors & EROs. Copies of the minutes of meetings and audited accounts of the Board are available on the Assessors website www.highland.gov.uk/hwi-vjb

The Board Composition

The Board is a separate public body from the two constituent authorities (The Highland Council and Comhairle nan Eilean Siar) but draws its membership from them. The Board Members for 2019/20 as at 1 April 2020 are named below:

Highland Council (Substantive)	Highland Council (Substitute)	Western Isles Council (Substantive)	Western Isles Council (Substitute)
Mr J Gray	Mr B Boyd	Mr A Macleod (Vice	Mr D F Crichton
(Convener from 27.06.17)	Mrs C Caddick	Convener from 27.06.17)	nvener from Mr. F. Cuppingham
Ms K Currie	Miss J Campbell	Mr J Mackay	
Mr L Fraser	Mrs M Cockburn		
Mr A Graham	Mr D MacKay		
Mr A Mackinnon	Mr D Macpherson		
Mr D MacLeod	Mr H Morrison		
Mr K Gowans	Mrs H Carmichael		
Mrs M Paterson			

The purpose of the Management Commentary is to inform all users of the accounts, to help them assess how the Board has performed during financial year 2019/20 and understand the year-end financial position as at 31 March 2020. In addition, it provides a narrative on the

financial outlook for the Board during financial year 2020/21 and beyond, information on service changes and future developments and the impact of Covid-19 and how associated risks are currently being managed.

Background

Each of the 32 local Councils within Scotland is a valuation authority and is responsible for appointing an Assessor either individually or through a valuation joint board, who must in turn compile and maintain a Valuation Roll and a Council Tax Valuation List.

The functions of the Assessor are different from those of most other Local Government Officers, whose duties are to carry out the policies of Authorities, as determined by elected councillors. The Assessor is required to balance the interests of individual ratepayers against those of others, in terms of valuation levels and must carry out his duties in accordance with the Valuation Acts. The independence of the Assessor is necessary to ensure that decisions are made on considerations of value, without political pressure. The actions of the Assessor are subject to scrutiny however, through an appeals process.

The Statutory Framework

The accounting framework defines local authorities as councils constituted under section 2 of the Local Government (Scotland) Act 1994 and the Valuation Joint Boards (Scotland) Order 1995; the Strathclyde Partnership for Transport and those bodies to which section 106(1) of the Local Government (Scotland) Act 1973 applies (i.e. committees, joint committees and joint boards, the members of which are appointed by local authorities and charities, etc.)

In Scotland the local authority accounting framework is enacted as follows:

- The Local Government (Scotland) Act 1973, section 96, requires Scottish authorities to keep accounts;
- The Local Government in Scotland Act 2003, section 12 places a duty of Best Value on the authority and also a duty to observe proper accounting practices; the Code of Practice on Local Authority Accounting in the United Kingdom (the Code) supported by International Financial Reporting Standards (IFRS), and other statutory guidance issued under section 12 of the 2003 Act, defines proper accounting practices for local authorities in the UK;
- The Local Authority Accounts (Scotland) Amendment Regulations 2014 (SSI No.2014/200) amended the Local Authority Accounts (Scotland) Regulations 1985 (SI No.1985/267) to require local authorities in Scotland to prepare a Remuneration Report as part of the annual statutory accounts;
- Under paragraph 21 of the Local Authority Accounts (Scotland) Regulations 2014 (Finance circular 7/2014) the proper officer is responsible for certifying that the Financial Statements give a true and fair view of the financial position of the local authority and its group for the year then ended. The certification includes a statement to this effect as part of the Statement of Responsibilities and by signing the Balance Sheet. This certification is required before the Annual Accounts are submitted to the appointed auditor. The proper officer re-certifies the audited Annual Accounts after they have been approved for signature by the local authority or a committee of the local authority, in this case The Highland and Western Isles Valuation Joint Board. The proper officer, known as the Treasurer, is the Executive Chief Officer, Resources and Finance; and
- The Code was developed by the CIPFA/LASAAC Code Board under the oversight of the

Financial Reporting Advisory Board and has effect for financial years commencing on or after 1 April 2013 and the current code that applies is the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2019/20.

The Code reiterates the primacy of legislative requirements whereby the overriding principle of public sector accounts is that where an accounting treatment is prescribed by law the legal requirement must be applied.

The overriding requirement of the Code is that the Annual Accounts provide a true and fair view of the financial position and the financial transactions of the Board.

Performance Information

2019/20 was another busy year for the Board and its employees and ended with the Covid-19 pandemic.

Individual Electoral Registration (IER) continues to require additional resource in terms of both staffing and materials to comply with the statutory regime, however the introduction of canvass reform in 2020 may mitigate this to some degree in future years.

There were also two major electoral events during the financial year, neither of which were expected at the time of setting a budget.

The valuation environment has also been challenging as the remaining revaluation appeals are disposed of at the same time as we begin to prepare for the 2022 Revaluation and implement changes introduced as a consequence of the Barclay Review of non-domestic rates.

A more detailed consideration of performance for each function is outlined below.

Non-Domestic Rating and Council Tax

The Assessor has continued to maintain the Valuation Roll during the year, processing new entries, deletions and amendments as required. The Finance Departments of the two constituent authorities are advised of changes weekly, which lead to efficient collection of non-domestic rates income. The Scottish Assessors Association (SAA) website contains details of Valuation Roll entries on an all Scotland basis, and data is uploaded weekly to ensure the most up to date information is widely available.

The SAA website also provides detailed valuations of the most common types of commercial properties such as shops, offices and industrial subjects. This enables ratepayers to check the valuations of their property and to compare them with others. The type of subjects and total number of detailed valuations available for inspection on the SAA website is being enhanced significantly in advance of the next revaluation which is scheduled for 2022.

The Assessor has a statutory duty to carry out a Revaluation of all non-domestic property in the Valuation Area every five years. However, in the context of the general economic recession which took place after 2008, the current Revaluation, which was scheduled for 1 April 2015, was postponed and subsequently came into effect on 1 April 2017. The Assessor was required to revalue each property at a figure which represents the rent at which that

property might reasonably be expected to let at the specified date (1 April 2015) and to publish the new Valuation Roll on 1 April 2017.

A key feature of the system of Non-Domestic Rates system is that each proprietor, tenant and occupier may, if they feel aggrieved by the new valuation, lodge a formal appeal. Appeals can be lodged against a "Revaluation" assessment (within certain statutory time limits). Subsequent to each Revaluation, "Running Roll" appeals can be lodged in respect of any new or amended entries in the Valuation Roll, or on the basis that there has been an "error", or that there has been a "material change of circumstances" affecting the value of the property. Details of the relevant mechanisms and time limits for appeals are included with each Valuation Notice and published on-line and in the press.

During the year, staff have been heavily engaged in dealing with both Revaluation Appeals and Running Roll Appeals.

A total of 4,080 Revaluation Appeals were received together with over 500 enquiries. The Valuation Appeal Committee set a very challenging appeal resolution programme during the second half of 2018 which stretched resources to the limit. This was alleviated to some degree the following year, but more challenging appeals are now being faced.

Shooting rights were reintroduced into the Valuation Roll with effect from 1 April 2017. This resulted in a high level of appeal and resolution of these appeals has not yet been concluded.

At the end of 2019 we were on target to dispose of all revaluation appeals by the end of 2020 as required by statute.

A number of valuers have retired or left the Board and it has not been possible to replace them at the salaries that are offered. This has placed additional resourcing pressures on the valuation sections.

Council Tax Banding

The Valuation List, which comprises 142,686 entries, was maintained during the year by adding new dwellings, deleting dwellings that have been demolished and re-banding dwellings as appropriate following alteration and sale. The list was maintained by way of weekly updates, with Banding Notices issued to Council Taxpayers and notification of amendments to the 2 Councils' Finance Departments also transmitted on a weekly basis. Sales information continued to be identified and recorded to assist in the valuation and banding process.

The Council Tax List is also available for public inspection on the Scottish Assessors' website. Data is uploaded to the site on a weekly basis so that information on banding is always up to date. Additionally, an online facility is available for the lodging of proposals to amend bands, although the circumstances in which proposals will be valid are restricted by legislation.

The performance indicators are provided below for the valuation roll and council tax list together with staffing information.

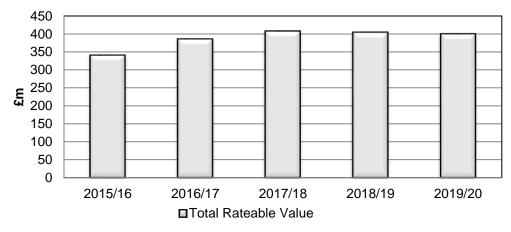
Key Performance Indicators – 2019/20

Valuation Roll	2018/19	2019/20
Total number of entries	22,864	22,982
Total Rateable Value	£403.8m	£399.3m
No of amendments effected	1,659	1,746
Amendments within time periods		
0-3 months	47%	54%
3-6 months	18%	14%
Over 6 months	35%	31%
Council Tax		
Total no. of entries	141,443	142,686
Adjustment to band D equivalent	138,182	139,634
New entries added	1,773	1,822
New entries within time periods		
0-3 months	72%	76%
3-6 months	21%	13%
Over 6 months	7%	11%
General		
Costs of All permanent staff	£1.777m	£1.971m
Number of FTE staff as at 1 April each year	47.3	48.9

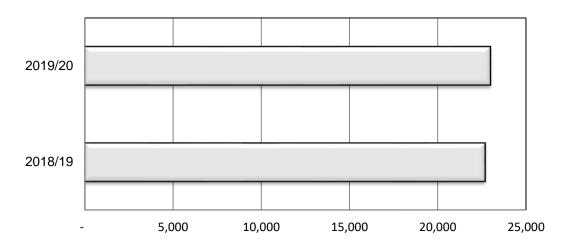
There has been an improvement in time related performance for entries in the Valuation Roll, with 7% more changes being made within 3 months of the date of material change. The number of subjects in the Valuation Roll has increased slightly. The total rateable value has reduced slightly, and this is largely as a consequence of appeal resolution.

The KPI's for Council Tax demonstrate a mixed outcome in performance terms as determined by the KPI's. While there has been a slight improvement in the percentage of changes made within three months of the event, the percentage of changes made more than six months after the event has increased by 4%. This is against a background of an increase in the total number of new entries made in the year.

Comparison of Total Rateable Value

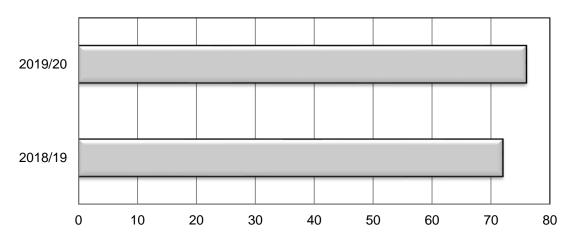


Total Number of Valuation Roll entries



■ Number of Valuation Roll entries

Percentage of Council Tax new entries actioned within 3 months



■Total Percentage of Council Tax new entries actioned within 3 months

Register of Electors

Elections and Referenda 2019

The European Elections were held on 23 May 2019 with an unscheduled UK Parliamentary General Election on 12 December 2019. Two Local Government by-elections were held in Highland Council throughout 2019, Ward 14 on 14 November 2019 and Ward 10 on 12 March 2020. The required administrative procedures for these elections were successfully dealt with and, in administrative terms, the elections passed without incident.

2019/20 Canvass

The annual canvass of electors commenced in July 2019 and household registration forms were posted to all properties in Highland and Western Isles ahead of publication of the Register on 1 February 2020.

A Household Enquiry Form (HEF) was initially issued to 139,865 households across both local authority areas. The HEF required electors to confirm whether there had been any changes to those electors resident at the property. Households were given the opportunity to respond to the HEF by post, text, email or via a web page. An invitation to register form (ITR) was issued to any new electors identified on the HEF return unless the elector had already submitted an online application. The canvass of electors included a request for details of young persons for their inclusion in the Electoral Register so that these electors can vote in future elections.

Several initiatives were undertaken to determine if electors were actually living in the households at which they were previously registered, including comparisons with Council Tax records. Where appropriate electors who had moved from the address were removed from the Register and formal notifications were posted to inform them of this. Where the available information was not clear, formal reviews were undertaken whereby the elector was invited to confirm their residence or seek a hearing, failing which they would be removed from the Register.

The response rate to the initial mailing of HEFs was 64.6%. All non-responders were issued with a reminder and a final reminder form. Where no response was still forthcoming, a door-to-door canvass visit was undertaken. Forty-three temporary canvassers were employed to visit over 30,000 households who had failed to return either the Household Enquiry Form or an Invitation to Register form.

Upon completion of the annual canvass, the response rate for Household Enquiry Forms for both Highland and Western Isles was 85.07%.

Household enquiry forms encouraged the use of text, email or internet service as a source of saving taxpayers' money. The number of HEFs returned by these methods accounted for 36.2% of the total of HEF responses, compared to 35.59% during the 2018 canvass.

A comparison between 1 December 2018 and 1 February 2020 published register is as follows:

Local Authority Area	Electorate at 1 December 2018	Electorate at 1 February 2020	Net Change
Highland	185,372	189,487	+4,115
Western Isles	21,664	21,944	+280
Total	207,036	211,431	+4,395

Since publication of the register on 1 February 2020 initiatives have been undertaken to identify potential new electors from valuation staff, Council Tax records supplied by the Highland Council and from school records supplied by both local authorities.

The Open Electoral Register

Electors may opt out of having their name listed in the Open Register on which there is no restriction on access, sale and supply. Statistics in relation to the Full Register and the Open Register are as follows:

Local Authority Area	Total Electorate on Full Register at 1 February 2020	Total No of Electors "Opting-Out" of Open Register	Opt-Outs as %	Total on Open Register
Highland	189,487	99,795	52.68%	89,692
Western Isles	21,944	9,063	41.31%	12,881
Total	211,431	108,858	51.48%	102,573

Performance Standards

The Electoral Commission has determined a set of performance standards against which Electoral Registration Officers are assessed in the performance of their duties. It is pleasing to note that that the electoral registration service in Highland & Western Isles has met all standards assessed in 2019/20. The Electoral Commission is currently preparing a new scheme of performance assessment and will publish further details in due course.

Primary Financial Statements

The Annual Accounts summarise The Highland and Western Isles Valuation Joint Board's transactions for the year, its year-end position at 31 March 2020 and its cash flows. The Annual Accounts are prepared in accordance with the International Accounting Standards Board (IASB) Framework for the Preparation and Presentation of Financial Statements (the IASB Framework) as interpreted by the Code of Practice on Local Authority Accounting in the United Kingdom.

A description of the purpose of the Primary Financial Statements has been included immediately prior to the four statements: the Movement in Reserves Statement, Comprehensive Income and Expenditure Statement, Balance Sheet and Cash Flow Statement. These four Statements are accompanied by Notes to the Accounts which set out the Accounting Policies adopted by the Board and provide more detailed analysis of the figures disclosed on the face of the primary financial statements.

The Primary Financial Statements and Notes to the Accounts, including the accounting policies, form the relevant Annual Accounts for the purpose of the auditor's certificate and opinion.

Financial Performance

The purpose of the Annual Accounts is to present a public statement on the stewardship of funds for the benefit of both members of the Valuation Joint Board and the public. The Valuation Joint Board is funded by Highland Council and Comhairle nan Eilean Siar. The Board normally meets four times a year, with its budget meeting taking place in January. The Valuation Joint

Board's budget is its key annual financial planning document and actual expenditure against budget is monitored during the year.

The Board's financial results for the year, compared against budget, are as shown in the table below.

Budget Performance Statement For the year ended 31 March 2020

2018/19			2019/20	
Actual		Budget	Actual	Variance
£000		£000	£000	£000
1,843	Staff costs	2,154	1,995	(159)
248	Property costs	262	257	(5)
316	Administration expenses	237	334	97
4	Transport and plant costs	5	6	1
483	Supplies and services	591	518	(73)
10	Members Expenses	11	8	(3)
2,904	Gross expenditure	3,260	3,118	(142)
(4)	Sales of register etc.	(4)	(3)	1
(117)	Specific Grants	(80)	(111)	(31)
(3)	Interest on revenue balances	(1)	(4)	(3)
(124)	Gross income	(85)	(118)	(33)
2,780	Net expenditure	3,175	3,000	(175)
-	Transfer to Reserves	-	16	16
(2,780)	Requisition Income	(3,175)	(3,016)	159
	<u>-</u>		-	_

The net budgeted expenditure of the Board in 2019/20 was £3.175m (2018/19 £2.860m). Actual net expenditure is £3.000m (2018/19 £2.780m) with £0.016m being transferred to reserves. There was an underspend of £0.175m in 2019/20 (2018/19 £0.080m underspend).

There was capacity to transfer to reserves within the limit that can be transferred to the General Fund (restricted to 3% of total budget in the year of transfer and the cumulative balance should not exceed 5% of the total budget in that year). Therefore £0.159m was returned to the constituent authorities in the same proportion as requisition funding.

The main variations from budget during the year were as follows:

- The variance in the staffing budget was largely due to the management of staff vacancies and difficulties experienced in recruiting suitably qualified staff.
- The overspend in administration expenses was largely due to postages and printing costs associated with two unexpected national polls during the financial year and increased legal expenses from Valuation Appeal Committee costs.

- The supplies and services underspend was as a result of a reduced level of information systems charges.
- The variance in grant income is due to a successful justification led bid for additional funding from the Cabinet Office for individual electoral registration.

Before the introduction of IER in 2014, one person in each household was responsible for registering everyone living at that address. Under IER each person living in a household must register to vote individually, rather than by household.

Under IER 'identifying information' such as dates of birth and national insurance number must be provided when applying to register. If applicants are unable to supply this information, they can provide an alternative specified form of evidence to confirm their identity. All applications are then verified with the Department of Work and Pensions before individuals are added to the register

The introduction of IER was the most significant change to the way people register to vote in over 100 years. As a consequence of these changes there continue to be additional costs and demands on resources which are largely funded by additional grant from the UK Government.

Reserves

In accordance with the CIPFA guidance "Reserves and Balances in a Local Authority" the Board has determined that General Fund balances should be retained for contingencies and for specific initiatives. The Board agreed that the amount transferred to the General Fund will be restricted to 3% of the total budget in the year of the transfer and the cumulative balance should not exceed 5% of the total budget in that year. The reserves were at the limit so the surplus for the year was returned to constituent authorities.

The balance on the Board's General Fund is as follows:

Balance at 01/04/19 £000		Balance at 31/03/20 £000
143	General Fund Balance	159

The reserves are held as a contingency to deal with any unforeseen pressures that may occur in future years.

The final requisition has been allocated to the constituent authorities as follows:

20	018/19	Constituent Authority	2	019/20
£000	% share		£000	% Share
2,484	89.3	The Highland Council	2,694	89.3
296	10.7	Comhairle nan Eilean Siar	322	10.7
2,780	100.0	Total	3,016	100.0

Statement of Requisitions 2019/20

Constituent Authority	Population	Budget requisition	Actual requisition	Balance due to constituent authority
	No.	£000	£000	£000
Highland Council	232,132	2,837	2,694	(143)
Comhairle nan Eilean Siar	27,684	338	322	(16)
Total	259,816	3,175	3,016	(159)

Provisions, Contingencies and Write-offs

The Board is not aware of any eventualities which may have a material effect on the financial position and has made no provisions for such eventualities.

In general, any contingent liabilities known to the Board are covered by insurance arrangements.

There were no write offs during the year.

Retirement Benefits

International Accounting Standard (IAS) 19 has been fully adopted in preparing the accounts of the Board. The standard prescribes how employing organisations are to account for pension benefits earned by employees in the year and the associated pension assets and liabilities.

Employees are eligible to join the Local Government Pension Scheme (LGPS), administered by the Highland Council. Note 12 to the Core Statements details the income and expenditure charged to the income and expenditure account under IAS 19 in respect of the Local Government Scheme, based upon assessments provided by the Actuary to the Scheme.

The Balance Sheet on Page 33 shows that the Board has a net pension liability of £4.884m as at 31 March 2020 (31 March 2019 £5.968m) due to the accrual of pension liabilities in accordance with IAS 19.

The pension liability represents the best estimate of the current value of pension benefits that will have to be funded by the Board. The liability relates to benefits earned by existing or previous employees up to 31 March 2020.

These benefits are expressed in current value terms rather than the cash amount that will actually be paid out. This is to allow for the 'time value of money', whereby the value of cash received now is regarded as higher than cash received in the future. In order to adjust the pension liability cash flows for the time value of money, a discount factor based on corporate bond rates is used.

Service Changes and Future Developments

The previously anticipated 2015 revaluation was deferred by the Scottish Government until 2017 and allowed some relief from the overlap of appeal disposal and revaluation preparation. We have now reverted to a five-year cycle and therefore these pressures have returned. The reinstatement of shooting rights into the Valuation Roll has increased the workload and while most of the associated appeals have now been resolved, the remaining appeals together with an ongoing maintenance burden will continue to require resourcing. The second half of 2018 was characterised by a particularly demanding appeal resolution schedule set by the Valuation Appeal Committee (VAC). The number of appeals listed for hearing has since declined but the appeal burden is set to continue as more complex cases are dealt with in the year ahead. Significant numbers of Covid-19 related appeals are also being received.

The Scottish Government announced an intention to review business rates and the Barclay Review published their report in 2017. Most of the recommendations of the report have been adopted by the Government with varying implementation dates. The Scottish Assessors through the Scottish Assessors Association have expressed a willingness to work with Government to implement change and an action plan has been published. Some of the changes are requiring additional resource and others can be implemented at limited cost. It is recognised that other recommendations, such as three yearly revaluations, will have significant cost implications and additional funding was put in place commencing 2019-20 and is expected to increase in subsequent years.

In April 2020, the Electoral Registration Officer (ERO) began the process of migration to a new electoral management system. Through time, the new system should allow a number of efficiency savings.

Recent changes in legislation will see a new look canvass from summer 2020. Canvass Reform will allow EROs to have greater discretion in tailoring the canvass to suit local needs and will include matching records against national and local data sources to ascertain which properties are likely to have an unchanged household composition.

It is envisaged that the reformed canvass will achieve the following benefits:

- reduce the administrative burden on EROs and the financial burden on taxpayers;
- safeguard the completeness and accuracy of the registers;
- and, maintain the security and integrity of the registers.

The service continues to plan with a view to minimising the costs of the additional volume of mail and canvassing associated with IER including the costs of complying with the increased checking requirements. The UK Government continues to provide additional grant funding for these additional costs however, the grant has been reduced year on year. It is anticipated that these funding pressures will continue in the current and future years and although canvass reform may provide some respite it is likely that the grants will also be reduced as a consequence.

In setting its budget for 2019/2020 through to 2022/23 the Valuation Joint Board recognised an increase in the requisitions for the constituent authorities as a consequence of the move back to a five-yearly cycle of revaluation and the preparation for commencing a three-yearly

cycle from 2022. This however continues to be a challenging financial position given the actual reduction in Scottish Government grant to local authorities and pressures to produce efficiency savings will continue in the coming years even although overall expenditure is set to increase. This will place significant pressure on the statutory services that are provided by the Assessor and Electoral Registration Officer. The Valuation Joint Board needs to sustain sufficient resources to ensure the delivery of services that are required by law and that are crucial for both fair and successful elections and tax revenues for councils. It should also be recognised that there is an additional workload as the number of subjects in the Valuation Roll and Council Tax list continues to increase. The Assessor will continue to be required to ensure proper dialogue with the constituent authorities so that there is a full financial plan and adequate resources for the future at a time when councils are facing continued significant reductions in funding.

Covid-19

Staffing and Working Environment

The immediate impact of the pandemic on staff was the stay at home policy. Since the policy was announced the Board's offices have remained closed and staff are working from home.

Fortunately, a recent refresh of the desktop computing environment together with the ability to securely access the office servers and the Assessor and ERO's valuation, electoral management and document imaging systems, has resulted in a relatively good position to address the challenge. Assistance from the Highland Council and their information systems supplier has provided secure audio and video conferencing capability which has allowed for efficient communication and collaboration between individuals and groups of staff. Communication with other stakeholders has largely taken place via email and arranged online meetings or telephone conversations. Arrangements have been made for the redirection and scanning of physical mail and provision is being made for remote posting of bulk and adhoc mailings.

The introduction of a new electoral management system in this environment has presented some difficulties and it is a credit to the staff that migration and testing has been executed in this environment.

The link of the availability of financial grants for businesses to an entry in the valuation roll has resulted in significant additional work for valuation staff.

Thus far, there has been no negative impact on sickness levels as a consequence of the pandemic.

Provision of Services

The immediate impact on the provision of the valuation service has been the inability to carry out physical survey of new or altered property since "lockdown". The consequential delay in amending the valuation roll is liable to result in back dated rates demands, although this will not impact classes of property that have been granted full rates relief. Given that we are at the beginning of the rating year there is less likelihood of loss in revenue as by law, alterations may be backdated to 1 April 2020. However, it must be recognised that large backdated bills are never welcome.

Appeal resolution has been adversely affected by the restrictions. Although negotiations can continue where the ratepayer or their agent is available, if a property inspection is required

that is not possible. Although large amounts of information are held in accessible electronic format there is still a significant reliance on information in paper files, which are not readily accessible. Furthermore, valuation appeal committee hearings have been suspended. There is therefore a risk that a number of appeals will not be disposed of within the current statutory disposal date and this shall require monitoring by all stakeholders.

While deadlines can be extended, there is always the potential for a knock-on effect on future programs. In this respect it must be taken into consideration that we are currently in the preparation period for the 2022 revaluation.

Significant numbers of Covid-19 appeals are also being received and their resolution will also add to the workload.

Maintenance of the electoral register has continued through remote working, although there will have been some delays to certain communications. There will be some impact on the electoral canvass if restrictions remain in place, as doorstep visits are unlikely to be possible. The possibility of a large increase in postal voting applications for any future elections will also require careful consideration. This is liable to be a particular issue as the application deadlines are approached in advance of an election.

Plans for Recovery

As the restrictions are eased the opportunity to return to more normal working practices may exist. It is not currently envisaged that there will be a rapid or wholesale return to an office environment. Social distancing and infection control are liable to preclude this. Even when a return is permitted, it may be that it is prudent to maintain an element of home working as a protection against a second wave. Consideration is being given to a skeleton staff working in the office in support of home workers.

Transformational change and efficiency savings are difficult to achieve during lockdown. While these may be compromised, the experience gained has provided an insight into opportunities that may not otherwise have been realised.

Financial Position

The Board is responsible for statutory functions and consequently there is a presumption of adequate funding. Equally it must be recognised that the funding authorities are liable to be adversely affected by the pandemic and its economic impact. All of this however should be viewed in the context of the essential part that the Board and its staff play in the very function of raising revenue from rates and council tax.

Going Concern

The IAS 19 Pension and Injury Benefit Liabilities of £4.884m (2018/19 £5.968m) have a substantial impact on the net worth of the Board as recorded in the Balance Sheet, resulting in a negative overall balance of £4.759m (2018/19: £5.851m). However, future actuarial valuations of the pension scheme will consider the employer's rate to meet the commitments of the Scheme. In addition, the constituent authorities of the Board are required to fund the liabilities as they fall due. For these reasons, a going concern basis has been adopted in the preparation of the financial statements.

Acknowledgement

I conclude my report by thanking the staff of my service for their support during the year and my colleagues in other services and The Highland and Western Isles Valuation Joint Board for their continued co-operation.

Liz Denovan CPFA Treasurer

25 November 2020

Jimmy Gray Convener

25 November 2020

William Gillies MRICS, IRRV (Hons) Assessor and Electoral Registration Officer

STATEMENT OF RESPONSIBILITIES

The Valuation Joint Board's Responsibilities

The Valuation Joint Board is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that the appointed Treasurer has responsibility for the administration of those affairs (section 95 of the Local Government (Scotland) Act 1973). For the Joint Board, that officer is the Executive Chief Officer Resources and Finance, Highland Council.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Ensure the Annual Accounts are prepared in accordance with legislation (The Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003).
 - Approve the Annual Accounts for signature.

I confirm that these Annual Accounts were approved for signature by the Valuation Joint Board.

Signed on behalf of the Highland and Western Isles Valuation Joint Board.

Jimmy Gray Convener

The Treasurer's Responsibilities

The Treasurer is responsible for the preparation of the Joint Board's Annual Accounts in accordance with proper practices as required by legislation and as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Accounting Code).

In preparing the Annual Accounts, the Treasurer has:

- Selected suitable accounting policies and then applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with legislation.
- Complied with the local authority Accounting Code (in so far as it is compatible with legislation).

The Treasurer has also:

- Kept adequate accounting records which were up to date.
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the Annual Accounts give a true and fair view of the financial position of the Highland and Western Isles Valuation Joint Board at the reporting date and the transactions of the Board for the year ended 31 March 2020.

Liz Denovan CPFA Treasurer

ANNUAL GOVERNANCE STATEMENT

Scope of responsibility

The Highland and Western Isles Valuation Joint Board is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Board also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, The Highland and Western Isles Valuation Joint Board is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, including arrangements for the management of risk.

The Highland and Western Isles Valuation Joint Board has approved and adopted a Local Code of Corporate Governance, which is consistent with the principles of the CIPFA/SOLACE framework "Delivering Good Governance in Local Government" which was published in early 2016 to provide guidance on the preparation of Annual Governance Statements from financial year 2016/17 onwards. The Code is available on our website www.highland.gov.uk/hwi-vjb

The aim of the CIPFA/SOLACE framework is to "ensure that resources are directed in accordance with agreed policy and according to priorities, that there is sound and inclusive decision making and that there is clear accountability for the use of those resources in order to achieve desired outcomes for service users and communities".

The Local Code of Corporate Governance provides evidence of the Board's commitment to achieving good governance and demonstrates how it complies with the governance standards recommended by CIPFA. This document is regularly reviewed and updated.

The purpose of the governance framework

The governance framework comprises the systems and processes, and culture and values by which the Board is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the Board to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective valuation assessment and registration services.

The system of internal control is a significant part of that framework and is designed to manage risk to an acceptable level, and provide reasonable, but not absolute, assurance that the statutory requirements of the Assessor and Electoral Registration Officer are met and policies, aims and objectives can be delivered. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Board's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place at The Highland and Western Isles Valuation Joint Board for the year ended 31 March 2020 and up to the date of approval of the Board's Annual Accounts.

The governance framework

The key elements of the systems and processes that comprise the Board's governance arrangements are described in terms of the seven principles of good governance defined in the CIPFA/SOLACE framework and summarised as follows:

- 1. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of the law;
- 2. Ensuring openness and comprehensive stakeholder engagement;
- 3. Defining outcomes in terms of sustainable economic, social and environmental benefits:
- 4. Determining the interventions necessary to optimise the achievement of intended outcomes;
- 5. Developing the entity's capacity, including the capacity of its leadership and the individuals within it;
- 6. Managing risks and performance through robust internal control and strong public financial management.
- 7. Implementing good practices in transparency, reporting and audit to deliver effective accountability.

The actions set out in the 2019/20 Code of Corporate Governance are delivered or remain on target and no specific actions are required to be carried forward into the new Code.

Review of effectiveness of governance arrangements

The Highland and Western Isles Valuation Joint Board has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control.

The review of the effectiveness of the governance framework and system of internal control is informed by:

- Financial and budget monitoring;
 - The work of managers within the Valuation Joint Board;
 - The work of the internal auditors as described below, and
 - The external auditors in their annual audit letter and other reports.

The work undertaken by the Internal Audit Section during the year to 31 March 2020 consists of that undertaken directly for the Board and indirectly where the Highland Council's financial systems are used. For this year, the work included:

- A review of the systems of internal control to inform the Board's Annual Governance Statement and the Internal Audit Annual Report.
- Review of the authorisation of process for changes to the Valuation Roll & Council Tax List. This work has been completed but the report has not yet been issued.

In addition, 2 planned audit reviews have not yet been completed: the Individual Electoral Registration (IER) process and the purchase to pay process. This work was due to be completed in March but was delayed due to the Covid-19 pandemic and is presently on hold. Therefore, the audit opinion below is limited to the work completed.

All audit recommendations are action tracked to ensure that the management agreed actions have been satisfactorily implemented. All actions have been completed and there are presently no outstanding recommendations.

On the basis of the work undertaken during the year, it was considered that the key systems operate in a sound manner and that there has been no fundamental breakdown in control resulting in material discrepancy. However, as no system of control can provide absolute assurance against material loss, nor can Internal Audit give that assurance, it is the audit opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the Board's internal control systems for the year to 31 March 2020.

Emergency governance arrangements were put in place in March 2020 as a result of Covid-19 outbreak which meant the Board meeting in March 2020 was cancelled. The budget for 2020/21 which was to be approved at this meeting was instead circulated to all Board members for approval.

The Treasurer to the Board has a statutory responsibility for the proper administration of the Board's financial affairs in terms of Section 95 of the Local Government (Scotland) Act 1973. In 2016 CIPFA updated its Statement on the Role of the Chief Financial Officer in Local Government together with an application note enabling authorities to review the effectiveness of their own governance arrangements by reference to best practice and using self-assessment. This review has been undertaken and the arrangements within the Valuation Joint Board are broadly compliant with the CIPFA Statement. One area of exception is the requirement for the Chief Financial Officer (the Treasurer) to report directly to the Chief Executive (the Assessor and Electoral Registration Officer) and be a member of the leadership team. With regard to the Valuation Joint Board the following arrangements are in place, which achieve the same outcome:

- The Valuation Joint Board's Financial Regulations recognise the Treasurer as being "responsible for the proper financial administration of the Board's affairs, and acts as financial adviser to the Board". In addition, the Regulations require:
 - That the Assessor and Electoral Registration Officer ensures that all spending conforms to proper accounting standards and will seek appropriate clarification on such matters from the Treasurer;
 - The accounting procedures, records of the Board and Annual Accounts are to be prepared in accordance with directions provided by the Treasurer;
 - Reports to the Board containing financial implications are to be discussed with the Treasurer.

- The Treasurer's staff work closely with the Valuation Joint Board staff regarding financial matters.
- It is considered that the review of the effectiveness of the governance framework by the Valuation Joint Board provides reassurance that the arrangements continue to be regarded as fit for purpose in accordance with the governance framework. The areas already addressed and those to be specifically addressed with new actions planned are outlined below.

Significant governance issues

Update on significant governance issues previously reported:

There are no outstanding issues.

Jimmy Gray Convener

25 November 2020

William Gillies MRICS Assessor and Electoral Registration Officer

REMUNERATION REPORT

All information disclosed in the tables at paragraphs 3 and 4 in the Remuneration Report will be audited by Grant Thornton UK LLP. The other sections of the Remuneration Report will be reviewed by Grant Thornton UK LLP to ensure that they are consistent with the financial statements.

1. Appointments

Appointments of senior employees in the Valuation Board (Assessor and Electoral Registration Officer, Assistant Assessor and Electoral Registration Officer, and Assistant Assessors) are made by the Board. The Assessor is responsible for making any further appointments and ensuring that they are made in accordance with staff structures approved by the Board.

2. Remuneration Policy

2.1 Senior Employees

There is no national salary mechanism in place for Assessors. It is up to individual authorities and Boards to determine these salaries. As such, the salaries of senior employees (Assessor and Electoral Registration Officer, Assistant Assessors and Electoral Registration Officers) are set and approved by the Board, based on advice received from the Highland Council's Human Resources Department. The current grading for the post of Assessor and Electoral Registration Officer was agreed by the Board in August 2013.

No other benefits are received by senior employees of the Board.

2.2 Senior Councillors

The Convener and Vice-convener of the Highland and Western Isles Valuation Joint Board are remunerated by the Council of which they are a council member.

The remuneration of councillors is regulated by the Local Government (Scotland) Act 2004 (Remuneration) Regulations 2007 (SSI No. 2007/183). The regulations provide for the grading of councillors for the purpose of remuneration arrangements, as either the Leader of the Council, The Civic Head, Senior Councillors or Councillors. These regulations also set out the amounts a councillor may be paid for being a convener or vice-convener of a Joint Board. This is inclusive of any amount payable to them as either a councillor or senior councillor.

The Board has an arrangement with each Council who remunerates the Convener and Vice-Convener to reimburse the Council for the additional costs of that councillor arising from them being a Convener or Vice-Convener of the Board. The disclosures made in this report are limited to the amounts paid to the Council by the Board for remuneration and does not reflect the full value of the remuneration that may be paid to the councillor.

3. Remuneration

3.1 Remuneration of Senior Employees of the Board

Total Remuneration including salary, fees and allowances

2019/20	Name and Post Title	2018/19
£		£
96,813	William Gillies, Assessor and Electoral Registration Officer	93,994
66,409	Robert Shepherd, Assistant Assessor and Electoral Registration Officer	64,475
66,409	Frank Finlayson, Assistant Assessor and Electoral Registration Officer	63,084

The senior employees included in the table include any employee:

- Who has responsibility for management of the Board to the extent that the person has power to direct or control the major activities of the Board (including activities involving the expenditure of money), during the year to which the report relates, whether solely or collectively with other persons;
- Who, as respects all or most of the duties of his post, is required to report directly or is directly accountable to the head of the Board's paid service;
- Who holds a post that is politically restricted by reason of section 2(1) (a), (b) or (c) of the Local Government and Housing Act 1989; or
- Whose annual remuneration is £150,000 or more.

The Board also receives services from the Treasurer and the Clerk under a Service Level Agreement with Highland Council. The individuals involved receive no additional payments for carrying out these roles.

3.2 Remuneration by Pay Band

Analysis of Employees Earning Over £50,000

2018/19		2019/20
Number	Salary Band	Number
-	£50,000-£54,999	-
-	£55,000-£59,999	-
2	£60,000-£64,999	-
-	£65,000-£69,999	2
1	£90,000-£94,999	-
-	£94,999-£99,999	1

3.3 Senior Councillors and Conveners and Vice Conveners of Joint Boards

The following table provides total details of the remuneration including salary, fees and allowances paid to the Convener and Vice-Convener of the Highlands and Western Isles Valuation Joint Board.

2019/20 £	Councillor Name and Responsibility	2018/19 £	
4,370	J Gray – Convenor from 27/06/2017	4,251	
1,249	A Macleod – Vice Convenor from 27/06/2017	1,868	

The role of Convenor and Vice Convenor changed as a result of the Local Government Elections and a change to the Governance Structure.

3.4 Remuneration Paid to Councillors

The Board paid the following salaries, allowances and expenses to all councillors (including the senior councillors above) during the year.

2018/19	Type of Remuneration	2019/20
£		£
6,119	Salaries	5,307
3,121	Expenses	1,562
9,240	Total	6,869

The annual return of Councillors' salaries and expenses for 2019/20 is available for any member of the public to view at all public offices and is also available on the Council's website at

https://www.highland.gov.uk/downloads/file/22579/valuation_board_expenses_2019_to_2020

4. Pension Benefits

The pension entitlements of senior employees for the year to 31 March 2020 are shown in the table below, together with the contribution made by the Board to each Senior Employee's pension during the year.

		pension outions		Accrued Pension Benefits		
Name and Post Title	For year to 31/03/19	For year to 31/03/20		As at 31/03/20	Difference from March 2019	
	£	£		£000	£000	
William Gillies			Pension	48	3	
Assessor and Electoral Registration Officer	18,329	18,879	Lump Sum	85	3	
Robert Shepherd Assistant Assessor	12,573	12,950	Pension	26	3	
and Electoral Registration Officer			Lump Sum	40	1	
Frank Finlayoon			Pension	31	3	
Frank Finlayson Assistant Assessor	12,301	12,950	Lump Sum	53	3	

All senior employees shown in the tables above are members of the Local Government Pension Scheme (LGPS). The pension figures shown in the table relate to the benefits that the person has accrued as a consequence of their total local government service. The employer's contribution rate in 2019/20 is 19.5% of the pensionable salary.

5. Trade Union Facility Time

In 2019/20 there was no Trade Union Official within the Valuation Service.

Jimmy Gray Convener

25 November 2020

William Gillies MRICS Assessor and Electoral Registration Officer

INDEPENDENT AUDITOR'S REPORT

Independent auditor's report to the members of the Highland and Western Isles Valuation Joint Board and the Accounts Commission

Report on the audit of the financial statements

Opinion on financial statements

We certify that we have audited the financial statements in the annual report of Highland and Western Isles Valuation Joint Board for the year ended 31 March 2020 under Part VII of the Local Government (Scotland) Act 1973. The financial statements comprise the Comprehensive Income and Expenditure statement, Movement in Reserves statement, Balance Sheet, and Cash Flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union, and as interpreted and adapted by the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20 (the 2019/20 Code).

In our opinion the accompanying financial statements:

- give a true and fair view in accordance with applicable law and the 2019/20 Code of the state of affairs of the body as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union, as interpreted and adapted by the 2019/20 Code; and
- have been prepared in accordance with the requirements of the Local Government (Scotland) Act 1973, The Local Authority Accounts (Scotland) Regulations 2014, and the Local Government in Scotland Act 2003.

Basis for opinion

We conducted our audit in accordance with applicable law and International Standards on Auditing (UK) (ISAs (UK)) as required by the Code of Audit Practice approved by the Accounts Commission for Scotland. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We were appointed by the Accounts Commission on 31 May 2016. The period of total uninterrupted appointment is four years. We are independent of the body in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. Non-audit services prohibited by the Ethical Standard were not provided to the body. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern basis of accounting

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Treasurer has not disclosed in the financial statements any identified material
 uncertainties that may cast significant doubt about the body's ability to continue to
 adopt the going concern basis of accounting for a period of at least twelve months
 from the date when the financial statements are authorised for issue.

Risks of material misstatement

We report in a separate Annual Audit Report, available from the Audit Scotland website, the most significant assessed risks of material misstatement that we identified and our conclusions thereon.

Responsibilities of the Treasurer and the Highland and Western Isles Valuation Joint Board for the financial statements

As explained more fully in the Statement of Responsibilities, the Treasurer is responsible for the preparation of financial statements that give a true and fair view in accordance with the financial reporting framework, and for such internal control as the Treasurer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Treasurer is responsible for assessing the body's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate.

The Highland and Western Isles Valuation Joint Board is responsible for overseeing the financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Other information in the annual report

The Treasurer is responsible for the other information in the annual report. The other information comprises the information other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon except on matters prescribed by the Accounts Commission to the extent explicitly stated later in this report. In connection with our audit of the financial statements, our responsibility is to read all the other information in the annual report and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Report on other requirements

Opinions on matters prescribed by the Accounts Commission

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Management Commentary for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with statutory guidance issued under the Local Government in Scotland Act 2003; and
- the information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with the Delivering Good Governance in Local Government: Framework (2016).

Matters on which we are required to report by exception

We are required by the Accounts Commission to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements and the audited part of the Remuneration Report are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit; or
- there has been a failure to achieve a prescribed financial objective.

We have nothing to report in respect of these matters.

Conclusions on wider scope responsibilities

In addition to our responsibilities for the annual accounts, our conclusions on the wider scope responsibilities specified in the Code of Audit Practice, including those in respect of Best Value, are set out in our Annual Audit Report.

Use of our report

This report is made solely to the parties to whom it is addressed in accordance with Part VII of the Local Government (Scotland) Act 1973 and for no other purpose. In accordance with paragraph 120 of the Code of Audit Practice, we do not undertake to have responsibilities to members or officers, in their individual capacities, or to third parties.

John Boyd, for and on behalf of Grant Thornton UK LLP
110 Queen Street
Glasgow
G1 3BX
Date:

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This statement shows the cost in the year of providing services in accordance with generally accepted accounting practices, rather than expenditure permitted by regulations which is funded by requisitions from the constituent authorities. The funding position is shown in both the Expenditure and Funding Analysis Note and the Movement in Reserves Statement.

	2019/20				
	Notes	Gross Expenditure £000	Gross Income £000	Net Expenditure £000	
Cost of Services	1	3,368	(114)	3,254	
Financing and Investment income and expenditure	7			144	
Taxation and non-specific grant income	8			(3,016)	
Deficit on provision of services				382	
Re-measurements of the net defined benefit liability	12			(1,474)	
Total comprehensive income and expenditure			_	(1,092)	

			2018/19	
	Notes	Gross	Gross	Net
		Expenditure	Income	Expenditure
		£000	£000	£000
Cost of Services		3,321	(120)	3,201
Financing and Investment income and expenditure	7			129
Taxation and non-specific grant income	8			(2,780)
Deficit on provision of services			•	550
Re-measurements of the net defined benefit liability	12			534
Total comprehensive income and expenditure			•	1,084

The notes on pages 37 to 60 form part of these financial statements.

MOVEMENT IN RESERVES STATEMENT

This statement shows the movement in the year on the different reserves held by the Board, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves. The Total Comprehensive Income and Expenditure line shows the true economic cost of providing the Board's services. This is different from the statutory amounts required to be charged to the General Fund which can be seen in the Expenditure and Funding Analysis Note.

2019/20	Notes	General Fund	Total Usable Reserves	Pension Reserve	Employee Statutory Mitigation Account	Total Reserves 2019/20
		£000	£000	£000	£000	£000
Balance at 31 March 2019		143	143	(5,968)	(26)	(5,851)
Movement in reserves during 2019/20						
Total Comprehensive Income and Expenditure	10	(382)	(382)	1,474	-	1,092
Adjustments between accounting basis and funding basis under regulations	9	398	398	(390)	(8)	-
Increase/(decrease) in 2019/20		16	16	1,084	(8)	1,092
Balance at 31 March 2020		159	159	(4,884)	(34)	(4,759)

The notes on pages 37 to 60 form part of these financial statements.

2018/19	Notes	General Fund	Total Usable Reserves	Pension Reserve	Employee Statutory Mitigation Account	Total Reserves 2018/19
		£000	£000	£000	£000	£000
Balance at 31 March 2018		143	143	(4,890)	(20)	(4,767)
Movement in reserves during 2018/19						
Total Comprehensive Income and Expenditure	10	(550)	(550)	(534)	-	(1,084)
Adjustments between accounting basis and funding basis under regulations	9	550	550	(544)	(6)	-
Increase/(decrease) in 2018/19		0	0	(1,078)	(6)	1,084
Balance at 31 March 2019		143	143	(5,968)	(26)	(5,851)

BALANCE SHEET

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Board. The net liabilities of the Board (assets less liabilities) are matched by the reserves held by the Board. Reserves are reported in two categories. The first category of reserves is usable reserves, i.e. those reserves that the Board may use to provide services, subject to the need to maintain a prudent level of reserves. The second category of reserves is those that the Board is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Pension Reserve) and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

31/03/19 £000		Notes	£000	31/03/20 £000
	Current assets			
49	Short term debtors	15	45	
248	Cash and cash equivalents		502	
297				547
(180)	Short term creditors	16	(422)	
(180)	Current liabilities			(422)
(5,968)	Other long-term liabilities	12	(4,884)	
(5,968)	Long term liabilities			(4,884)
(5,851)	Net liabilities		`	(4,759)
	•		•	
143	General Fund		159	
(5,968)	Pension Reserve	10	(4,884)	
(26)	Employee Statutory Mitigation Account	10	(34)	
				(4,759)
(5,851)	Total reserves		-	(4,759)
			;	

The unaudited Annual Accounts were issued on 25 June 2020 and the audited Annual Accounts were authorised for issue by the Board and signed on its behalf on 25 November 2020.

Liz Denovan CPFA, Treasurer 25 November 2020

The notes on pages 37 to 60 form part of these financial statements.

CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents held by the Board during the reporting period. The statement shows how the Board generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Board are funded by way of requisitions or from the recipients of services provided by the Board. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Board's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Board.

31/03/19		Notes	31/03/20
£000			£000
(550)	Net deficit on the provision of services		(382)
392	Adjust net deficit on the provision of services for non-cash movements		636
(4)	Adjust for items included in the net deficit on the provision of services that are investing and financing activities		(4)
(162)	Net cash inflow/(outflow) from operating activities		250
4	Financing activities		4
(158)	Net increase/(decrease) in cash and cash equivalents		254
406	Cash and cash equivalents at the beginning of the year		248
248	Cash and cash equivalents at the end of the year		502

The notes on pages 37 to 60 form part of these financial statements.

ACCOUNTING POLICIES AND NOTES TO THE ACCOUNTS

Explanations are provided for the basis of the figures included within the Accounts and the policies adopted particularly where there is more than one acceptable basis. Notes are included to provide detail of certain aspects contained within the core financial statements.

1. Expenditure and Funding Analysis

The Expenditure and Funding Analysis shows how the funding available to the Board for the year has been used in providing services in comparison with those resources consumed or earned by the Board in accordance with generally accepted accounting practices. The Expenditure and Funding Analysis also shows how this expenditure is allocated for decision making purposes. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure statement.

2019/20	Net Expenditure chargeable to the General Fund	Adjustments between Funding & Accounting Basis	Net Expenditure in the CIES
	£000	£000	£000
Staff costs	1,995	250	2,245
Property costs	257	-	257
Administration expenses	334	-	334
Transport and plant costs	6	-	6
Supplies and services	518	-	518
Members Expenses	8	-	8
Income	(114)	-	(114)
Net Cost of Services	3,004	250	3,254
Other Income and Expenditure:	(3,020)	148	(2,872)
(Surplus)/Deficit	(16)	398	382
General Fund Movements:			
Opening Balance	(143)		
(Surplus) on General Fund	(16)		
Closing Balance	(159)		
2018/19			
Staff costs	1,843	417	2,260
Property costs	248	-	248
Administration expenses	316	-	316
Transport and plant costs	4	-	4
Supplies and services	483	-	483
Members Expenses	10	-	10
Income	(120)	-	(120)
Net Cost of Services	2,784	417	3,201
Other Income and Expenditure:	(2,784)	133	(2,651)
Deficit	0	550	550
General Fund Movements:			
Opening Balance	(143)		
(Surplus)/Deficit on General Fund	<u> </u>		
Closing Balance	(143)		

2. Note to Expenditure and Funding Analysis

The following provides a reconciliation of the main adjustments to Net Expenditure Chargeable to the General Fund to arrive at the amounts in the Comprehensive Income and Expenditure Statement. The relevant transfers between reserves are explained in the Movement in Reserves Statement.

Adjustments between Funding & Accounting Basis 2019/20

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Amounts	Net Change for the Pensions Adjustments	Adjustment for Employee Annual Leave Accrued	Total Adjustments
	£000	£000	£000
Staff costs	242	8	250
Net Cost of Services	242	8	250
Other Income and expenditure	148	-	148
Difference between General Fund Surplus or deficit and Comprehensive			
Income and Expenditure Statement Surplus or deficit on the provision of services	390	8	398

Adjustments between Funding & Accounting Basis 2018/19

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Amounts	Net Change for the Pensions Adjustments	Adjustment for Employee Annual Leave Accrued	Total Adjustments
	£000	£000	£000
Staff costs	411	6	417
Net Cost of Services	411	6	417
Other Income and expenditure	133	-	133
Difference between General Fund			
Surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or deficit on the provision of services	544	6	550

3. Accounting Policies

General principles

The Annual Accounts summarise the transactions of the Board for the 2019/20 financial year and its position at the year end. The Board is required to prepare Annual Accounts by the Local Authority Accounts (Scotland) Regulations 2014 and section 12 of the Local Government in Scotland Act 2003 requires that they be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Annual Accounts is principally historic cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

Accruals of income and expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Board transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Board.
- Revenue from the provision of services is recognised when the Board can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Board.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including those rendered by officers of the Board) are recorded as expenditure when the services are received, rather than when payments are made.
- Where income and expenditure have been recognised but cash has not been received
 or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet.
 Where there is evidence that debts are unlikely to be settled, the balance of debtors is
 written down and a charge made to revenue for the income that might not be collected.

Cash and cash equivalents

The Highland Council loans fund provides all the day-to-day banking requirements of the Board. The balance of £0.502m (2018/19 £0.248m) represents the positive balance in Valuation Board funds that temporarily sits with the Highland Council loans fund.

Employee benefits

Benefits payable during employment

Short-term employee benefits (those that fall due wholly within 12 months of the year-end), such as wages and salaries, bonuses, paid annual leave and paid sick leave for current employees, are recognised as an expense in the year in which the employees render service to the Board. An accrual is made against services in the Surplus or Deficit on the Provision of Services for the cost of holiday entitlements and other forms of leave earned by employees but not taken before the year-end and which employees can carry forward into the next financial year. The accrual is made at the remuneration rates applicable in the following financial year and is required under statute to be reversed out of the General Fund balance by a credit to the Employee Statutory Mitigation Account in the Movement in Reserves Statement.

Post-Employment Benefits

Employees of the Board are admitted to the Highland Council Pension Fund which administers the Local Government Pension Scheme. As of 1 April 2015, this is a defined benefit career average revalued earnings (CARE) scheme. In addition, the Board has liabilities for discretionary pension payments outside the main scheme.

Local Government Pension Scheme

The Local Government Pension Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Highland Council Pension Fund attributable to the Board are
 included in the Balance Sheet on an actuarial basis using the projected unit credit
 method i.e. an assessment of the future payments that will be made in relation to
 retirement benefits earned to date by employees, based on assumptions about
 mortality rates, employee turnover rates, etc., and projected earnings of current
 employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 2.5% (based on the indicative rate of return on the iBOxx AA rated over 15-year corporate bond index).
- The assets of the Highland Council Pension Fund attributable to the Board are included in the Balance Sheet at their fair value as below:
 - quoted securities current bid price
 - unquoted securities professional estimate
 - unitised securities current bid price
 - property market value

The change in the net pension liability is analysed into the following components:

Service cost comprising:

- current service cost the increase in liabilities as a result of years of service accrued in the year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
- past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Surplus/Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of staff costs. In this year's accounts an adjustment was made to reflect the potential impact of the McCloud ruling to reflect the remedy outlined in the recent Scottish Public Pensions Agency (SPPA) consultation which meant a reduction in pension liability at the balance sheet date by £0.092m.
- net interest on the defined benefit liability, i.e. net interest expense for the Board the change during the period in the net defined liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement this is calculated by applying the discount rate used to measure the net defined benefit obligation at the beginning of the period taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments.

Re-measurements of the net defined benefit liability (asset) comprising:

- The return on pension plan assets excluding amounts included in net interest on the net pension liability – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- Actuarial gains and losses changes in the net pensions liability that arise because
 events have not coincided with assumptions made at the last actuarial valuation or
 because the actuaries have updated their assumptions charged to Pensions Reserve
 as Other Comprehensive Income and Expenditure.

Contributions paid to the Highland Council pension fund

Cash paid as employer's contributions to the pension fund in settlement of liabilities;
 not accounted for as an expense

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Board to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact on the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Board also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

Events after the reporting period

Events after the reporting period are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Annual Accounts are authorised for issue. Two types of events can be identified:

Adjusting events

 Those that provide evidence of conditions that existed at the end of the reporting period – the Annual Accounts are adjusted to reflect such events.

Non-adjusting events

Those that are indicative of conditions that arose after the reporting period – the
Annual Accounts are not adjusted to reflect such events, but where a category of
events would have a material effect disclosure is made in the notes of the nature of the
events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Annual Accounts.

Government grants and contributions

Whether paid on account, by instalments or in arrears, government grants and third-party contributions and donations are recognised as due to the Board when there is reasonable assurance that:

- The Board will comply with the conditions attached to the payments, and
- The grants or contributions will be received

Amounts recognised as due to the Board are not credited to the Comprehensive Income and Expenditure Account until conditions attached to the grant or contributions have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants/contributions) or Taxation and Non-Specific Grant Income (non-ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Leases

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefiting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g., there is a rent-free period at the commencement of the lease).

Property, plant and equipment

The Board does not currently hold fixed assets. Any expenditure on the acquisition or creation of property, plant and equipment will be capitalised on an accruals basis provided it yields benefits to the Board and the services that it provides for more than one financial year. A de minimis level of £20,000 has been applied to all asset categories.

Overheads and support services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance. The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received.

Contingent liabilities

A contingent liability arises where an event has taken place that gives the Board a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Board. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Reserves

The General Fund Reserve is at the maximum level permitted.

The Pension Reserve and the Employee Statutory Mitigation Account are used to manage the accounting processes for employee benefits and retirement benefits and do not represent usable resources for the Board – movements on these reserves are explained in note 10 to the accounts.

VAT

VAT payable is included as an expense only to the extent that it is not recoverable from HM Revenue and Customs. VAT receivable is excluded from income.

Going concern

A going concern basis of accounting has been adopted in the preparation of the financial statements as future actuarial valuations of the pension scheme will consider the appropriate employer's rate to meet the commitments of the Scheme. The constituent authorities of the Board are required to fund the liabilities of the Board as they fall due.

4. Accounting standards that have been issued but have not yet been adopted

The following accounting standards will be adopted within the 2020/21 Code effective from 1 April 2020. There is therefore no impact on the 2019/20 financial statements.

- Amendments to IAS 28 Investments in Associates and Joint Ventures: Long-term Interests in Associates and Joint Ventures (clarification that the exclusion in IFRS 9 applies only to interests a company accounts for using the equity method)
- Annual improvements to IFRS Standards 2015-2017 cycle
 - IFRS 3 Business Combinations (A company remeasures its previously held interest in a joint operation when it obtains control of the business.)
 - IFRS 11 Joint Operations (A company does not remeasure its previously held interest in a joint operation when it obtains joint control of the business.)
 - IAS 12 Income Taxes (A company accounts for all income tax consequences of dividend payments in the same way.)
 - IAS 23 Borrowing Costs (A company treats as part of general borrowings any borrowing originally made to develop an asset when the asset is ready for its intended use or sale.)
- Amendments to IAS 19 Employee Benefits: Plan Amendment, Curtailment or Settlement. (If a plan amendment, curtailment or settlement occurs, it is now mandatory that the current service cost and the net interest for the period after the remeasurement are determined using the assumptions used for the remeasurement)

Changes arising from the adoption of these standards are not expected to have any impact on the Board's financial position.

5. Critical judgements in applying accounting policies

In applying the accounting policies set out in Note 3, the Board has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Annual Accounts are:

 There is a high degree of uncertainty about future levels of funding for local government. However, the Board has determined that this uncertainty is not yet sufficient to provide an indication that the Board might need to reduce levels of service provision.

6. Assumptions made about the future and other major sources of estimation uncertainty

The Annual Accounts contain estimated figures that are based on assumptions made by the Board about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because amounts cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The only item in the Board's Balance Sheet at 31 March 2020 for which there is a significant risk of material adjustment in the forthcoming financial year is the pension liability. Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. Actuaries are engaged to provide the Board with expert advice about the assumptions to be applied. The impact of changes in the assumptions used on the pension liability has been assessed by the actuaries and is illustrated in Note 12.

The Highland Council Pension Fund relied on valuations provided by its advisors for its property holdings. These have been reported on the basis of a 'material valuation uncertainty' given the unknown future impact of Covid-19 on the real estate market. As detailed in Note 12, 9% of the Board's share of the assets of the pension scheme are invested in UK property. There may be a reduced level of certainty attached to the valuation of these assets as a result of the Covid-19 pandemic. Management has estimated that a variance of 12.5% in the valuation of these assets would result in a change of approximately £0.182m in the net defined benefit liability.

7. Comprehensive Income and Expenditure Statement: Financing and investment income and expenditure

2018/19		2019/20
£000		£000£
133	Pensions Net Interest	148
(4)	Interest receivable	(4)
129		144

8. Comprehensive Income and Expenditure Statement: Taxation and non-specific grant income

2018/19 £000		2019/20 £000
(2,780)	Requisitions from constituent authorities	(3,016)

9. Movement in Reserves Statement – adjustments between accounting basis and funding basis under regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Board in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Board to meet future capital and revenue expenditure.

	Notes	General Fund	Pension Reserve	Employee Statutory Mitigation Account	Total 2019/20
		£000	£000	£000	£000
Adjustments involving the Pensions Reserve					
Reversal of items relating to post-employment benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	12	668	(668)	-	-
Employers' pension contributions and direct payments to pensioners payable in the year	12	(278)	278	-	-
Adjustments involving the Employee Statutory Mitigation Account Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	10	8	-	(8)	-
Total adjustments	_	398	(390)	(8)	<u> </u>

	Notes	General Fund	Pension Reserve	Employee Statutory Mitigation Account	Total 2018/19
		£000	£000	£000	£000
Adjustments involving the Pensions Reserve					
Reversal of items relating to post-employment benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	12	811	(811)	-	-
Employers' pension contributions and direct payments to pensioners payable in the year	12	(267)	267	-	-
Adjustments involving the Employee Statutory Mitigation Account Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration	10	6	-	(6)	-
chargeable in the year in accordance with statutory requirements Total adjustments	-	550	(544)	(6)	
i otai aujustinents	=	JJ0	(344)	(0)	

10. Balance Sheet - unusable reserves

(a) Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Board accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Board makes employer's contributions to pension funds or pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Board has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

Pensions Reserve

2018/19 £000			2019/20 £000
(4,890)	Opening balance at 1 April		(5,968)
592	Return on plan assets (excluding the amount included in the net interest expense)	(1,030)	
(1,110)	Actuarial gain arising on changes in financial assumptions	1,601	
0	Actuarial gain arising on changes in demographic assumptions	781	
(16)	Experience adjustments	122	
(534)		-	1,474
(811)	Reversal of items relating to retirement benefits debited or credited to the Surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement		(668)
267	Employer's pension contributions and direct payments to pensioners payable in the year		278
(5,968)	Closing balance at 31 March	-	(4,884)

(b) Employee Statutory Mitigation Account

The Employee Statutory Mitigation Account absorbs the differences that would otherwise arise on the general fund balance from accruing for compensated absences earned but not taken in the year. Statutory arrangements require that the impact on the general fund balance is neutralised by transfers to or from the account.

2018/19 £000		2019/20 £000
(20)	Opening balance at 1 April	(26)
20	Settlement or cancellation of accrual made at the end of the preceding year	26
(26)	Amounts accrued at the end of the current year	(34)
(26)	Closing balance at 31 March	(34)

11. External audit costs

The Board has incurred the following costs in relation to the audit of the Annual Accounts:

2018/19 £ **2019/20** £ 7,280 External audit costs **7,450**

No non-audit services were provided in the year by the Board's auditor Grant Thornton UK LLP.

12. Defined benefit pension schemes

Participation in pension schemes

As part of the terms and conditions of employment of its officers, the Board makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Board has a commitment to make the payments and this needs to be disclosed at the time that employees earn their future entitlement.

The Board participates in one post-employment scheme:

 The Local Government Pension Scheme, administered locally by the Highland Council Pension Fund – This is a funded defined benefit career average revalued earnings (CARE) scheme, meaning that the Board and employees pay contributions into a fund, calculated at a level intended to balance the pension's liabilities with investment assets.

Transactions relating to post-employment benefits

The Board recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge that is required to be made against constituent authorities is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year.

	Local Government Pension Scheme		Discret Bene Arrange	efits
	2018/19	2019/20	2018/19	2019/20
	£000	£000	£000	£000
Comprehensive Income and Expenditure Statement Cost of services				
Current service cost	535	611	-	-
Past service cost (including curtailments)	143	(91)	-	-
	678	520	-	-
Financing and investment income and expenditure				
Net interest expense	128	143	5	5
Total post-employment benefits charged to the deficit on the provision of services	806	663	5	5
Other post-employment benefits charged to the comprehensive income and expenditure statement				
Re-measurement of the net defined benefit liability comprising:				
Return on plan assets (excluding the amount included in the net interest expense)	(592)	1,030	-	-
Actuarial (gain) arising on changes in financial assumptions	1,107	(1,599)	3	(2)
Actuarial (gain) arising on changes in Demographic assumptions	-	(775)	-	(6)
Experience adjustments	-	(102)	16	(20)
Total post-employment benefits charged to the Comprehensive Income and Expenditure Statement	515	(1,446)	19	(28)
Movement in reserves statement				
Reversal of net charges made to the deficit on the provision of services for post- employment benefits in accordance with the code	(806)	(663)	(5)	(5)
Actual amount charged against the General Fund balance for pensions in the year				
Employers contributions payable to the scheme	254	266	13	12
Total movement in reserves in respect of post-employment benefits	(552)	(397)	8	7

Pension assets and liabilities recognised in the Balance Sheet

	Local Government Pension Scheme		Discretionary Benef Arrangements	
	31/03/19 £000	31/03/20 £000	31/03/19 £000	31/03/20 £000
Present value of the defined benefit obligation	(22,245)	(20,005)	(214)	(179)
Fair value of pension fund assets	16,491	15,300	-	-
Net liability arising from defined benefit obligation	(5,754)	(4,705)	(214)	(179)

Information about the defined benefit obligation – Funded obligations

	Lia	Duration	
	£000	Percentage (%)	Years
Active members	11,330	55.9%	21.3
Deferred members	2,036	10.0%	23.8
Pensioner members	6,915	34.1%	10.8
Total	20,281	100.0%	17.0

The durations are weighted averages as at the last formal valuation date 31 March 2017.

Reconciliation of the movements in the fair value of scheme assets

	Local Government Pension Scheme		Discretionary Benefits Arrangements	
	31/03/19 £000	31/03/20 £000	31/03/19 £000	31/03/20 £000
Opening fair value of scheme assets	15,788	16,491	-	-
Interest income	406	392	-	-
Return on plan assets	592	(1,030)	-	-
Contributions by employer	254	266	13	12
Contributions by Scheme participants	83	88	-	-
Estimated benefits paid (net of transfers in)	(632)	(907)	-	-
Unfunded benefits paid	-	-	(13)	(12)
Closing fair value of scheme assets	16,491	15,300	-	-

Assets and liabilities in relation to post-employment benefits

Reconciliation of present value of scheme liabilities (defined benefit obligation)

	Funded Liabilities: Local Government Pension Scheme		Unfunded Discretiona	Liabilities: ary Benefits
	31/03/2019	31/03/2020	31/03/2019	31/03/2020
	£000	£000	£000	£000
Opening defined benefit obligation	20,475	22,245	203	214
Current service cost	535	611	-	-
Past service cost	143	(91)	-	-
Interest cost	534	535	5	5
Contributions by scheme participants	83	88	-	-
Re-measurement (gains) and losses:	-	-	-	-
Actuarial (gains)/losses from changes in financial assumptions	1,107	(1,599)	3	(2)
Actuarial (gains) from changes in demographic assumptions	-	(775)	-	(6)
Experience adjustments	-	(102)	16	(20)
Estimated benefits paid (net of transfers in)	(632)	(907)	-	-
Unfunded pension payments	-	-	(13)	(12)
Closing value	22,245	20,005	214	179

Analysis of Pension Fund's Assets

The Local Government Pension Scheme's assets consist of the following categories, by proportion of the total assets held:

2018/19		2019/20
2%	Cash and cash equivalents	6%
	Equity Securities:	
	By industry type	
16%	Consumer	16%
9%	Manufacturing	8%
3%	Energy and utilities	2%
12%	Financial institutions	9%
3%	Health and care	5%
5%	Information technology	5%
2%	Other	1%
	Debt Securities:	
	By sector	
3%	Property debt	3%
5%	Private Equity	6%
	Property:	
9%	UK	9%
	Investment funds and unit trusts:	
16%	Equity	14%
15%	Bonds	16%
100%	Total	100%
Note: The	risks relating to assets in the scheme are also analysed below:	
	Fair value of pension fund assets	
31/03/	19	31/03/20
£0	00	£000
	Equity Instruments	
15,1	81 Quoted in an active market	13,902
1,3		1,398
16,4	·	15,300
	<u> </u>	

Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. The Local Government Pension Scheme has been assessed by Hymans Robertson LLP, an independent firm of actuaries, estimates for The Highland Council Pension Fund being based on the latest full valuation of the scheme as at 31 March 2017.

The significant assumptions used by the actuary have been:

2018/19		2019/20
	Mortality Assumptions:	
	Longevity at 65 for current pensioners (years)	
21.9	Men	21.0
24.3	Women	23.2
	Longevity at 65 for future pensioners (years)	
23.3	Men	22.0
26.1	Women	24.8
2.5%	Rate of inflation	2.0%
3.5%	Rate of increase in salaries	2.9%
2.5%	Rate of increase in pensions	2.0%
2.4%	Rate for discounting fund liabilities	2.3%
50.0%	Take up option to convert annual pension into retirement lump sum (pre-2009)	50.0%
75.0%	Take up option to convert annual pension into retirement lump sum (post 2009)	75.0%

The estimation of the defined benefit obligation is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption changes while all the other assumptions remain constant. The methods and types of assumption used in preparing the sensitivity analysis below did not change from that used in the previous period.

Impact on the Defined Benefit Obligation in the Fund

	Approximate % increase to Employer Liability	Approximate monetary amount (£000)
Rate of increase in salaries (increase or decrease by 0.5%)	1%	271
Rate of increase in pensions (increase or decrease by 0.5%)	8%	1,560
Rate for discounting fund liabilities (increase or decrease by 0.5%)	9%	1,857

Impact on the Board's Cash Flow

The aims of the fund are to:

- Ensure that sufficient resources are available to meet all liabilities as they fall due.
- Enable employer contributions to be kept as nearly constant as possible and at reasonable cost to the taxpayers and employers.
- Manage employers' liabilities effectively.
- Maximise the returns from investments within reasonable risk parameters.

The employer's contributions are set by the Fund actuary at each triennial actuarial valuation (as at 31 March 2017 for the 2019/20 Annual Accounts), or at any other time as instructed to do so by the Council. The actuaries have estimated that contributions for the year to 31 March 2020 will be approximately £0.266m.

13. Related parties

The Board is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Board or to be controlled or influenced by the Board. Disclosure of these transactions allows readers to assess the extent to which the Board might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Board.

Highland Council

The Highland Council provided £2.694m representing 89.3% of the funding for the Board and holds 8 of the 10 seats on the Board (2018/19 £2.484m). In addition, Highland Council provides administrative, financial and computing services to the Board. In 2019/20 the Board paid £0.062m to the Highland Council for these services (2018/19 £0.062m). At the year-end there was a creditor balance with the Highland Council of £0.282m (2018/19 £0.106m) and a debtor balance of £0.001m as insurance and rent was prepaid by the Board to the Highland Council.

Comhairle Nan Eilean Siar

Comhairle Nan Eilean Siar (CNES) provided £0.322m representing 10.7% of the funding for the Board and holds 2 of the 10 seats on the Board (2018/19 £0.296m). At the yearend there was a creditor balance with the Highland Council of £0.035m (2018/19 £0.013m) and no debtor balance.

Scottish Government/UK Government

Both the Scottish and the UK Governments provided additional funding to the Valuation Joint Board in relation to the implementation of Individual Electoral Registration (IER) as follows:

2018/19 £000	Government	Nature of Funding	2019/20 £000
117	UK Government	IER funding	111
117		Total	111

14. Operating Leases

The Board leases a number of office premises.

Board as Lessee

The future minimum lease payments due under non-cancellable leases in future years are:

2018/19 £000		2019/20 £000
121	Not later than one year	114
433	Later than one year and not later than five years	437
132	Later than five years	132
686	· -	683

The expenditure charged to the Comprehensive Income and Expenditure Statement during the year in relation to these leases was:

2018/19 £000		2019/20 £000
121	Minimum lease payments	121

15. Short Term Debtors

2018/19 £000		2019/20 £000
-	Other local authorities	1
49	Prepayments	44
49	Total	45

16. Short Term Creditors

2018/19 £000		2019/20 £000
(118)	Other local authorities	(317)
(62)	Other entities and individuals	(105)
(180)	Total	(422)

17. Financial Instrument Balances

The following categories of financial instruments are carried in the Balance Sheet:

Finan	ıcıal	Assets

Financial Assets		
Current		Current
Investments		Investments
31 March		31 March 2020
2019		0000
£000		£000
248	Amortised cost	502
248	Total Financial Assets	502
Financial Liabilitie	es es	
Current		Current
Creditors		Creditors
31 March		31 March 2020
2019		
£000		£000
180	Amortised cost	422
180	Total Financial Liabilities	422
Financial Instrume	ent Gains and Losses	
2018/19		2019/20
Surplus or		Surplus or
Deficit on the		Deficit on the
Provision of		Provision of
Services		Services
£000		£000
	Interest revenue:	
(4)	Financial assets measured at amortised cost	(4)
(4)	Total interest revenue	(4)
129	Interest expense	144

18. Contingent Liability

A contingent liability is a possible obligation which may require a payment or a transfer of economic benefits. There are no contingent liabilities to disclose.