#### The Highland Council

#### **Community Services Committee**

# Agenda | 4 | Report | COM | 1/15

#### **5 February 2015**

#### Revenue Budget Monitoring Report – 1 April 2014 to 31 December 2014

#### **Report by Director of Community Services**

#### **Summary**

This report invites Members to approve the revenue budget monitoring position for the period from 1 April 2014 to 31 December 2014.

#### 1. Current Position

- 1.1 This report is produced in support of the Council's corporate governance process, which in turn is designed to support/augment the Council's overall/corporate delivery of all of its obligations in terms of the Single Outcome agreement.
- 1.2 The revenue expenditure monitoring statements, appended to this report, show the financial position to 31 December 2014. In total, the expenditure is currently in line with the budget outturn target.
- 1.3 This report covers the period to 31 December 2014, however members will be aware of the storm event which took place in January, and potentially this may have a significant impact on the financial outturn for 2014/15. Specific codes have been set up to capture all costs associated with this event, and a verbal update will be given at the Committee.
- 1.4 Members will recall, as reported to the first Community Services Committee, there are pressures and unachieved savings, in both 2013/14 and 2014/15 which have an impact on the 2014/15 budget. The combined waste management pressure, due to the continued increase in waste arisings, is of the order of £1.510m (2013/14 £0.865m and 2014/15 £0.645m), and the pressure on the public bus contract is of the order of £0.456m. The waste pressure is compounded by the unachieved saving of £0.400m for 2014/15 and the pressure of £0.245m for disposing of the increase in tonnages going to landfill. As a result of retendering the waste contracts, new prices have been negotiated which will result in a net saving to the Council. The new prices came into effect on 1 October 2014. The savings are heavily dependent on the number of tonnes sent to landfill, however indications are showing the number of tonnes are increasing slightly.
- 1.5 Community Services face additional pressures of the order of £0.800m, particularly around piers and harbours, waste management, car park income and income at the Corran Ferry. The Service has requested the respective Heads of Service to manage these pressures down, by a combination of identifying new savings, holding vacant posts or curtailing unnecessary expenditure.

- 1.6 The total combined pressure for 2014/15 is £2.766m. £1.966m has been deducted from the roads maintenance budget, as this is the main part of uncommitted spend in the overall budget, with £0.800m to be contained and managed within the remainder of the Service budget.
- 1.7 The drop in road maintenance expenditure of £1.966m is mitigated by the Roads Innovation Fund (£1.250m), and additional £0.740m for surface dressing work funded from the winter salt underspend in 2013/14. However, both these amounts are one-off sums for 2014/15 financial year.
- 1.8 Included in roads maintenance costs is expenditure totally £0.604m for costs associated with recent weather events, excluding the January storm event. At present these costs can be accommodated within the overall roads maintenance budget. Roads maintenance expenditure is currently in line with the spend profile, however any further significant weather events will put strain on this budget.
- 1.9 At the date of writing this report, the winter maintenance budget is showing a spend of £2.879m against an annual budget of £5.494m. At present the Service is cautious and is predicting the budget will be fully utilised by the end of the financial year. At present there is approximately in excess of 40,000 tonnes of salt held at the Council's strategic depots and salt piles.

#### 2. 2015/16 Budget Position

- 2.1 The overall budget for Community Services in financial year 2015/16 is £58.803m. Included within this sum is a budget feed of £1.256m to cover the pressure on the public bus contract (£0.456m) and the unachieved savings on the waste contracts (£0.800m).
- 2.2 £1.990m has been removed from the 2015/16 budget as a result of a one-off budget feed in respect of the "Roads Innovation Fund" (£1.250m) and a salt underspend, due to the mild weather, in 2013/14 (£0.740m). Any underspend in the Innovation Fund in 2014/15 will be carried forward to the new financial year.
- 2.3 After allowing for these adjustments, there remains a budget pressure of the order of £1.2m for 2015/16. This is in respect of piers and harbours, waste management, car park income and income at the Corran Ferry. The Service will again request the respective Heads of Service to manage these pressures down, by a combination of identifying new savings, holding vacant posts or curtailing unnecessary expenditure.

#### 3. Year-End Projection

3.1 The year to date actual figures represent the transactions for the nine months ended 31 December 2014, and are generally in line with management expectations. The service will endeavour to manage down the pressures highlighted above. This will help the Service with budget planning in future years, and alleviate the pressure on the roads maintenance budget.

3.2 Members will note that based on the financial performance to date, and the actions already taken, it is predicted, that at the end of the financial year the budget as a whole will be balanced.

#### 4. Major Issues and Variances

- 4.1 At present, other than those mentioned above, there are no further major issues or pressures to be highlighted, however a slight estimated overspend in the Homelessness is giving cause for concern.
- 4.2 Various underspends have been identified to meet the additional £0.800m budget pressure highlighted at 1.5 above.
- 4.3 A combination of staff vacancies and increased income in respect of road consents will result in an underspend in engineering services.
- 4.4 At present no further expenditure is committed against the coast protection and flood alleviation budgets, however if there are any further weather events that warrant expenditure from these budget lines then the anticipated underspend will be reduced accordingly.
- 4.5 Staff vacancies accounts for the Environmental Health underspend.
- 4.6 Waste Management trading account will be underspent at the end of the financial year due to vacant posts arising routinely and the subsequent delay in the recruitment process.

# 5. Actions Proposed

- 5.1 Managers will review their respective parts of the Service to identify where costs can be reduced without affecting service delivery, with a view to managing overspends, or approved savings measures that may not be fully achieved.
- 5.2 Budgets will be closely managed and any underspends will be used to offset overspends and pressures within the overall Community Services budget.

#### 6. Housing Revenue Account

6.1 At this stage of the year no major variations are predicted against the main budget headings.

#### 7. Implications

- 7.1 Resource implications are discussed in the report.
- 7.2 Risk implications to the budget position, and budget assumptions, will be kept under regular review and any risks identified reported to future Committees.
- 7.3 There are no legal, equalities, climate change/carbon clever, Gaelic and rural

implications arising as a direct result of this report.

#### 8. Recommendations

8.1 Members are invited to approve the report and the attached monitoring statements which show the revenue position for the period 1 April 2014 to 31 December 2014, and the actions which have been put in place to manage the budget over the remainder of the financial year.

Designation: Director of Community Services

Date: 27 January 2015

Author: Mike Mitchell, Service Finance Manager

Background Papers: Monitoring Statements 31/12/14 and the Highland

Council Financial Ledger

# **COMMUNITY SERVICES**

# **Revenue Expenditure Monitoring Statement**

# 1 April 2014 to 31 December 2014

# Financial Detail

2.1 Roads and Transport				
Winter Maintenance				
Roads Innovation Fund				
Roads Maintenance				
Public Conveniences				
Burials and Cremations				
Grounds Maintenance				
Engineering Services				
Community Works Services				
Coast Protection				
Flood Alleviation				
Lighting Services				
Integrated Transport Services				
Subsidies and Concessionary Fares				
Car Parks and Airstrips				
Emergency Planning and Oil Pollution				

# 2.2 Environmental and Regulatory Services

Refuse Collection Waste Disposal Recycling Street Cleaning

**Environmental Health** 

# 2.3 Non-Housing Revenue Account

Homelessness Supporting People Anti Social Behaviour Gypsy Traveller Sites

# 2.4 Trading Operations

Roads and Community Works Waste Management Harbours and Ferries Vehicle Maintenance Building Maintenance

# 2.5 Administration

Management Overheads Stores and Depots

£000	£000	£000	£000
Actual	Annual	Year End	Year End
YTD	Budget	<b>Estimate</b>	Variance
1,227	5,494	5,494	0
995	1,250	1,250	0
4,888	9,327	7,361	(1,966)
752	1,160	1,142	(18)
642	991	1,006	15
2,732	2,571	2,618	47
401	1,251	979	(272)
837	1,465	1,465	0
6	57	15	(42)
5	157	35	(122)
2,109	4,130	4,179	49
575	957	953	(4)
4,922	3,303	3,759	456
(381)	(739)	(444)	295
146	201	199	(2)
19,856	31,575	30,011	(1,564)
2,322	4,141	4,048	(93)
8,055	11,962	13,179	1,217
7,767	9,516	9,728	212
2,387	3,411	3,445	34
1,585	2,339	2,246	(93)
22,116	31,369	32,646	1,277
1,445	1,074	1,172	98
1,616	1,822	1,822	0
192	324	306	(18)
(1)	(1)	(4)	(3)
3,252	3,219	3,296	77
1,359	(276)	(276)	0
(1,597)	(2,978)	(3,265)	(287)
(1,333)	(1,500)	(1,000)	500
(196)	(227)	(260)	(33)
2,490	0	0	0
723	(4,981)	(4,801)	180
	,	,	
110	(390)	(342)	48
1,476	1,939	ì,921	(18)
1,586	1,549	1,579	30

# **COMMUNITY SERVICES**

# **Revenue Expenditure Monitoring Statement**

£000

(34,958)

(1,083)

(1,160)

(37,201)

# 1 April 2014 to 31 December 2014

# Financial Detail

£000

£000

25

(42)

(58)

(75)

£000

# 2.6 Housing Revenue Account

Expenditure:-Supervision and Management **Tenant Participation Sheltered Housing** Homelessness Repairs and Maintenance House Rent Voids Other Rent Voids Central Support Loan Charges Capital Funded from Current Revenue **Gross Expenditure** 

**Actual Annual** Year End Year End **Variance** YTD **Budget Estimate** 3,819 5,886 5,856 (30)130 205 190 (15)488 725 727 (1) 349 558 557 40 9,246 15,577 15,617 32 522 659 691 198 82 129 47 0 3,544 3,544 0 0 17,347 17,347 <u>4,3</u>25 4,325 0 0 14,752 48,908 48,983 75

0 (22,449)0 0

(46,888)

(1,657)

(48,983)

(358)

(80)

(46,913)

(48,908)

(1,615)

(300)

(80)

#### Income:-

House Rents
Other Rents
Other Income
Interest on Revenue Balances
Gross Income

# **COMMUNITY SERVICES**

# **Revenue Expenditure Monitoring Statement**

1 April 2014 to 31 Decembe	r 2014	Ser	vice Summary
	£000 Actual Year To Date	£000 Annual Budget	£000 £000 Year End Year End Estimate Variance
BY ACTIVITY			
Roads and Transport Environmental and Regulatory Services Non-Housing Revenue Account Trading Operations Administration	19,856 22,116 3,252 723 1,586	2.1 31,575 2.2 31,369 2.3 3,219 2.4 (4,981) 2.5 1,549	30,011 (1,564) 32,646 1,277 3,296 77 (4,801) 180 1,579 30
SERVICE TOTAL	47,533	62,731	62,731 0
BY SUBJECTIVE			
Staff Costs Other Costs Gross Expenditure Grants Other Income Total Income	49,822 77,402 127,224 (188) (79,503) (79,691)	72,754 109,317 182,071 (196) (119,144) (119,340)	72,203 (551) 108,889 (428) 181,092 (979) (196) 0 (118,165) 979 (118,361) 979
	47,533	62,731	62,731 0
BY ACTIVITY			
Housing Revenue Account	(22,449)	2.6	0 0
BY SUBJECTIVE			
Staff Costs Other Costs Gross Expenditure Grants Other Income Total Income	3,167 11,585 14,752 0 (37,201) (37,201)	5,040 43,868 48,908 0 (48,908) (48,908)	5,000 (40) 43,983 115 48,983 75 0 0 (48,983) (75) (48,983) (75)

% of Budget Spent This Year 76%