

The Highland Council

27 June 2013

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| Agenda Item | |
| Report No | |

Capital Programme Review: 10 year programme 2013/14 to 2022/23

Report by Director of Finance

Summary

This report sets out the proposed long-term capital programme for the 10 years 2013/14 to 2022/23. The first 5 years are proposed as a firm programme based on an affordability assessment. The second 5 years are set out on an indicative basis at this time, pending a future assessment of affordability.

1. Background

- 1.1 The Council's current General Fund capital programme was last considered by the Council in December 2012, at which point it had undergone a minor review and updating. The core of that programme had its origins in the capital programme first agreed in June 2010. That current programme ran up to and including 2015/16, with that last year being on an indicative basis given the funding gap that remained at that time.
- 1.2 As had been reported to the Council in December 2012, the proposed arrangements for undertaking the 2013 capital review were with the intention of developing a new longer-term capital 10 year programme for the Council.
- 1.3 The review process was undertaken over the course of Spring 2013, culminating in the proposals presented within this report. As had been the case during the 2010 capital programme, the process for developing the capital programme was as follows:
 - a) Outline Business Case (OBC) bids prepared by Services.
 - b) Members from each Ward invited to submit bids.
 - c) OBCs scored by an Officer Group, against weighted criteria.
 - d) OBCs prioritised into a rank order, reflecting weighted scores.
 - e) Administration review of Officer proposals, and some re-prioritisation and amendment.
 - f) Concluding in the final package presented within this report.
- 1.4 While the objective to develop a 10 year programme has been achieved, only the first 5 years of that programme are set out on a firm basis, with an identified funding package in place, and affordability assessment undertaken. Given the long-term nature of the programme and uncertainty over funding in

the longer-term, the second 5 years are set out on an indicative basis only. This also allows future Councils flexibility to review the indicative programme and consider priorities and affordability levels. While indicative, the purpose of that programme is to set out for the Highland community, service users, and the construction and private sector, the list of potential project priorities which may be taken forward over that period.

2. Economic Context and Funding Position

- 2.1 At the current time, the Council only has funding notified for the current and 2014/15 financial years. It is expected that by Autumn 2013, following the UK Spending Review and a Scottish Government budget review, that indications of funding prospects for a further 1 or 2 forward years may be known.
- 2.2 Even in the absence of grant settlement notifications beyond 2014/15, in the current economic climate and period of continued austerity measures, it is clear that the current period of public spending restraint will continue over the medium-term. As highlighted within the revenue budget strategy report on the agenda of this meeting, the March 2013 UK Budget indicated that the current 'flat' settlement for the public sector could be expected to continue until at least 2017/18.
- 2.3 As a result, in relation to funding for capital, it has been assumed that a 'flat cash' funding position for capital is likely to apply over the years 2016/17 onwards. That scenario means that the burden falling onto the revenue budget increases, with borrowing for capital having to increase in level to fund the aspirations within this programme. Due to the current historic low interest rate levels, and even allowing for potential interest rate rises, it has been possible to mitigate the impact on loan charge budgets of the borrowing assumed within this capital programme.
- 2.4 Affordability, prudence and sustainability are key financial considerations in relation to capital planning, and are key aspects of the CIPFA Prudential Code for Capital Finance, the regulatory guidance which relates to Local Authority capital. Forecast revenue budget implications are as set out within this report. Updated Prudential Indicators will be prepared following consideration of this capital report, and as is normal practice submitted to the Finance Housing and Resources Committee as part of on-going treasury management reporting.
- 2.5 In arriving at the funding position described below, it has been assumed that an average annual net increase in loan charges of approximately £2.5m p.a. is a level which the Council assesses as being affordable, prudent and sustainable over the duration of the capital programme. This has been the typical level of budget provision set aside in recent years, though it has to be remembered that in an environment of 'flat cash' grant settlements, the sum of £2.5m represents an annual level of saving to be achieved before all other cost pressures are considered.
- 2.6 In addition to the core funding assumption described above, there are further projects which are included in the programme based on self-financing from the

savings the projects are expected to generate. These projects have been shown separately in the annexes to this report, and in relation to funding have also been highlighted separately. The financing of this additional borrowing shown, will be met from earmarked savings generated from these projects.

2.7 The funding position assumed for the first 5 years of the capital programme is as follows.

| | 2013/14 £m | 2014/15 £m | 2015/16 £m | 2016/17 £m | 2017/18 £m |
|---|----------------|---------------|----------------|---------------|---------------|
| SG General Capital Grant excl Flood Schemes | 24.029 | 31.132 | 28.704 | 22.014 | 22.014 |
| SG General Capital Grant flood schemes | 5.880 | 7.381 | 9.687 | | |
| Other Project Income including RF Grants | 5.090 | 3.855 | 8.628 | 4.694 | 1.144 |
| Borrowing | 61.599 | 53.810 | 70.437 | 47.530 | 54.995 |
| Total Funding | 96.598 | 96.178 | 117.456 | 74.238 | 78.153 |
| Affordability Line as above | 96.598 | 96.178 | 117.456 | 74.238 | 78.153 |
| Borrowing for self-financed projects* | | | | 3.850 | 3.865 |
| Total Programme Funding | 96.598 | 96.178 | 117.456 | 78.088 | 82.018 |
| Total over 5 years | 470.338 | | | | |

*Self-financing: Income Generation Wind Turbines and Waste Strategy (part).

Further description of each funding element is set out below:

- Scottish Government Capital Grant Support – based on notified/expected grant levels for 2013/14 and 2014/15. 2015/16 onwards on an estimated basis and adjusted for Scottish Government re-profiling of capital. Specific grant funding assumed for Ness flood prevention as shown.
- Other Project Income including RF Grants – project specific income including any ring-fenced grants. Refer to **Annex 3** for further details.
- Borrowing – the balance of the funding package. Borrowing is financed through annual loans charges made to the revenue budget, and which need to be addressed through revenue budget planning.

2.8 Any currently identified project funding has been reflected within this report. If opportunities for additional funding arise, for example further European Funding, then this will be reported to the Council at the appropriate time.

2.9 As was the case in the currently approved capital programme, a level of over-programming has also been assumed as part of the balancing of the capital programme proposals. Over-programming is not funding, rather a device to

intentionally over-estimate the level of programme to be delivered in any given year. Given the likelihood and prior incidence of project slippage and delay, it is reasonable to expect this to recur, particularly in a programme with large and complex projects. By assuming a level of over-programming, the Council is intentionally setting its capital programme with the expectation that some level of slippage will occur. With the level of funding sitting below the over-programmed level, slippage will be necessary to avoid exceeding the funding provided. On average, the over-programming assumed across the programme equates to approximately 10% per annum.

- 2.10 As with other aspects of the capital programme, the funding assumptions made carry risks and uncertainties. Further information on risks and assumptions is set out later within this report.

3. Programme Proposals

- 3.1 The capital programme consists of 2 main elements, as described below. Both elements are presented separately in annexes to this report, given the separate decision making and prioritisation process which has led to each element.

- 2010-2012 programme priorities (**Annex 1**) - costs associated with completing the agreed projects set out within the existing agreed capital programme covering 2013/14 to 2015/16. Based upon the position reported to the December 2012 Council, adjusted for cost and phasing changes, and any agreed project additions since that time. As a result of these changes for some projects, this group of projects now extends into 2016/17 also.
- New 2013 programme priorities (**Annex 2A and 2B**) – new project proposals built into the capital programme, based upon the OBC process as described in section 1. While the majority of new proposals relate to the ‘new’ years following completion of the existing 3 year programme, on an exceptional basis there are some new proposals reflected in earlier years.

- 3.2 Given the long-term nature of the capital programme, and the need to provide flexibility to accommodate new or changing demands, many of the new capital proposals reflected are based upon ‘generic’ project lines. These represent annual budget amounts for the stated priority (e.g. Major bridges), but where the specific allocations to local projects are not determined at this time.

- 3.3 In the case of ‘generic’ projects, it will be for the relevant Strategic Committee to determine prioritised allocations to local projects within the budget allocated. It is expected that Strategic Committees will be asked to consider allocations on a multi-year basis, to improve forward planning, project delivery, and help satisfy stakeholder interests and expectations. Some degree of flexibility will however be required to address new or changing demands, hence it will be appropriate for Committees to take account of this in their considerations.

- 3.4 In addition to the ‘generic’ bids, there are many project and location specific

projects identified within the programme. As part of the development of this programme, members from each Ward were invited to submit their view on bids to be considered. Many of those bids were identified as being ideally suited for consideration against the 'generic' budget lines described above, or already reflected within a specific project OBC. Some were ruled out as being ineligible e.g. where the project would be revenue rather than capital in nature. Of the remainder, a number went to the stage of having a separate OBC developed and were considered as part of the prioritisation process described in section 1.

3.5 As described earlier, the programme consist of two 5-year blocks, the first of which is firm and has a funding package identified, the second of which is indicative at this time. Projects are shown in priority order.

3.6 Firm Programme 2013/14 to 2017/18 (Annex 2A) – for this 5 year period an affordability line has been shown on the programme, with prioritised projects above the line being within the programme at this time. **Those projects falling below the affordability line, are shown for information only, and would not form part of the agreed programme the Council is asked to consider.** These projects are shown as below the line as a result of officer scoring and Administration prioritisation of proposals. Should funding or other circumstances alter, projects below the line may be able to be taken into the programme at a future time.

3.7 Within the affordability line, there are 5 proposals which are shown on the basis they are recognised as priorities by the Administration, but where it has not been possible to provide funding at this time. **An affordable funding package or alternative delivery mechanism will need to be identified for these projects.** The relevant projects are:

- A890 Stromeferry (costs in excess of £10m funding provided by the Council within the programme)
- Academy Street Inverness
- Inverness Museum and Art Gallery
- Broadford Airfield
- Caol Link Road Fort William

3.8 Indicative Programme 2018/19 to 2022/23 (Annex 2B) – no affordability line has been shown, given uncertainty over funding over this longer-term period, and the desire to provide flexibility to a future Council in allocating investment to projects over that period. The programme has been set out in a priority order consistent with that within the first 5 years, to provide an indication of the projects and priorities which may feature in future capital programmes. With no affordability limit set, or affordability line drawn, **it should be noted that it is not to be assumed that all projects shown could be afforded or taken forward over that 5 year period.**

3.9 Analysis of the overall allocations per Service, resulting from the proposed programme, are as follows. The levels of programme spend are an increase on that within the currently approved capital programme, representing

approximately 16% of an increase in average annual programme.

Firm programme : 2013/14 – 2017/18

| | 2013/14 £m | 2014/15 £m | 2015/16 £m | 2016/17 £m | 2017/18 £m |
|--|----------------|---------------|----------------|---------------|---------------|
| Education, Culture & Sport | 31.636 | 56.504 | 66.083 | 17.487 | 29.162 |
| Planning & Development | 1.633 | 0.985 | 1.453 | 0.850 | 0.700 |
| Health & Social Care | 3.914 | 2.179 | 2.050 | 1.305 | 1.305 |
| TEC Services | 26.365 | 31.479 | 39.506 | 44.340 | 39.880 |
| Housing & Property | 14.802 | 10.464 | 9.460 | 12.200 | 11.265 |
| Non HRA Housing inc NHT | 10.756 | 2.604 | 2.604 | 2.606 | 2.606 |
| Chief Executive's Office | 4.594 | 1.463 | 5.800 | 10.800 | 8.600 |
| Capital Discretionary Fund | 1.909 | 0.500 | 0.500 | 0.500 | 0.500 |
| Unallocated "Shovel Ready" Contingency | 0.064 | - | - | - | - |
| Digital Infrastructure | 10.925 | - | - | - | - |
| Over-programming | -10.000 | -10.000 | -10.000 | -12.000 | -12.000 |
| Total | 96.598 | 96.178 | 117.456 | 78.088 | 82.018 |
| Total over 5 years | 470.338 | | | | |

3.10 Indicative programme : 2018/19 – 2022/23

The total of all programme proposals for the indicative 5 years is as shown below. As highlighted earlier, this represents project bids, without any affordability assumptions made at this time.

| | 2018/19 £m | 2019/20 £m | 2020/21 £m | 2021/22 £m | 2022/23 £m |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| Total Indicative Programme Bids | 136.795 | 110.411 | 116.196 | 93.092 | 89.268 |

3.11 Shovel ready projects

The Council has developed its capital programme and project planning arrangements such that it is well-placed to take advantage of any additional funding that may come forward, for example any Scottish Government 'shovel ready' capital funding. This capital programme will support such a scenario, as many 'below the line projects' or projects in the indicative capital programme, would represent projects that could be advanced if additional funding became available. Were additional funding to become available, the Council would wish to see maximum flexibility in relation to any criteria which

may apply, to give greatest scope for bringing forward projects.

- 3.12 Delivering the programme - the Finance Housing and Resources Committee on 5 June considered a report titled “Audit Scotland Report – Major Capital Investment in Councils”. That report recommended implementing the improvement actions identified from the Audit Scotland national report, relating to training, outcome reporting, links to the procurement review, and good practice checklists. Those recommendations will be implemented as part of progressing this capital programme.
<http://www.highland.gov.uk/NR/rdonlyres/ECBE3F4E-EE32-4C5E-892A-D881ACFE31D1/0/Item12FHR7513.pdf>

4. Financial Implications

- 4.1 As described earlier, the affordability case for the capital programme had been based on an average loan charge cost of £2.5m per annum, as a result of the borrowing required to finance capital. In addition to this baseline affordability position, there are loan charge costs which are expected to be covered by savings earmarked from self-financing projects (refer to paragraph 2.6). The table below summarises the projected loan charges for each financial year.

| Year | Baseline affordability - Estimated Increase in Loan Charges £m | Further loan charges to be met from savings in self-financing projects £m |
|-----------------------------|--|---|
| Firm Programme | | |
| 2013/14 * | 0.000 | - |
| 2014/15 | 2.530 | - |
| 2015/16 | 2.780 | - |
| 2016/17 | 2.750 | 0.100 |
| 2017/18 | 3.000 | 0.420 |
| Indicative Programme | | |
| 2018/19 | 2.500 | 0.693 |
| 2019/20 | 2.500 | 0.839 |
| 2020/21 | 2.000 | 0.888 |
| 2021/22 | 2.000 | 0.888 |
| 2022/23 | 2.000 | 0.888 |

| | |
|---------|-------|
| Average | 2.451 |
|---------|-------|

*already provided for within 2013/14 revenue budget agreed.

- 4.2 Loan charges are just one aspect of the costs of capital which fall on the revenue budget. A further significant aspect of the capital programme implications are other revenue costs or savings arising.

4.3 For a number of projects, it is anticipated that significant revenue savings will arise as a result of the investment. In a number of cases the expected savings identified are assumed as earmarked to contribute to the financing of the loan charge costs arising. Other savings are also expected to arise, but have not been factored in at this stage given uncertainty over scale or timing. Where available these would contribute towards budget savings in the relevant years. A number of projects with identified projected savings at the end of the investment are shown below.

| Ref | Project Name | Estimated Annual Revenue Savings £m |
|--------------|--|--|
| HP/2013/05 | Energy Management & Carbon Reduction Plan (Baseline Bid) | 0.249 |
| TECS/2013/22 | Waste Strategy** | Tbc |
| HSC/2013/08 | Avoiding Out-of-Area Children's Placements | Tbc |
| HSC/2013/01 | SAM : Property Rationalisation Review | Tbc |
| HP/2013/02 | Income Generation – Wind Turbines** | 0.841 |

** savings to be earmarked to meet loan charge costs

4.4 There will also be projects which may have additional revenue costs associated with the capital investment, e.g. additional running costs. Where indicative costs have been highlighted in OBCs, these costs will be considered in further detail as part of implementation of projects, and thereafter considered as part of the revenue budget setting process each year.

5. Risks and Assumptions

5.1 As with any budget, there are a number of assumptions made in arriving at the figures, and risks attached to those assumptions. Given the long-term nature of the programme covered by this report, that in itself adds further risks. The following section highlights some of the risks identified in relation to this capital programme, and the mitigating action or consequences that could result.

5.2 Funding risks:

| Risk | Consequences | Mitigating Action |
|---|--|--|
| Grant/Government Support Changes. <ul style="list-style-type: none"> - Downside risk of reductions in grant - Upside risk of increases if Governments prioritise capital investment Potential effect of Scotland Bill and Referendum | Impact on affordability line, more or less funding available depending on circumstances. | Prudent assumption made based upon 'flat cash' over the period. Prioritised programme allows re-assessment should financial circumstances alter. |

| | | |
|---|---|---|
| outcomes | | |
| Other external project financial support not available. - A number of projects assume a level of external grant or contribution as significant parts of their funding package. | Complete funding package not in place. Increased Council contribution required, or project may have to be re-prioritised or terminated. | Those projects with particular funding risks highlighted specifically within this report. |
| Interest Rate Changes - Downside risk of rise in interest rates - Upside risk of decrease in rates (not considered likely given current interest rate low) | Increase in borrowing costs resulting in higher charges to revenue budget, or reduction in affordability. | Current market expectations of rate rises already factored into affordability. |

5.3 Project delivery risks:

| Risk | Consequences | Mitigating Action |
|---|--|---|
| Capital projects not deliverable within expected timescales. Potentially greater uncertainty in a longer-term programme. A number of high value and complex projects due to be delivered may increase delivery risks. | Capital slippage, budget underspend and project delay. | Over-programming has been assumed to counter-act slippage. Council also looking to be in a position to pro-actively accelerate and respond to addition funding if available e.g. shovel-ready projects. |

5.4 Project Specific Risks:

Wick High School and Inverness Royal Academy – both projects are being progressed through the Scottish Futures Trust/Hubco process and costings remain based on forecast handover dates, and the Council’s capital contribution being at handover date. As negotiations progress there may be alterations to financial arrangements for the project payment.

Ness Flood Scheme – The original grant submission had to be submitted in a relatively short time period (three weeks) and the original estimate was based on limited soils information. Following a much more extensive ground investigation the soils were found to be 10 times more permeable than previously estimated. This has resulted in significant changes to the design, with the inclusion of a sheet pile cut-off, and an improved drainage system, resulting in cost increase. Negotiations with Scottish Government and Cosla

are ongoing in relation to grant funding for the increased costs. The capital programme assumes 80% grant funding from Scottish Government towards total scheme costs.

Inverness West Link – costings for the sports and recreational enhancements are based on current best estimates of project cost. Revised cost information will be available once layout and land acquisition negotiations are concluded.

Income Generation, Wind Turbines – this project is incorporated based on the financial case and expectations of income streams from the project which are greater than the costs of financing the capital costs. Should the financial payback expectations reduce, a re-assessment of the merits of the project would be required.

6. Implications

- 6.1 Financial implications – are as detailed within the report.
- 6.2 Climate change implications – the capital programme will contain projects which may result in positive or negative implications. The programme contains a number of proposals which are expected to positively contribute to carbon reduction. These include Carbon neutral Inverness in a low carbon Highlands and energy management & carbon reduction plan. Any implications relating to capital projects will be considered by Strategic Committees as part of ongoing monitoring and delivery of those projects.
- 6.3 Equality implications – Any implications relating to capital projects will be considered by Strategic Committee as part of ongoing monitoring and delivery of those projects.
- 6.4 Legal implications – there are no specific legal implications to highlight within this report.
- 6.5 Economic implications – the capital programme will result in approximately £470m of capital investment over the 5 year period of the firm capital programme. It is expected this will result in significant economic impacts including the creation or retention of jobs associated with delivering the capital programme. There will also be benefits for new entrants to the construction sector through the shared apprenticeship scheme recently agreed by the Council. This will ensure that for construction projects over £100k of capital spend, there are opportunities for apprentices in the industry.

Recommendations

Members are asked to consider this report and:-

- (a) Agree the firm capital programme for the 5 years 2013/14 to 2017/18, as set out on annex 1 and 2A.
- (b) Note the below the line projects set out on annex 2A, these not being progressed within the programme at this time.
- (c) Note the indicative programme for the 5 years 2018/19 to 2022/23, with final programme and affordability for these years still to be determined.

Designation: Director of Finance

Date: 18 June 2013

Author: Brian Porter, Finance Manager

Background Papers: None

| June 2013 Line No. | Ref | Project Name | 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 |
|--|-----------|--|--------------------------|--------------------------|--------------------------|--------------------------|
| SECTION 1 - RESIDUAL PROJECTS FROM COUNCIL PROGRAMME OF SEPTEMBER 2008 | | | | | | |
| 1 | ECS | Inverness Leisure | 503 | 1,176 | 75 | |
| 2 | ECS | Sutherland Sports Facility | 161 | - | - | |
| 3 | ECS | Aviemore Primary | 500 | - | - | |
| 4 | ECS | Conon Bridge/ Maryburgh Primary (Ben Wyvis) | 850 | - | - | |
| 5 | ECS | Lochaline Primary | 72 | - | - | |
| 6 | ECS | Plockton High - Extension | 68 | - | - | |
| 7 | PD | Town & Countryside Regeneration - Community Woodlands | 10 | 50 | - | |
| 8 | PD | Town & Countryside Regeneration - Inclined Plane Ballachulish | 6 | 50 | - | |
| SECTION 2 - OUTLINE BUSINESS CASE PRIORITIES (PRIORITY ORDER JUNE 2010) | | | | | | |
| 9 | CDF | Capital Discretionary Fund | 1,909 | 500 | 500 | |
| 10 | PSHG | Former Private Sector Housing Grant funded from GCG | 2,491 | 2,491 | 2,491 | |
| 11 | HP 05 | Energy initiatives | 3,796 | 1,850 | 2,600 | |
| 12 | TECS 31 | Lighting | 426 | 500 | 500 | |
| 13 | ECS 02 | Wick High/Primary Schools | 4,445 | 17,000 | 23,000 | |
| 14 | ECS 01 | Sustainable School Estate Review - General | 300 | | | |
| 15 | ECS 07/10 | Greater Fort William Primaries incl Gaelic | 3,248 | 20,000 | 11,750 | 750 |
| 16 | ECS 17 | Black Isle Education Centre replacement | 350 | 1,500 | 1,791 | |
| 17 | SW 07 | Residential Unit, CSER / Wick Children's Home | 704 | 550 | - | |
| 18 | TECS 56 | Waste Strategy - Landfill extension phase B&C Seater | 719 | 800 | 30 | |
| 19 | TECS 56 | Waste Strategy | 224 | 2,400 | 1,650 | |
| 20 | PD 01 | Town & Countryside Regeneration - Inverness Academy Street THI | - | 150 | 150 | |
| 21 | PD 01 | Town & Countryside Regeneration - CSER | - | - | 125 | |
| 22 | PD 01 | Town & Countryside Regeneration - B&S/CNP Area | - | - | 200 | |
| 23 | PD 01 | Town & Countryside Regeneration - Ross Skye Lochaber | - | - | 125 | |
| 24 | PD 01 | Town & Countryside Regeneration - Visitor Management | 100 | 129 | 150 | |
| 25 | PD 01 | Town & Countryside Regeneration - Green Networks & Core Paths | - | - | 153 | |
| 26 | PD 01 | Town & Countryside Regeneration - Dunnet, Chanonry | 75 | 125 | - | |
| 27 | PD 01 | Town & Countryside Regeneration - A96 Coastal & Landward Trails | - | - | 125 | |
| 28 | PD 01 | Town & Countryside Regeneration - Kilt, Lealt, Raasay, Kyle, Storr | 116 | 100 | 125 | |
| 29 | PD 01 | Town & Countryside Regeneration - Long Distance Routes | - | - | 100 | |
| 30 | PD 01 | Town & Countryside Regeneration - Wester Ross NSA | - | 100 | 50 | |
| 32 | PD 01 | Town & Countryside Regeneration - Helmsdale | 88 | | | |
| 33 | PD 01 | Town & Countryside Regeneration - Wick | 120 | | | |
| 34 | PD 01 | Town & Countryside Regeneration - Thurso | 30 | 50 | | |
| 35 | PD 01 | Town & Countryside Regeneration - Inverlochy | 3 | | | |
| 36 | PD 01 | Town & Countryside Regeneration - Nairn | | 131 | | |
| 37 | PD 01 | Town & Countryside Regeneration - Portree | 54 | | | |
| 38 | PD 01 | Town & Countryside Regeneration - Inverness City Gateways | 66 | 100 | | |
| 39 | CEX 03 | Kingussie Office Rationalisation | 2,186 | - | - | |
| 40 | TECS 40 | Pontoons | 200 | 200 | - | |
| 41 | TECS 26 | Kinlochbervie sea tanker berth | - | 1,000 | - | |
| 42 | ECS 11 | Estate Strategy - Roll Pressures | 451 | 1,000 | 1,000 | |
| 43 | ECS 12/13 | Estate Strategy - Primary & Secondary - Lifecycle investment | 3,296 | 3,324 | 3,215 | |
| 44 | ECS 15b | Community and leisure facilities | 1,670 | 500 | 500 | |
| 45 | HP 06 | Wick Office Rationalisation | 4,900 | 2,714 | 160 | |
| 46 | TECS 20 | Inshes District Park phases 1 and 2 | 15 | - | 750 | |
| 47 | TECS 60 | Cycling, Walking and Safer Streets (Ring-fenced SG grant) | 237 | 348 | 258 | |
| 48 | PD 06 | Vacant Derelict Land Fund VDLF (Ring-fenced SG grant) | 920 | tbc | tbc | |
| 49 | HP 07 | Gypsy Traveller Sites (former ring-fenced grant) | 113 | 113 | - | |
| 50 | CEX 07 | ICT contract asset investment | 1,521 | 163 | - | |
| 51 | ECS 08 | Gaelic medium, Glenurquhart Primary | 91 | - | - | |
| 52 | ECS 06 | Inverness Primaries - Extensions Ph 1 - Holm | 120 | - | - | |
| 53 | ECS 06 | Inverness Primaries - Extensions Ph 1 - Lochardil | 153 | - | - | |
| 54 | ECS 06 | Inverness Primaries - Extensions Phase 2 - Raigmore | 1,914 | 40 | | |
| 55 | ECS 06 | Inverness Primaries - Extensions Phase 2 - Smithton | 687 | 11 | | |
| 56 | ECS 06 | Aldourie Primary - Extension/Refurbishment | 36 | - | - | |
| 57 | ECS 06 | Central Primary - Refurbishment | 1,138 | 25 | - | |
| 58 | ECS 06 | Cromarty Primary - Extension/Refurbishment | 425 | 1,380 | 35 | |
| 59 | ECS 06 | Golspie High - Re-Roofing/Replacement Windows | 85 | - | - | |
| 60 | HP 01 | Disability Discrimination Act (D.D.A.) | 910 | - | - | |
| 61 | SW 09 | Care for the Elderly Investment - Invernevis House refurb ph2 | 1,364 | - | - | |
| 62 | SW 09 | Care for the Elderly Investment - Invernevis House refurb ph1 | 5 | - | - | |
| 63 | SW 09 | Care for the Elderly Investment - Grant House refurb ph2 | 28 | - | - | |
| 64 | SW 09 | Care for the Elderly Investment - Ach an Eas refurb ph1 | 7 | - | - | |
| 65 | SW 09 | Care for the Elderly Investment - Ach an Eas refurb ph2 | 619 | - | - | |
| 66 | SW 09 | Care for the Elderly Investment - Duthac House alterations | 3 | - | - | |

| June 2013 Line No. | Ref | Project Name | 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 |
|--|---------|--|--------------------------|--------------------------|--------------------------|--------------------------|
| 67 | TECS 05 | Burial ground extensions | 22 | 100 | 100 | |
| 68 | TECS 41 | Crematoria | - | - | 500 | |
| 69 | TECS 15 | Depots | 83 | 100 | 100 | |
| 70 | ECS 18 | Am Fasgadh (Highland Folk Museum) | 2,855 | 75 | - | |
| 71 | TECS 27 | Kinnairdie Road | 200 | 200 | 200 | |
| 72 | HP 2a | Strategic Asset Management/Health & Safety | 4,150 | 3,200 | 4,700 | |
| 73 | TECS 12 | Contaminated land | 93 | 100 | 100 | |
| 74 | ECS 19 | Kingussie High | 1,826 | 73 | - | |
| 75 | TECS 57 | Major Bridges | 359 | 1,370 | 2,260 | |
| 76 | TECS 29 | Lifeline bridges | 903 | 618 | 500 | |
| 77 | TECS 30 | Lifeline roads | 2,000 | 60 | - | |
| 78 | TECS 50 | Road Structural Capital Works | 4,150 | 4,500 | 4,500 | |
| 79 | ECS 04 | Inverness Royal Academy | 419 | 1,500 | 16,000 | |
| 80 | TECS 39 | Play areas (incl partner centre projects) | 190 | 150 | 150 | |
| 81 | TECS 21 | Inshes Roundabout | 175 | 500 | 2,000 | |
| 82 | TECS 52 | Inverness west link | 1,914 | 2,000 | 7,611 | |
| 83 | TECS 54 | Flood Prevention Schemes | 714 | 1,000 | 1,100 | |
| 84 | TECS 55 | Park and Ride | - | - | 30 | |
| 85 | TECS 13 | Cycling infrastructure | 98 | 170 | 122 | |
| 86 | TECS 07 | Bus shelters | 50 | 50 | 50 | |
| 87 | TECS 45 | Sconser ferry terminal | 346 | 50 | - | |
| 88 | TECS 34 | Minor roads (incl Loch Ness funded by Timber Transport Fund) | 1,340 | 1,610 | 1,095 | |
| 89 | TECS 17 | Ferries/Harbours General | 250 | 250 | 250 | |
| 90 | TECS 01 | 20 mph zones | 50 | 50 | 50 | |
| 91 | PD 03 | Misc Asset Bridges Structures | - | - | 150 | |
| 92 | ECS | Lochaber High Phase 3 | 4,918 | 4,450 | 220 | |
| SECTION 3 - NEW PROJECTS AGREED BY COUNCIL & ADDED TO PROGRAMME MAY '11 - DEC '12 | | | | | | |
| 93 | TECS | Culloden Road Widening (fully funded by developers contributions) | 375 | 35 | - | |
| 94 | TECS | Stromeferry Rockface Stabilisation | 250 | 50 | 250 | |
| 95 | TECS | Ness Flood prevention scheme (assumed 80% funded by SG grant) | 6,731 | 9,568 | - | |
| 96 | TECS | River Ness Streetscaping Works | 500 | 500 | - | |
| 97 | Non HRA | National Housing Trust | 7,652 | tbc | tbc | |
| SECTION 4 - ADJUSTMENTS FROM DECEMBER 2012 | | | | | | |
| | | <i>"Shovel ready" projects agreed HC 07/03/13</i> | | | | |
| 98 | PD | - Improvements to Paths (Safety & Disabled Access) | 45 | | | |
| 99 | TECS | - Playpark Improvements | 70 | | | |
| 100 | TECS | - Stromeferry Rock Remedial Works | 150 | | | |
| 101 | TECS | - Flood Alleviation & Drainage Works - Feabuie | 40 | | | |
| 102 | TECS | - Flood Alleviation & Drainage Works - Culloden | 15 | | | |
| 103 | TECS | - Flood Alleviation & Drainage Works - Blairninich | 30 | | | |
| 104 | TECS | - Flood Alleviation & Drainage Works - Balmacaan | 15 | | | |
| 105 | TECS | - Additional Surfacing Works - U2144 Hill of Forse | 30 | | | |
| 106 | TECS | - Additional Surfacing Works - B871 Strathnaver | 30 | | | |
| 107 | TECS | - Additional Surfacing Works - Brochel | 50 | | | |
| 108 | TECS | - Additional Surfacing Works - Culbokie Village | 30 | | | |
| 109 | TECS | - Additional Surfacing Works - King Duncan's Road, Inverness | 25 | | | |
| 110 | TECS | - Additional Surfacing Works - A832 Culnakirk | 30 | | | |
| 111 | TECS | - Additional Surfacing Works - Banavie to Gairloch | 35 | | | |
| 112 | TECS | - LED Lighting | 120 | | | |
| 113 | HP | - Starter Business Units in Inverness | 700 | 700 | | |
| 114 | HP | - Biomass Boiler Installations (included in energy initiatives line) | - | | | |
| 115 | Non HRA | - Contribution to Additional Council Houses | 500 | | | |
| 116 | CEX | - Regeneration of Cameron Square, Fort William | 540 | | | |
| 117 | | - Shovel ready projects - unallocated | 64 | | | |
| 118 | | Digital Infrastructure | 10,925 | | | |
| SECTION 5 - PROJECTS C/FWD FROM 2012/13 NOT INCLUDED ABOVE | | | | | | |
| 119 | ECS | Various Projects - Retentions | 405 | | | |
| 120 | SW | Fostering Adaptations | 4 | | | |
| 121 | TECS | Completion of Invergordon Public Conveniences | 81 | | | |
| 122 | HP | Office Rationalisation | 96 | | | |
| 123 | CEX | CEX carry forward residual balance | 47 | | | |
| TOTAL EXISTING AGREED PROGRAMME | | | 101,218 | 93,599 | 93,646 | 750 |

**10 Year Capital Programme
Firm Programme 2013/14 to 2017/18**

Annex 2A

| June 2013 Line No. | Project Ref. | Project Name | 5 YEARS FIRM PROGRAMME | | | | | | INDICATIVE | | |
|--|--------------|--|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|--|---------|
| | | | 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 | 2017/18 Gross £000 | 5 Years Total £000 | Specific Projects 2018/19-2022/23 Gross £000 | Specific Projects 10 Year Total Gross £000 | |
| (i) EXISTING AGREED PROGRAMME 2013/14 - 2015/16 (including c/fwd) | | | | | | | | | | | |
| 124 | | For analysis of existing agreed programme, refer to Annex 1 | 101,218 | 93,599 | 93,646 | 750 | | | 289,213 | | |
| (ii) SIGNIFICANT CHANGES TO EXISTING AGREED PROGRAMME | | | | | | | | | | | |
| 125 | ECS/2013/18 | West Link – Sports and Recreational Enhancements | | | 437 | 437 | | | 874 | 3,000 | 3,874 |
| 126 | TECS/2013/20 | Inverness Trunk Link Road - West Section | - | - | - | 7,000 | 7,410 | | 14,410 | | |
| 127 | TECS/2013/29 | River Ness Flood Prevention - Tidal (assumed 80% funded by SG grant) | - | - | 12,150 | - | - | | 12,150 | | |
| 128 | TECS/2013/30 | River Ness Streetscaping Works - Phase 1 | - | - | - | 2,000 | - | | 2,000 | | |
| (iii) "MUST DO" PROJECTS | | | | | | | | | | | |
| 129 | ECS/2013/15 | SSER - Major Schools | - | - | - | - | 20,000 | | 20,000 | 100,000 | 120,000 |
| 130 | ECS/2013/16 | SSER - Primary Schools | - | - | - | 4,000 | 4,000 | | 8,000 | 32,000 | 40,000 |
| 131 | TECS/2013/34 | Cycling Walking & Safer Streets (Ring-fenced SG grant) | | | | 350 | 350 | | 700 | | |
| 132 | ECS/2013/12A | Portree Gaelic Primary School | - | - | 5,940 | 1,650 | 412 | | 8,002 | | |
| 133 | ECS/2013/12B | Portree HS Hostel | 350 | 1,600 | 1,570 | - | - | | 3,520 | | |
| 134 | HP/2013/05 | Energy Management & Carbon Reduction Plan (Baseline Bid) | - | - | - | 3,600 | 3,600 | | 7,200 | | |
| 135 | TECS/2013/36 | Vehicles & Plant | 3,000 | 3,000 | 3,000 | 4,000 | 4,000 | | 17,000 | | |
| 136 | TECS/2013/22 | Waste Strategy | - | - | - | 5,000 | 5,000 | | 10,000 | 4,100 | 14,100 |
| 137 | CEX/2013/03 | Video Conferencing, Web-casting and Voting Systems | 300 | 300 | - | - | - | | 600 | | |
| 138 | TECS/2013/10 | Lifeline Bridges (Baseline Bid) | | | | 1,000 | 1,000 | | 2,000 | | |
| 139 | TECS/2013/12 | Major Bridges (Baseline Bid) | | | | 1,500 | 1,500 | | 3,000 | | |
| 140 | TECS/2013/17 | Roads Structural Capital Works (Baseline Bid) | | | | 4,500 | 4,500 | | 9,000 | | |
| 141 | TECS/2013/19 | Structural Lighting Works (Baseline Bid) | | | | 500 | 500 | | 1,000 | | |
| 142 | ECS/2013/07 | Inverness Leisure | - | 1,500 | - | - | - | | 1,500 | 3,000 | 4,500 |
| 143 | TECS/2013/18 | Seater Landfill Site, Bower, Caithness | - | - | - | - | 1,500 | | 1,500 | 1,500 | 3,000 |
| 144 | CEX/2013/02 | Digital Outreach | - | - | - | 5,000 | 5,000 | | 10,000 | | |
| 145 | HP/2013/08 | Non HRA - Former Private Sector Housing Grant (Baseline Bid) | | | | 2,491 | 2,491 | | 4,982 | | |
| 146 | PD/2013/02 | Town and Countryside Regeneration (Baseline Bid) | - | - | - | 850 | 700 | | 1,550 | | |
| 147 | TECS/2013/04 | Coast Protection (Baseline Bid) | - | - | - | 100 | 100 | | 200 | | |
| 148 | TECS/2013/07 | Granish Landfill Site Restoration | - | - | - | 750 | - | | 750 | | |
| 149 | TECS/2013/05 | Contaminated Land (Baseline Bid) | - | - | - | 100 | 100 | | 200 | | |
| 150 | ECS/2013/11 | Lochaber High School - Phase 4 | - | - | - | 4,500 | 500 | | 5,000 | | |
| 151 | HP/2013/04 | SAM : Statutory Compliance Projects (Baseline Bid) | | | | 4,700 | 4,700 | | 9,400 | | |
| 152 | HSC/2013/07 | Adult Services (NHS) (Baseline Bid) | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | | 5,000 | | |
| 153 | ECS/2013/13 | Residential Properties | - | 500 | 500 | - | - | | 1,000 | | |
| 154 | TECS/2013/28 | Minor Roads (Baseline Bid) | | | | 1,095 | 1,095 | | 2,190 | | |
| 155 | ECS/2013/14 | Roll Pressures / School Sufficiency & Suitability (Baseline Bid) | | | | 1,000 | 1,000 | | 2,000 | | |

| June 2013 Line No. | Project Ref. | Project Name |
|-------------------------------|---------------|--|
| 156 | TECS/2013/31 | 20 mph Zones (Baseline Bid) |
| 157 | TECS/2013/08 | Harbours/Ferries General (Baseline Bid) |
| 158 | ECS/2013/10 | Life Cycle Investment - Schools (Baseline Bid) |
| 159 | HP/2013/07 | Non HRA - Gypsy/Traveller Sites (Baseline Bid) |
| 160 | TECS/2013/33 | Play Areas General (Baseline Bid) |
| 161 | TECS/2013/33 | Play Areas General (Enhanced Bid) |
| 162 | CEX/2013/01 | ICT Re-Provision |
| 163 | TECS/2013/35 | Bus Shelters (Baseline Bid) |
| 164 | TECS/2013/35 | Bus Shelters (Enhanced Bid) |
| 165 | TECS/2013/32 | Depots (Baseline Bid) |
| 166 | ECS/2013/03 | Community & Leisure Facilities (Baseline Bid) |
| 167 | TECS/2013/24 | Burials Grounds (Baseline Bid) |
| 168 | TECS/2013/24 | Burials Grounds (Enhanced Bid) |
| 169 | HSC/2013/14 | Minor Works and Equipment Replacement (Baseline Bid) |
| 170 | CDF/2013/01 | Capital Discretionary Fund (Baseline Bid) |
| 171 | ECS/2013/19 | Thurso Library |
| (iv) RE-PRIORITISATION | | |
| 172 | HSC/2013/08 | Avoiding out-of-area Children's Placements |
| 173 | Wards/2013/03 | Public Conveniences (Multiple Wards) (TECS) |
| 174 | HP/2013/01 | SAM : Property Rationalisation Review |
| 175 | ECS/2013/04 | Dornoch Sports Centre |
| 176 | TECS/2013/13 | Park and Ride and Bus Priority Measures |
| 177 | | Carbon Neutral Inverness in a Low Carbon Highlands |
| (v) OTHER SCORED BIDS | | |
| 178 | TECS/2013/27 | Minor Flood Works |
| 179 | TECS/2013/01 | *A890 Stromeferry Bypass (Council Contribution) |
| 180 | TECS/2013/25 | Major Flood Prevention |
| 181 | TECS/2013/16 | Potentially Vulnerable Area : Flood Mitigation |
| 182 | TECS/2013/26 | Major Road Improvements |
| 183 | | Children's Services (HSC) Investment |

184 **LESS : OVERPROGRAMMING**

| 5 YEARS FIRM PROGRAMME | | | | | |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 | 2017/18 Gross £000 | 5 Years Total £000 |
| - | - | - | 50 | 50 | 100 |
| - | - | - | 250 | 250 | 500 |
| | | | 2,250 | 2,250 | 4,500 |
| | | 113 | 115 | 115 | 343 |
| | | | 150 | 150 | 300 |
| | 100 | 100 | 100 | 100 | 400 |
| - | - | 4,800 | 4,800 | 2,600 | 12,200 |
| | | | 50 | 50 | 100 |
| | 100 | 100 | 100 | 100 | 400 |
| | | | 100 | 100 | 200 |
| | | | 500 | 500 | 1,000 |
| | | | 100 | 100 | 200 |
| | | | 500 | 500 | 1,000 |
| - | - | - | 105 | 105 | 210 |
| | | | 500 | 500 | 1,000 |
| 300 | 850 | 50 | | | 1,200 |
| | | | | | |
| 80 | 429 | 850 | - | - | 1,359 |
| | | | 325 | 325 | 650 |
| 250 | 2,000 | 2,000 | 2,000 | 2,000 | 8,250 |
| - | - | - | 2,400 | 500 | 2,900 |
| - | - | - | 570 | - | 570 |
| | 1,000 | 1,000 | 1,000 | 1,000 | 4,000 |
| | | | | | |
| - | - | - | 200 | 200 | 400 |
| - | - | - | 7,000 | 3,000 | 10,000 |
| - | - | - | 2,000 | 2,000 | 4,000 |
| - | - | - | 1,000 | 1,000 | 2,000 |
| - | - | - | 2,000 | 2,000 | 4,000 |
| 100 | 200 | 200 | 200 | 200 | 900 |
| -10,000 | -10,000 | -10,000 | -12,000 | -12,000 | -54,000 |

| INDICATIVE | |
|--|--|
| Specific Projects 2018/19-2022/23 Gross £000 | Specific Projects 10 Year Total Gross £000 |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 1,100 | 2,100 |
| | |
| | |
| | |
| | |
| | |
| | |
| 10,000 | 18,250 |
| | |
| | |
| 5,000 | 9,000 |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

AFFORDABILITY LINE FOR FIRST 5 YEARS OF PROGRAMME 96,598 96,178 117,456 74,238 78,153 462,623

| June 2013 Line No. | Project Ref. | Project Name |
|--------------------|--------------|--------------|
|--------------------|--------------|--------------|

| 5 YEARS FIRM PROGRAMME | | | | | |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 | 2017/18 Gross £000 | 5 Years Total £000 |

| INDICATIVE | |
|--|--|
| Specific Projects 2018/19-2022/23 Gross £000 | Specific Projects 10 Year Total Gross £000 |

(vi) ADDITIONAL PROJECTS FUNDED FROM PROJECT SAVINGS (SELF-FINANCING)

| | | |
|-----|--------------|--|
| 185 | HP/2013/02 | Income Generation - Wind Turbines - funded entirely from savings generated |
| 186 | TECS/2013/22 | Waste Strategy - element funded from savings arising from investment |

| | | | | | |
|---|---|---|-------|-------|-------|
| | | | | | |
| - | - | - | 1,900 | 965 | 2,865 |
| | | | 1,950 | 2,900 | 4,850 |

| | |
|-------|-------|
| | |
| 1,929 | 4,794 |
| 1,150 | 6,000 |

(vii) ABOVE THE LINE PROJECTS, BUT NOT CURRENTLY FUNDED WITHIN PROGRAMME (Note 1)

| | | |
|-----|--------------|---|
| 187 | TECS/2013/01 | A890 Stromeferry Bypass (costs in excess of £10m Council Contribution provided above) |
| 188 | TECS/2013/02 | Academy Street, Inverness |
| 189 | ECS/2013/08 | Inverness Museum & Art Gallery |
| 190 | TECS/2013/23 | Broadford Airfield |
| 191 | TECS/2013/03 | Caol Link Road, Fort William |

| | | | | | |
|------|------|------|------|------|------|
| | | | | | |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |

| | |
|--|--|
| | |
| | |
| | |
| | |
| | |
| | |

TOTAL PROGRAMME FOR FIRST 5 YEARS **96,598 96,178 117,456 78,088 82,018 470,338**

*Note 1 : No funding provided at this time. An affordable funding package or alternative delivery mechanism will need to be identified.

| June 2013 Line No. | Project Ref. | Project Name |
|--------------------|--------------|--------------|
|--------------------|--------------|--------------|

BELOW THE LINE PROJECTS - NOT PART OF CAPITAL PROGRAMME AT THIS TIME

(viii) OTHER SCORED BIDS (CONT'D)

| | | |
|-----|---------------|--|
| 192 | PD/2013/01 | Vacant and Derelict Land Regeneration |
| 193 | ECS/2013/05 | Hilton Village |
| 194 | Wards/2013/02 | Invergordon Railway Siding (Ward 7) (H&P) |
| 195 | Wards/2013/05 | Early Years Childcare Centre, Nairn (Ward 19) (H&SC) |

(ix) ENHANCED GENERIC BIDS

| | | |
|-----|--------------|--|
| 196 | HP/2013/05 | Energy Management & Carbon Reduction Plan (Enhanced Bid) |
| 197 | TECS/2013/10 | Lifeline Bridges (Enhanced Bid) |
| 198 | TECS/2013/12 | Major Bridges (Enhanced Bid) |
| 199 | TECS/2013/17 | Roads Structural Capital Works (Enhanced Bid) |
| 200 | TECS/2013/19 | Structural Lighting Works (Enhanced Bid) |
| 201 | TECS/2013/11 | Lighting LED (Enhanced Bid) |
| 202 | HP/2013/04 | SAM : Statutory Compliance Projects (Enhanced Bid) |
| 203 | TECS/2013/28 | Minor Roads (Enhanced Bid) |
| 204 | ECS/2013/14 | Roll Pressures / School Sufficiency & Suitability (Enhanced Bid) |
| 205 | ECS/2013/10 | Life Cycle Investment - Schools (Enhanced Bid) |
| 206 | TECS/2013/33 | Play Areas General (Enhanced Bid) |
| 207 | TECS/2013/15 | Public Transport Infrastructure (Enhanced Bid) |
| 208 | ECS/2013/03 | Community & Leisure Facilities (Enhanced Bid) |

TOTAL BIDS INCLUDING PROJECTS BELOW THE 2013/14-2017/18 AFFORDABILITY LINE

(x) POSSIBLE BIDS TO CDF TO BE CONSIDERED IN-YEAR

| | | |
|-----|---------------|-----------------------------------|
| 209 | Wards/2013/01 | Caravan Site Rosemarkie (Ward 10) |
|-----|---------------|-----------------------------------|

| 5 YEARS FIRM PROGRAMME | | | | | |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2013/14 Gross £000 | 2014/15 Gross £000 | 2015/16 Gross £000 | 2016/17 Gross £000 | 2017/18 Gross £000 | 5 Years Total £000 |

| | | | | | |
|-------|-------|-------|-------|-------|-------|
| | | | | | |
| - | - | - | 500 | 500 | 1,000 |
| - | - | - | 1,000 | 500 | 1,500 |
| | | | 1,000 | 2,500 | 3,500 |
| | | | 400 | 1,500 | 1,900 |
| | | | | | |
| | | | 1,477 | 1,577 | 3,054 |
| | | | 500 | 500 | 1,000 |
| | | | 2,100 | 800 | 2,900 |
| | | | 3,000 | 6,000 | 9,000 |
| | | | 500 | 500 | 1,000 |
| - | - | - | 2,000 | 2,000 | 4,000 |
| 1,780 | 1,240 | 1,290 | 1,290 | 840 | 6,440 |
| | | | 655 | 655 | 1,310 |
| | | | 500 | 750 | 1,250 |
| | | | 3,750 | 3,750 | 7,500 |
| | | | 97 | 98 | 195 |
| - | - | - | 100 | 100 | 200 |
| | | | 1,000 | 1,250 | 2,250 |

98,378 97,418 118,746 97,957 105,838 518,337

| | | | | | |
|---|---|---|-----|---|--|
| | | | | | |
| - | - | - | 120 | - | |

| INDICATIVE | |
|--|--|
| Specific Projects 2018/19-2022/23 Gross £000 | Specific Projects 10 Year Total Gross £000 |

| | |
|--------|--------|
| | |
| 2,500 | 3,500 |
| | |
| 2,500 | 6,000 |
| 2,078 | 3,978 |
| | |
| 5,735 | 8,789 |
| 2,500 | 3,500 |
| 7,300 | 10,200 |
| 45,000 | 54,000 |
| 2,500 | 3,500 |
| 10,000 | 14,000 |
| 10,400 | 16,840 |
| 3,275 | 4,585 |
| 5,250 | 6,500 |
| 26,750 | 34,250 |
| 505 | 700 |
| 500 | 700 |
| 7,750 | 10,000 |

**10 Year Capital Programme
Indicative Programme 2018/19 to 2022/23**

Annex 2B

| June 2013 Line No. | Project Ref. | Project Name |
|--|--------------|--|
| (ii) SIGNIFICANT CHANGES TO EXISTING AGREED PROGRAMME | | |
| 210 | ECS/2013/18 | West Link – Sports and Recreational Enhancements |
| (iii) "MUST DO" PROJECTS | | |
| 211 | ECS/2013/15 | SSER - Major Schools |
| 212 | ECS/2013/16 | SSER - Primary Schools |
| 213 | TECS/2013/34 | Cycling Walking & Safer Streets (Ring-fenced SG grant) |
| 214 | HP/2013/05 | Energy Management & Carbon Reduction Plan (Baseline Bid) |
| 215 | TECS/2013/36 | Vehicles & Plant |
| 216 | TECS/2013/22 | Waste Strategy |
| 217 | TECS/2013/10 | Lifeline Bridges (Baseline Bid) |
| 218 | TECS/2013/12 | Major Bridges (Baseline Bid) |
| 219 | TECS/2013/17 | Roads Structural Capital Works (Baseline Bid) |
| 220 | TECS/2013/21 | Refurbish Link Span - Uig |
| 221 | TECS/2013/19 | Structural Lighting Works (Baseline Bid) |
| 222 | ECS/2013/07 | Inverness Leisure |
| 223 | TECS/2013/18 | Seater Landfill Site, Bower, Caithness |
| 224 | HP/2013/08 | Non HRA - Former Private Sector Housing Grant (Baseline Bid) |
| 225 | PD/2013/02 | Town and Countryside Regeneration (Baseline Bid) |
| 226 | ECS/2013/01 | Beauly Primary School |
| 227 | TECS/2013/04 | Coast Protection (Baseline Bid) |
| 228 | TECS/2013/05 | Contaminated Land (Baseline Bid) |
| 229 | HP/2013/04 | SAM : Statutory Compliance Projects (Baseline Bid) |
| 230 | HSC/2013/07 | Adult Services (NHS) (Baseline Bid) |
| 231 | ECS/2013/06 | Inverness High School |
| 232 | TECS/2013/28 | Minor Roads (Baseline Bid) |
| 233 | ECS/2013/14 | Roll Pressures / School Sufficiency & Suitability (Baseline Bid) |
| 234 | TECS/2013/31 | 20 mph Zones (Baseline Bid) |
| 235 | TECS/2013/08 | Harbours/Ferries General (Baseline Bid) |
| 236 | ECS/2013/10 | Life Cycle Investment - Schools (Baseline Bid) |
| 237 | HP/2013/07 | Non HRA - Gypsy/Traveller Sites (Baseline Bid) |
| 238 | TECS/2013/33 | Play Areas General (Baseline Bid) |
| 239 | TECS/2013/35 | Bus Shelters (Baseline Bid) |
| 240 | TECS/2013/32 | Depots (Baseline Bid) |

| 5 YEARS INDICATIVE PROGRAMME | | | | | |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2018/19 Gross £000 | 2019/20 Gross £000 | 2020/21 Gross £000 | 2021/22 Gross £000 | 2022/23 Gross £000 | 5 Years Total £000 |
| | | | | | |
| 3,000 | | | | | 3,000 |
| | | | | | |
| 32,000 | 35,000 | 31,000 | 2,000 | - | 100,000 |
| 4,000 | 4,000 | 8,000 | 8,000 | 8,000 | 32,000 |
| 350 | 350 | 350 | 350 | 350 | 1,750 |
| 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 18,000 |
| 6,000 | 6,000 | 7,000 | 7,000 | 7,000 | 33,000 |
| 2,100 | 500 | 500 | 500 | 500 | 4,100 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7,500 |
| 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 22,500 |
| 1,000 | - | - | - | - | 1,000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 3,000 | - | - | - | - | 3,000 |
| - | - | 1,500 | - | - | 1,500 |
| 2,491 | 2,491 | 2,491 | 2,491 | 2,491 | 12,455 |
| 700 | 700 | 700 | 700 | 700 | 3,500 |
| 6,000 | 2,500 | - | - | - | 8,500 |
| 100 | 100 | 100 | 100 | 100 | 500 |
| 100 | 100 | 100 | 100 | 100 | 500 |
| 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 23,500 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 5,000 | 3,500 | - | - | - | 8,500 |
| 1,095 | 1,095 | 1,095 | 1,095 | 1,095 | 5,475 |
| 1,377 | 1,377 | 1,377 | 1,377 | 1,377 | 6,885 |
| 50 | 50 | 50 | 50 | 50 | 250 |
| 250 | 250 | 250 | 250 | 250 | 1,250 |
| 2,250 | 2,250 | 2,250 | 2,250 | 2,250 | 11,250 |
| 115 | 115 | 115 | 115 | 115 | 575 |
| 150 | 150 | 150 | 150 | 150 | 750 |
| 50 | 50 | 50 | 50 | 50 | 250 |
| 100 | 100 | 100 | 100 | 100 | 500 |

| June 2013 Line No. | Project Ref. | Project Name |
|---|---------------|---|
| 241 | ECS/2013/03 | Community & Leisure Facilities (Baseline Bid) |
| 242 | TECS/2013/24 | Burials Grounds (Baseline Bid) |
| 243 | TECS/2013/24 | Burials Grounds (Enhanced Bid) |
| 244 | HSC/2013/14 | Minor Works and Equipment Replacement (Baseline Bid) |
| 245 | CDF/2013/01 | Capital Discretionary Fund (Baseline Bid) |
| (iv) RE-PRIORITISATION | | |
| 246 | Wards/2013/03 | Public Conveniences (Multiple Wards) (TECS) |
| 247 | HP/2013/01 | SAM : Property Rationalisation Review |
| 248 | TECS/2013/13 | Park and Ride and Bus Priority Measures |
| 249 | | Carbon Neutral Inverness in a Low Carbon Highlands |
| (v) OTHER SCORED BIDS | | |
| 250 | TECS/2013/27 | Minor Flood Works |
| 251 | TECS/2013/25 | Major Flood Prevention |
| 252 | TECS/2013/16 | Potentially Vulnerable Area : Flood Mitigation |
| 253 | TECS/2013/26 | Major Road Improvements |
| 254 | | Children's Services (HSC) Investment |
| (vi) ADDITIONAL PROJECTS FUNDED THROUGH PROJECT SAVINGS (SELF-FINANCING) | | |
| 255 | HP/2013/02 | Income Generation - Wind Turbines - funded entirely from savings generated |
| 256 | TECS/2013/22 | Waste Strategy - element funded from savings arising from investment |
| (vii) PRIORITIES, BUT NOT CURRENTLY FUNDED WITHIN PROGRAMME (Note 1) | | |
| 257 | TECS/2013/01 | A890 Stromeferry Bypass (costs in excess of £10m Council Contribution provided above) |
| 258 | TECS/2013/02 | Academy Street, Inverness |
| 259 | ECS/2013/08 | Inverness Museum & Art Gallery |
| 260 | TECS/2013/23 | Broadford Airfield |
| 261 | TECS/2013/03 | Caol Link Road, Fort William |
| (viii) OTHER SCORED BIDS (CONT'D) | | |
| 262 | TECS/2013/06 | Corran Ferry Replacement Boat |
| 263 | PD/2013/01 | Vacant and Derelict Land Regeneration |
| 264 | TECS/2013/09 | Inverness Transport Interchange |
| 265 | Wards/2013/02 | Invergordon Railway Siding (Ward 7) (H&P) |
| 266 | Wards/2013/05 | Early Years Childcare Centre, Nairn (Ward 19) (H&SC) |
| 267 | ECS/2013/09 | Inverness Primary Schools A96 Corridor |
| (ix) ENHANCED GENERIC BIDS | | |
| 268 | HP/2013/05 | Energy Management & Carbon Reduction Plan (Enhanced Bid) |

| 5 YEARS INDICATIVE PROGRAMME | | | | | |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2018/19 Gross £000 | 2019/20 Gross £000 | 2020/21 Gross £000 | 2021/22 Gross £000 | 2022/23 Gross £000 | 5 Years Total £000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 100 | 100 | 100 | 100 | 100 | 500 |
| 300 | 200 | 200 | 200 | 200 | 1,100 |
| 105 | 105 | 105 | 100 | 100 | 515 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| | | | | | |
| 325 | 325 | 325 | 325 | 325 | 1,625 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 1,210 | - | - | - | - | 1,210 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| | | | | | |
| 200 | 200 | 200 | 200 | 200 | 1,000 |
| 5,000 | 1,350 | 10,525 | 9,500 | - | 26,375 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 4,600 | 7,525 | 7,600 | 5,000 | 5,000 | 29,725 |
| 200 | 200 | 200 | 200 | 200 | 1,000 |
| | | | | | |
| 1,066 | 863 | - | - | - | 1,929 |
| 1,150 | | | | | 1,150 |
| | | | | | |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| Nil* | Nil* | Nil* | Nil* | Nil* | Nil* |
| | | | | | |
| - | - | - | - | 8,000 | 8,000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 4,600 | - | - | - | - | 4,600 |
| 2500 | | | | | 2,500 |
| 1,500 | 578 | | | | 2,078 |
| - | - | 1,000 | 9,500 | 9,500 | 20,000 |
| | | | | | |
| 1,367 | 1,267 | 1,267 | 917 | 917 | 5,735 |

| June 2013 Line No. | Project Ref. | Project Name |
|--------------------|--------------|--|
| 269 | TECS/2013/10 | Lifeline Bridges (Enhanced Bid) |
| 270 | TECS/2013/12 | Major Bridges (Enhanced Bid) |
| 271 | TECS/2013/17 | Roads Structural Capital Works (Enhanced Bid) |
| 272 | TECS/2013/19 | Structural Lighting Works (Enhanced Bid) |
| 273 | TECS/2013/11 | Lighting LED (Enhanced Bid) |
| 274 | HP/2013/04 | SAM : Statutory Compliance Projects (Enhanced Bid) |
| 275 | TECS/2013/28 | Minor Roads (Enhanced Bid) |
| 276 | ECS/2013/14 | Roll Pressures / School Sufficiency & Suitability (Enhanced Bid) |
| 277 | ECS/2013/10 | Life Cycle Investment - Schools (Enhanced Bid) |
| 278 | TECS/2013/33 | Play Areas General (Enhanced Bid) |
| 297 | TECS/2013/15 | Public Transport Infrastructure (Enhanced Bid) |
| 280 | TECS/2013/32 | Depots (Enhanced Bid) |
| 281 | ECS/2013/03 | Community & Leisure Facilities (Enhanced Bid) |

| 5 YEARS INDICATIVE PROGRAMME | | | | | |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2018/19 Gross £000 | 2019/20 Gross £000 | 2020/21 Gross £000 | 2021/22 Gross £000 | 2022/23 Gross £000 | 5 Years Total £000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 2,900 | 1,100 | 500 | 1,600 | 1,200 | 7,300 |
| 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 45,000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 1,490 | 1,515 | 1,590 | 2,865 | 2,940 | 10,400 |
| 655 | 655 | 655 | 655 | 655 | 3,275 |
| 750 | 1,000 | 1,000 | 1,250 | 1,250 | 5,250 |
| 4,750 | 4,750 | 5,750 | 5,750 | 5,750 | 26,750 |
| 99 | 100 | 101 | 102 | 103 | 505 |
| 100 | 100 | 100 | 100 | 100 | 500 |
| 3,000 | - | - | - | - | 3,000 |
| 1,250 | 1,500 | 1,500 | 1,750 | 1,750 | 7,750 |

TOTAL BIDS 2018/19-2022/23

144,795 118,411 124,196 101,092 97,268 585,762

282 **LESS : OVERPROGRAMMING**

-8,000 -8,000 -8,000 -8,000 -8,000 -40,000

TOTAL BIDS 2018/19-2022/23 LESS OVERPROGRAMMING

136,795 110,411 116,196 93,092 89,268 545,762

*Note 1 : No funding provided at this time. An affordable funding package or alternative delivery mechanism will need to be identified.

