

The Highland Council

12 March 2015

Agenda Item	18
Report No	HC/6/15

Capital Programme Review: 10 year Capital Plan 2014/15 to 2023/24

Joint Report by the Director of Finance and the Director of Development and Infrastructure

Summary

This report sets out the funding proposals and an outline long-term General Fund Capital Plan for 10 years from 2014/15 to 2023/24.

1. Background

- 1.1 The current General Fund capital programme was approved by the Council in June 2013, at which point it had undergone a major review involving Outline Business Cases, scoring against weighted criteria and prioritisation into a rank order.
- 1.2 This plan does not revisit the scoring process but builds on the results by extending the plan for 10 years and developing an affordable funding package. Members will be aware that the previously agreed indicative programme was not backed up with funding proposals. A review at this stage is considered necessary to accommodate changes to estimated costs and timings of major projects considered a priority by the Council, in particular Westlink, the Ness Flood Prevention Scheme and the Schools programme.
- 1.3 The detailed outline plan attached to this report will be the subject of further review but will require to be contained within the proposed funding envelope. However a positive outcome from the discussions on a “City Deal” for Inverness would increase funding for capital significantly and therefore the plan attached will require to be revisited when the outcome is known. A successful outcome from the “City Deal” will make a significant difference to the funding of the Plan and scope for additional projects.

2. Economic Context and Funding Position

- 2.1 At the current time, the Council has funding notified for the current and 2015/16 financial years. Therefore the funding position for future years can only be determined by reference to the information provided at this point plus loan charge assumptions for the Council’s revenue budget.
- 2.2 The anticipated General Capital Grant (GCG) from 2016/17 assumes a flat

cash funding position with a starting point based on various notifications from the Scottish Government founded on the allocation within Finance Circular 6/2014.

- 2.3 The lack of any increase in future GCG settlements means that the burden falling onto the revenue budget increases, with borrowing for capital having to increase to fund the aspirations within the programme. An annual increase in the provision for Loan Charges of £2.5m was assumed in the revenue budget for 2015/16 and this level of increase is assumed throughout the period of this plan.
- 2.4 Affordability, prudence and sustainability are key financial considerations in relation to capital planning, and are enshrined in the CIPFA Prudential Code for Capital Finance, the regulatory guidance which relates to Local Authority capital. Forecast revenue budget implications are as set out within this report. Updated Prudential Indicators will be prepared following consideration of this capital report, and as is normal practice submitted to the Resources Committee as part of on-going treasury management reporting.
- 2.5 In addition to the core funding assumption described above, there are further projects which are included in the plan based on self-financing from the savings or income these projects are expected to generate. These projects have been shown separately in the annexes to this report, and in relation to funding have also been highlighted separately. The financing of this additional borrowing shown, will be met from earmarked savings or income generated from these projects.
- 2.6 The current capital programme has a level of over-programming built into the first 4 years and has carried forward slippage from the over programming in 2013/14 in total amounting to £54m. This has been assumed as part of the balancing for these 5 years, however following the revision to project timescales the allocation between the years has altered. The total amount of over -programming remains at £54m but is now restricted to financial years 2016/17 and 2017/18.

Over-programming was introduced to deal with the Council's experience of programme slippage over many years and can work well where there are generic expenditure headings which slip year on year and eventually result in a lower level of total expenditure. However over-programming is not funding, rather a device to intentionally over-estimate the level of programme to be delivered in any given year and as such the previous programme has built in unfunded expenditure of £54m. The type of project now included in the 10 year plan may slip but it is anticipated that the bulk programme will be fully expended and therefore requires to be fully funded. Financial years 2018/19 to 2023/24 assume no over-programming. The unfunded element in 2016/17 and 2017/18 will be closely monitored and if the slippage captured is insufficient then proposals will be brought forward on the future funding requirements.

- 2.7 As with other aspects of the capital plan, the funding assumptions made carry risks and uncertainties. Further information on risks and assumptions is set

out later within this report.

3. Proposals for the Capital Plan

- 3.1 A summary of the gross expenditure and proposed funding for financial years 2014/15 to 2023/24 is attached at Annex 1. A service summary with the detailed programme, which will be subject to further review, is attached at Annex 2. The proposed funding envelope is attached at Annex 3 with detail on Project Income at Annex 4.
- 3.2 Overall there is sufficient funding to match the plan presented, given the assumptions in section 2. There is an overall funding surplus of £40.221m with a contingency amount of £40m held should the Council decide to progress a Regional Sports Facility and a Cultural Hub. However in most financial years the project expenditure does not match the funding available in that particular financial year. Accurate profiling of capital expenditure is extremely difficult and therefore rather than adjust the funding profile to match an uncertain expenditure profile it is sufficient that overall funding is available for the plan. In practice the Director of Finance will adjust the treasury management arrangements to ensure the necessary funding is available in the appropriate year. Importantly though it must be clear that funding surpluses in a particular year are not available for additional projects as they merely balance other years where the funding is less than anticipated expenditure.
- 3.3 Given the long-term nature of the capital plan, and the need to provide flexibility to accommodate new or changing demands, some lines still contain 'generic' headings. These represent annual budget amounts for the stated priority headings (e.g. major bridges), but where the specific allocations have not yet been determined by Strategic Committees. The plan presented at Annex 2 includes projects previously included in generic headings where Strategic Committees have made a determination.
- 3.4 In the case of 'generic' headings which remain, it will be for the relevant Strategic Committee to determine prioritised allocations to local projects within the budget allocated. It is expected that Strategic Committees will be asked to consider allocations on a multi-year basis, to improve forward planning, project delivery, and help satisfy stakeholder interests and expectations. Some degree of flexibility will however be required to address new or changing demands, hence it will be appropriate for Committees to take account of this in their considerations.
- 3.5 A list of projects identified as desirable but currently unfunded are attached at Annex 5. Should funding or other circumstances alter, these projects may be incorporated in the plan at a future date.
- 3.6 All opportunities to attract external funding from Europe, Westminster and Holyrood will continue to be actively pursued.
- 3.7 The Council has had a meeting with Danny Alexander in his capacity as constituency MP about the possibility of a "City Deal" for Inverness and will be

working with both the UK Government and the Scottish Government to develop this opportunity. Although the risks and issues still have to be fully explored, this may open up the possibility of a major extension to the plan presented at Annex 2. The potential from a “City Deal” for Inverness is so great that until an outcome is known it is appropriate to approve only an outline plan at this stage.

3.8 The following represent the main alterations and augmentations to the current programme.

- Inflationary costs for the Westlink Project (see separate report)
- Inflationary costs and enhanced facilities at Torvean Golf Course and the Canal Parks (see separate report)
- Increased investment for Care and Learning mainly in the schools estate as a result of funding made available by the Scottish Futures Trust and Scottish Government. The previous programme included generic headings for SSER Primary and SSER secondary. Following consideration by the Care and Learning Service the programme is now more detailed and includes projects for Tain Academy, Dunvegan Primary School, Inverness SSER and SSER Future Phases
- Re-profiling of the Ness Flood Prevention Scheme
- Funding calculated for years previously described as indicative
- Reduction in generic headings where projects have been confirmed
- Reduction in generic headings where there were no firm project proposals
- Extension of the plan to 2023/24 to complete the 10 years

To accommodate the above changes and to create space in the plan, reductions have been made to the current firm and indicative programme. The detailed reductions which have been applied are attached at Annex 7 and total £39.935m. Only £1.650m has been removed from the firm programme for projects being re-considered, not progressing or there being no specific proposals within a generic heading. The full amount of £38.285m removed from the indicative programme relates to generic headings where there are no firm project proposals and will be further reviewed when there is greater clarity over funding and the “City Deal”.

4. Regional Sports Facility and a Cultural Hub

- 4.1 As the projects for Torvean Golf Course and the Canal Pitches have progressed, opportunities to build on the essential work have been investigated and there is more detail provided at item 17. In addition to these enhancements, there is an opportunity to create a Regional Sports Facility and a Cultural Hub. The high level cost estimates and expenditure profiles for a project are attached at Annex 6. At present there is no such designated project in the capital plan but sufficient space has been identified to allow further consideration. A business case containing comprehensive capital costs, revenue consequences and potential grant funding will require further investigation but at this stage approval in principle is being sought.

5. Financial Implications

- 5.1 As described earlier, the affordability case for the capital plan had been based on an average loan charge cost of £2.5m per annum, as a result of the borrowing required to finance capital. Members will be aware that within the 2015/16 Revenue Budget the increase in the loan charges budget was reduced to £0.5m but that in 2016/17 the £2m was reinstated with an increase of £4.5m in that financial year. In addition to this baseline affordability position, there are loan charge costs which are expected to be covered by savings/income earmarked from self-financing projects.
- 5.2 The level of Loan Charges was considered as part of the Revenue Budget process and reductions of £1.123m and £0.830m for 2015/16 and 2016/17 respectively were agreed at Council on 18 December. The first saving was predicated on tactical borrowing and will be progressed next year. The saving in 2016/17 is based on borrowing less as a result of a reduction in the scale of the capital programme; the programme attached to this report assumes a continued level of borrowing at previous levels. However there is an overall reduction in new borrowing as a result of slippage captured from previous financial years and this will replace the proposed saving. This is in effect a re-setting of the base loan charge budget, stemming from known factors and forward assumptions on interest rates and will not impact on the affordability of the proposed plan.

6. Risks and Assumptions

- 6.1 As with any budget, there are a number of assumptions made in arriving at the figures, and risks attached to those assumptions. Given the long-term nature of the plan covered by this report, that in itself adds further risks. The following section highlights some of the risks identified in relation to this capital plan, and the consequences that could result.
- 6.2 Funding risks:

Risk	Consequences
Grant/Government Support Changes. <ul style="list-style-type: none">- Downside risk of reductions in grant- Upside risk of increases if Governments prioritise capital investment	Impact on affordability line, more or less funding available depending on circumstances.
Other external project financial support not available. <ul style="list-style-type: none">- A number of projects assume a level of external grant or contribution as significant parts of their	Complete funding package not in place. Increased Council contribution required, or project may have to be re-prioritised or terminated.

funding package. - The plan depends on realising £0.750m annually from capital receipts when assets may be subject to transfer to Community Projects at below market value.	
Interest Rate Changes - Downside risk of rise in interest rates - Upside risk of decrease in rates (not considered likely given current interest rate low).	Increase in borrowing costs resulting in higher charges to revenue budget, or reduction in affordability.
Over-programming - Downside risk of not capturing one off slippage elements and having to fund the full plan. - Upside risk of capturing more slippage than represented by over-programming.	Increase in borrowing costs resulting in higher charges to revenue budget, or reduction in affordability.

6.3 Project delivery risks:

Risk	Consequences
Capital projects not deliverable within expected timescales. Potentially greater uncertainty in a longer-term programme. A number of high value and complex projects due to be delivered may increase delivery risks.	Capital slippage, budget underspend and project delay.

- 6.4 Audit Scotland in March 2013 published a good practice guide to Major Capital Investment in Councils which includes “Questions to support scrutiny and challenge”. The link is provided below
http://www.auditscotland.gov.uk/docs/local/2013/nr_130314_major_capital_investment_guide.pdf

In considering this paper Members’ attention is drawn to this best practice

guide.

7. Implications

- 7.1 Financial implications – are as detailed within the report and appendices.
- 7.2 Climate change implications – the capital plan will contain projects which may result in positive or negative implications. The programme contains a number of proposals which are expected to positively contribute to carbon reduction. These include low and neutral carbon, and energy management & carbon reduction plan. Any implications relating to capital projects will be considered by Strategic Committees as part of ongoing monitoring and delivery of those projects.
- 7.3 Equality implications – Any implications relating to capital projects will be considered by Strategic Committee as part of ongoing monitoring and delivery of those projects.
- 7.4 Legal implications – there are no specific legal implications to highlight within this report.
- 7.5 Economic implications – the capital plan will result in over £940m of capital investment over the 10 year period. It is expected this will result in significant economic impacts including the creation or retention of jobs associated with delivering the capital plan.
- 7.6 Rural Implications - the plan will deliver projects across the Highland area thus delivering benefits to both rural and urban locations.
- 7.7 Gaelic implications – there are no specific Gaelic implications other than those already contained within this report.

Recommendations

Members are asked to consider this report and:

- (a) Agree the funding envelope outlined at Annex 3 for a 10 year Capital Plan from 2014/15 to 2022/23 and that the revenue budget will contain an annual uplift of £2.5m for the loan charge budget for the 10 year period
- (b) Agree to incorporate within the Capital Plan the costs agreed at item 16 in respect of the Westlink project.
- (c) Agree to incorporate within the Capital Plan the costs agreed at item 17 in respect of Torvean Golf Course and the Canal Parks
- (d) Agree that funding space is retained within the Capital Plan for a Regional Sports Facility and a Cultural hub, subject to the decision at item 17
- (e) Note the discussions surrounding a potential “City Deal” and the need to re-assess planning assumptions should an award be made to Inverness.
- (f) Note the outline detailed capital plan attached at Annex 2. This outline detailed plan demonstrates that the priorities of the Council can be funded. The plan will be the subject of further review by Members and will be presented for approval to a future meeting of the Council. Any additions to the outline plan will require outline business cases if not previously considered and must be affordable within the overall funding envelope
- (g) Note the list of unfunded desirable projects are set out at annex 5, these are not being progressed within the plan at this time.

Designation:	Director of Finance and Director of Development and Infrastructure
Date:	3 March 2015
Author:	David Robertson Head of Corporate Finance
Background Papers:	None

**Capital Programme 2014/15 - 2023/24
Summary**

Annex 1

	Gross Expenditure £m	Over- programming £m	Programme After Over- programming Adjustment £m	Funding £m	Funding Gap/(Surplus) after Major Projects Review £m
2014/15	122.401	0.000	122.401	132.215	-9.814
2015/16	122.704	0.000	122.704	114.368	8.336
2016/17	116.907	-30.000	86.907	86.080	0.827
2017/18	126.209	-24.000	102.209	95.744	6.465
2018/19	101.983	0.000	101.983	85.825	16.158
2019/20	96.829	0.000	96.829	83.275	13.554
2020/21	72.428	0.000	72.428	86.412	-13.984
2021/22	67.366	0.000	67.366	80.412	-13.046
2022/23	52.241	0.000	52.241	81.412	-29.171
2023/24	62.366	0.000	62.366	81.912	-19.546
Total 2014/15-2023/24	941.434	-54.000	887.434	927.655	-40.221
Potential Future Project - Regional Sports Facility & Cultural Hub					40.000
					-0.221

Service	2014/15			2015/16			2016/17			2017/18			2018/19		
	2014/15 Gross £000	2014/15 Income £000	2014/15 Net £000	2015/16 Gross £000	2015/16 Income £000	2015/16 Net £000	2016/17 Gross £000	2016/17 Income £000	2016/17 Net £000	2017/18 Gross £000	2017/18 Income £000	2017/18 Net £000	2018/19 Gross £000	2018/19 Income £000	2018/19 Net £000
Care & Learning	55,532	-876	54,656	66,650	-623	66,027	45,305	-400	44,905	59,585	-3,950	55,635	47,755	-1,650	46,105
Chief Executive's Office	471	-	471	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Development	1,614	-	1,614	5,600	-	5,600	9,800	-	9,800	6,800	-	6,800	-	-	-
Community Services	12,711	-535	12,176	12,118	-303	11,815	13,790	-550	13,240	13,390	-350	13,040	14,100	-350	13,750
Development & Infrastructure	49,298	-4,705	44,593	36,836	-2,561	34,275	46,512	-1,491	45,021	44,934	-1,325	43,609	38,628	-350	38,278
Carbon CLEVER	775	-	775	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000
Capital Discretionary Fund	2,000	-	2,000	500	-	500	500	-	500	500	-	500	500	-	500
Total	122,401	-6,116	116,285	122,704	-3,487	119,217	116,907	-2,441	114,466	126,209	-5,625	120,584	101,983	-2,350	99,633
Overprogramming			-			-	-30,000		-30,000	-24,000		-24,000			-
Total after Overprogramming	122,401	-6,116	116,285	122,704	-3,487	119,217	86,907	-2,441	84,466	102,209	-5,625	96,584	101,983	-2,350	99,633

Service	2019/20			2020/21			2021/22			2022/23			2023/24		
	2019/20 Gross £000	2019/20 Income £000	2019/20 Net £000	2020/21 Gross £000	2020/21 Income £000	2020/21 Net £000	2021/22 Gross £000	2021/22 Income £000	2021/22 Net £000	2022/23 Gross £000	2022/23 Income £000	2022/23 Net £000	2023/24 Gross £000	2023/24 Income £000	2023/24 Net £000
Care & Learning	38,255	-450	37,805	30,255	-450	29,805	31,000	-450	30,550	16,750	-450	16,300	23,000	-450	22,550
Chief Executive's Office	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Services	14,575	-350	14,225	19,000	-350	18,650	13,575	-350	13,225	13,000	-350	12,650	6,575	-350	6,225
Development & Infrastructure	42,499	-353	42,146	21,673	-353	21,320	21,291	-353	20,938	20,991	-353	20,638	31,291	-353	30,938
Carbon CLEVER	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000
Capital Discretionary Fund	500	-	500	500	-	500	500	-	500	500	-	500	500	-	500
Total	96,829	-1,153	95,676	72,428	-1,153	71,275	67,366	-1,153	66,213	52,241	-1,153	51,088	62,366	-1,153	61,213
Overprogramming			-			-			-			-			-
Total after Overprogramming	96,829	-1,153	95,676	72,428	-1,153	71,275	67,366	-1,153	66,213	52,241	-1,153	51,088	62,366	-1,153	61,213

Service	2014/15-2023/24 Total		
	Total Gross £000	Total Income £000	Total Net £000
Care & Learning	414,087	-9,749	404,338
Chief Executive's Office	471	-	471
Corporate Development	23,814	-	23,814
Community Services	132,834	-3,838	128,996
Development & Infrastructure	353,953	-12,197	341,756
Carbon CLEVER	9,775	-	9,775
Capital Discretionary Fund	6,500	-	6,500
Total	941,434	-25,784	915,650
Overprogramming	-54,000	-	-54,000
Total after Overprogramming	887,434	-25,784	861,650

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
Community & Leisure Facilities																
70		ECS 18	Am Fasgadh (Highland Folk Museum)	140										140	140	
44	241	ECS 15b	Community & Leisure Facilities	154	1,111	290	684	300	900	500	1,250	500	1,250	6,939	154	1,401
166		ECS/2013/03														
175		ECS/2013/04	Dornoch Sports Centre		100	2,400	500							3,000		3,000
			Highland Archive and Registration Centre	15										15	15	
			Invergordon Leisure	896	19									915	915	
			Leisure Facilities	75										75	75	
		CDF Drawdown	Sleat & Strath AFC	30										30	30	
		CDF Drawdown	North Coast Leisure	15										15	15	
			Thurso Swimming Pool	43	850	50								943	43	900
1	222	Sep 2008	Inverness Leisure	1,700	969	75		3,000						5,744	2,744	3,000
142		ECS/2013/07														
171		ECS/2013/19	Thurso Library	480	544	50								1,074	1,074	
Secondary Schools Programme																
59		ECS 12/13	Golspie High - Re-Roofing/Replacement Windows	7										7	7	
			Grantown Grammar - Extension	25										25	25	
n/a	231	ECS/2013/06	Inverness High School		500	2,000	5,000	2,000	500					10,000		10,000
79		ECS 04	Inverness Royal Academy	9,024	19,500	7,250	2,000							37,774	37,774	
74		ECS 19	Kingussie High - Extension	327										327	327	
92	150	ECS	Lochaber High Phase 3 & 4	7,115	1,720	500								9,335	9,335	
		ECS/2013/11														
			Nairn Academy - Extension	25										25	25	
133		ECS/2013/12B	Portree HS Hostel	342	1,500	2,000	70							3,912	342	3,570
13		ECS 02	Wick Joint Campus (net of SG grant paid direct to contractor)	-619	1,850	500	900							2,631	2,631	
Primary Schools Programme																
			Acharacle Primary - New School	8										8	8	
3		n/a - Sep 2008	Aviemore Primary	95										95	95	
n/a	226	ECS/2013/01	Beauly Primary School				500	4,500	4,500	500				10,000		10,000
			Ben Wyvis Primary - New School	75										75	75	
57		ECS 12/13	Central Primary - Refurbishment	1,501	34									1,535	1,535	
58		ECS 12/13	Cromarty Primary - Extension/Refurbishment	488	1,985	50								2,523	2,523	
			Fort William - Caol/RC Joint Campus	3,140	6,681	4,469	300							14,590	14,590	
15		ECS 07/10	Greater Fort William Primaries incl Gaelic / New Gaelic Primary	5,491	1,616	170								7,277	7,277	
			Fort William - New School at Lundavra	6,989	2,767	237								9,993	9,993	
52		ECS 06	Inverness Primaries - Extensions Ph 1 - Holm	15										15	15	
54		ECS 06	Inverness Primaries - Extensions Phase 2 - Raigmore	59										59	59	
55		ECS 06	Inverness Primaries - Extensions Phase 2 - Smithton	95										95	95	
53		ECS 06	Inverness Primaries - Extensions Ph 1 - Lochardil	15										15	15	
			Milton of Leys Primary - Extension	577	12									589	589	
132		ECS/2013/12A	Portree Gaelic Primary School	523	1,008	2,034	5,383	200						9,148	523	8,625
			Wick - New Noss Primary	5,444	9,907	250								15,601	15,601	
Special Schools Programme																
16		ECS 17	Black Isle Education Centre Replacement			250	1,500	250						2,000		2,000
			St Clements Special School	800	911	50								1,761	1,761	
			St Duthus Special School	1,700	649	200								2,549	2,549	
Health & Social Care Programme																
17		SW 07	Residential Unit, CSER / Wick Children's Home	390										390	390	
152	230	HSC/2013/07	Adult Services (NHS)	561	1,000	1,500	1,500	1,000	1,000	1,000	1,000	1,000	1,000	10,561	561	2,500
172		HSC/2013/08	Avoiding Out-of-area Children's Placements	52	850									902	52	850
183	254		Children's Services Investment	259	200	200	200	200	200	200	200	200	200	2,059	259	400
169	244	HSC/2013/14	Minor Works and Equipment Replacement			105	105	105	105	105	100	100	100	825	0	105
			Residential Unit for Children with Autism			250	1,500	250						2,000		2,000
Estate Management																
			Catering, Cleaning and Facilities Management	200										200	200	
			C&YP Act - Early Learning & Childcare	1,217	750	850	176							2,993	1,217	1,600
			C&YP Act - Households in Receipt of Benefits		2,350	2,350	242							4,942	0	4,700
			Free School Meals	250	1,750	2,750	250							5,000	250	4,500
129	211	ECS/2013/15	SSER - Major Schools											-		

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
130	212	ECS/2013/16	SSER - Primary Schools											-		
			SSER - Tain 3-18 Campus		1,250	7,350	20,000	15,000	1,400					45,000		45,000
			SSER - North West Skye			500	4,500	4,500	500					10,000		10,000
			SSER - Inverness Schools		500	2,500	5,500	10,500	10,000	7,000	8,500	3,000	500	48,000		48,000
			SSER - Future Projects				400	7,100	14,500	7,500		5,000	5,000	39,500		39,500
			SSER - Remaining Phases of Review	150	150	150	100	100						650	150	300
43 158	236	ECS 12/13 ECS/2013/10	Estate Strategy - Life Cycle Investment - Schools	4,162	1,129	1,975	6,475	4,000	9,600	5,000	9,750	5,500	12,250	59,841	4,162	3,104
42 155	233	ECS 11 ECS/2013/14	Estate Strategy - Roll Pressures / School Sufficiency & Suitability	872	988	1,000	2,200	1,450	2,450	1,450	2,700	1,450	2,700	17,260	872	1,988
			Former Achintore School	10										10	10	
			ICT Investment	350										350	350	
			ICT Investment - Additional		1,500	1,000								2,500		2,500
			Radon Remedial Works	250										250	250	
TOTAL				55,532	66,650	45,305	59,585	47,755	38,255	30,255	31,000	16,750	23,000	414,087	121,697	209,543

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Capital Programme 2014/15-2023/24 - Chief Executive's Office

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Annex 2

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
		13/14 c/fwd	HQ Block A	-3										-3		
		13/14 c/fwd	Destination Development	45										45	45	
		13/14 c/fwd	Regeneration of Cameron Square, Fort William	248										248	248	
		13/14 c/fwd	Inverness City Gateways	66										66		66
		CDF Drawdown	Dingwall Town House Tolbooth	30										30		30
		CDF Drawdown	Kinlochshiel Shinty Club Ltd	45										45		45
		CDF Drawdown	Ross and Cromarty Citizen's Advice Bureau	40										40		40
TOTAL				471	-	-	-	-	-	-	-	-	-	471	293	181

Capital Programme 2014/15-2023/24 - Corporate Development

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
		13/14 c/fwd	Service Point Improvements	36										36		36
50		CEX 07	ICT Contract Asset Investment	334										334	334	
137		CEX/2013/03	Video Conferencing/UnifiedComms/Chamber Voting System	1,244										1,244	1,244	
144		CEX/2013/02	Digital Outreach		800	5,000	4,200							10,000		10,000
162		CEX/2013/01	ICT Re-Provision (from 2015)		4,800	4,800	2,600							12,200		12,200
TOTAL				1,614	5,600	9,800	6,800	-	-	-	-	-	-	23,814	1,578	22,236

Capital Programme 2014/15-2023/24 - Carbon Clever

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
177	249		Carbon Neutral Inverness in a Low Carbon Highlands (excluding 2014/15 transfer to Community Services capital budget for LED lighting)	775	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,775		1,000
TOTAL				775	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,775	0	1,000

Capital Programme 2014/15-2023/24 - Capital Discretionary Fund

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
9 170	245		Capital Discretionary Fund (excluding 2014/15 transfers to Service budgets for expenditure on approved projects)	2,000	500	500	500	500	500	500	500	500	500	6,500		1,081
TOTAL				2,000	500	500	500	500	500	500	500	500	500	6,500	0	1,081

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
Roads & Bridges																
78 140	219	TECS 50 TECS/2013/17	Road Structural Capital Works	3,210	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	43,710	3,210	40,500
			Road Surface Dressing Capital	1,500										1,500	1,500	
			Bridges, Retaining Walls & Culverts	350										350	350	
88		TECS 34	Minor Roads		125									125		125
			Area Minor Works - Traffic Calming	75										75		75
			Timber Extraction	140										140	140	
			Developer Contributions - Boat of Garten (DC ref 58)	19										19	19	
Active Travel																
47 131	213	TECS 60 TECS/2013/34	Cycling, Walking and Safer Streets (RF SG grant)	441	258	350	350	350	350	350	350	350	350	3,499	441	3,058
85		TECS 13	Cycling Infrastructure	170	122									292	292	
90 156	234	TECS 01 TECS/2013/31	20mph Zones	100	50	50	50							250		250
86 163 164	239	TECS 07 TECS/2013/35 TECS/2013/35	Bus Shelters	132	150	150	150							582	132	450
Lighting																
12 141	221	TECS 31 TECS/2013/19	Lighting	500	500	500	500	500	500	500	500	500	500	5,000	500	4,500
		CC Drawdown	LED Lighting	225										225	225	
Ferries & Harbours																
89 157	235	TECS 17 TECS/2013/08	Ferries/Harbours General	334	250	250	250	250	250	250	250	250	250	2,584	334	2,250
40		TECS 40	Pontoons	200										200		200
			Ice Plant, Lochinver			400								400		400
Coast Protection																
147	227	TECS/2013/04	Coast Protection			100	100		100		100		100	500		500
Environmental Health																
73 149	228	TECS 12 TECS/2013/05	Contaminated Land	107	100	100	100							407	107	300
Community Works																
67 167 168	242 243	TECS 05 TECS/2013/24 TECS/2013/24	Burial Grounds		100	600	600	400	300	300	300	300	300	3,200		3,200
			Burial Ground Extension - Portree	100										100	100	
			Burial Ground Extension - Tain	180										180	180	
			Burial Ground Extension - Nairn	920										920	920	
			Burial Ground Acharacle	140										140	140	
68		TECS 41	Crematoria		500									500		500
173	246	Wards/2013/3	Public Conveniences (Multiple Wards) (TECS)			325	325		325		325		325	1,625		650
80 160 161	238	TECS 39 TECS/2013/33 TECS/2013/33	Play Areas (incl Partner Centre Projects)	281	250	250	250		150		150		150	1,481	281	750
69 165	240	TECS 15 TECS/2013/32	Depots	150	100	100	100	100	100	100	100	100	100	1,050	150	900
135	215	TECS/2013/36	Vehicles & Plant	3,309	3,000	4,000	4,000	6,000	6,000	7,000	7,000	7,000		47,309	6,309	41,000
49 159	237	HP 07 H&P/2013/07	Gypsy Traveller Sites (former ring-fenced grant)	128	113	115	115							471	128	343
Projects Funded from Project Savings (Self-Financing)																
201	273	TECS/2013/11	Lighting LED (Enhanced Bid)		2,000	2,000	2,000	2,000	2,000	6,000				16,000		16,000
TOTAL				12,711	12,118	13,790	13,390	14,100	14,575	19,000	13,575	13,000	6,575	132,834	15,458	115,951

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
Roads & Bridges																
82 126		TECS 52 TECS/2013/20	Inverness West Link	980	1,410	14,020	9,030	2,410	14,820	682				43,352		43,352
			Torvean Golf Course	413	3,011	506	1,661	2,636						8,227		8,227
			Canal Parks Enhancements	252	50	2,025	1,817							4,144		4,144
81		TECS 21	Inshes Roundabout	500			2,000	2,500	1,975					6,975		6,975
93			Culloden Road Widening	35										35	35	
71 182	253	TECS 27 TECS/2013/26	Major Road Improvements			856	812		2,500	2,500	2,500	2,500	2,500	14,168		1,668
			Kinnairdie Road (including junction at County Buildings)	176	950	344	1,188	4,600						7,258		7,258
94			Strome ferry Rockface Stabilisation	90	250		250		250		300		300	1,440		1,440
179		TECS/2013/01	A890 Strome ferry Bypass										10,000	10,000		10,000
88 154	232	TECS 34 TECS/2013/28	Minor Roads		970	1,095	1,095	500	500	500	500	500	500	6,160		3,660
			A99 Keiss to North of Keiss Widening	400										400	400	
			B851/B862 South Loch Ness Road Improvements	630										630	630	
			A832 Slattadale Widening	800										800		800
			A890 Strathcarron Widening	800										800	800	
			B9091 Clephanton Bends Improvement	50										50		50
			Achnasheen Road Restraint System	250										250		250
77		TECS 30	Lifeline Roads											-		
			A861 Drynie Hill - ERDF											-		
			A890 Strathcarron Junction to Balnacra - ERDF											-		
			Laxford Bridge North Approach	20										20	20	
			A832 Slattadale to Kerryside	75										75		75
75 139	218	TECS 57	Major Bridges					1,500	1,500	1,500	1,500	1,500	1,500	9,000		1,500
			A862 Muir of Ord Railway Bridge	100	2,260	1,500	1,500							5,360		5,360
			U1074 Ruthven Bridge	150	1,000									1,150	1,150	
			A836 Naver Bridge, Bettyhill, Sutherland	100										100		100
			B863 Invercoe Bridge, Lochaber	140										140		140
			Wick Harbour Bridge	10										10		10
76 138	217	TECS 29 TECS/2013/10	Lifeline Bridges		500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,500		3,500
			B8021 Sand - Lifeline Bridges	10										10	10	
			A986 Chada - Lifeline Bridges	100										100		100
			B8007 Glenmore Bridge	200										200		200
			B8005 Bridge Replacements - Lifeline Bridges (5)	100										100	100	
			U1547 Muchrachd - Lifeline Bridges	15										15	15	
			A855 Leasgary Bridge	25										25		25
			A855 Rigg Culverts (3)											-		
			A861 Glenuig - Storm Damage	400										400	400	
			Newhall Bridge (2015 January storms)	100	400									500		500
			Dulsie Bridge			500								500		500
Active Travel																
84 176	248	TECS 55 TECS/2013/13	Park and Ride and Bus Priority Measures			25	25	25						75		75
Flood Prevention																
95 96 127 128		TECS/2013/29 TECS/2013/30	Ness Flood Prevention Scheme including Streetscaping	16,400	8,267	250								24,917	24,917	
83 180	251	TECS 54 TECS/2013/25	Flood Prevention Schemes		1,100	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	17,100		7,100
			Acharacle Flood Prevention	325										325	325	
			River Enrick Flood Prevention, Drumnadrochit	50										50	50	
			Dell Burn, Inverness Flood Study	20										20		20
			River Lochy - Caol Flood Scheme	75										75		75
			Mill Burn Flood Prevention	20										20		20
			Smithton / Culloden Flood Alleviation	720										720	720	
			Feabuie (Near Balloch) Flood Alleviation	20										20		20
178	250	TECS/2013/27	Minor Flood Works			200	200	200	200	200	200	200	200	1,600		600
181	252	TECS/2013/16	Potentially Vulnerable Area : Flood Mitigation			1,000	1,000	500	500	500	500	500	500	5,000		2,500

June 2013 Line No.		OBC Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total for 2014/15 - 2023/24 £000	Legally Committed £000	Service Committed £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)															
Waste Management																
18		TECS 56	Waste Strategy - Landfill Extension Phase B&C Seater	1,400	30									1,430	1,430	
143	223	TECS/2013/18	Seater Landfill Site, Bower, Caithness		250	1,250		250	1,250					3,000		3,000
19		TECS 56	Waste Strategy		500	1,650	5,000	5,000	2,100	500	500	500	500	16,250		16,250
136	216	TECS/2013/22														
148		TECS/2013/07	Granish Landfill Site Restoration						750					750		750
			Croftaugh Remedial Works to Landfill Site	20										20	20	
Ferries & Harbours																
87		TECS 45	Sconser Ferry Terminal	30										30	30	
n/a	220	TECS/2013/21	Refurbish Link Span - Uig					1,000						1,000		1,000
Parks & Play Areas - Development																
46		TECS 20	Inshes District Park Phases 1 and 2 (expenditure dependent on developers' contributions funding)	50	750									800		800
Strategic Asset Management																
72		HP 2a	SAM : Health & Safety and Statutory Compliance Projects	2,608	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	44,908	4,108	40,800
151	229	HP/2013/04														
113		HP/Shovel ready	Starter Business Units in Inverness	1,702										1,702	1,702	
		CDF Drawdown	Highland Skills Academy	150										150	150	
174	247	HP/2013/01	SAM : Property Rationalisation Review				1,000	2,000	2,000	2,000	2,000	2,000	2,000	13,000		3,000
45		HP 06	Wick Office Rationalisation	3,633	160									3,793	3,793	
			Dingwall Office Rationalisation	443										443	443	
		13/14 c/fwd	Fort William Office Review	801	2,000	3,000								5,801	5,801	
			Purchase of Osprey House, Alness	1,000										1,000	1,000	
		13/14 c/fwd	Kingussie Office Rationalisation	1,994										1,994	1,994	
11		HP 05	Energy Initiatives	2,087	2,600	3,600	3,600	2,500	2,500	2,500	2,500	2,500	2,500	26,887	2,487	24,400
134	214	HP/2013/05														
Non HRA Housing																
97			National Housing Trust	3,470										3,470	3,470	
10																
145	224	H&P/2013/08	Former Private Sector Housing Grant Funded from GCG	2,722	2,491	2,491	2,491	2,491	2,491	2,491	2,491	2,491	2,491	25,141	2,722	22,419
Planning & Development																
7		n/a - Sep 2008	Town & Countryside Regeneration - Community Woodlands	58										58	58	
25		PD 01	Town & Countryside Regeneration - Green Networks & Core Paths	30	153									183	183	
21		PD 01	Town & Countryside Regeneration - CSER		125									125		125
22		PD 01	Town & Countryside Regeneration - B&S/CNP Area		200									200		200
23		PD 01	Town & Countryside Regeneration - Ross Skye Lochaber		125									125		125
24		PD 01	Town & Countryside Regeneration - Visitor Management	138	150									288	157	131
26		PD 01	Town & Countryside Regeneration - Dunnet	61										61		61
26		PD 01	Town & Countryside Regeneration - Chanonry Point	125										125		125
27		PD 01	Town & Countryside Regeneration - A96 Coastal & Landward Trails		125									125		125
28		PD 01	Town & Countryside Regeneration - Kilt, Lealt, Raasay, Kyle, Storr	166	125									291	291	
29		PD 01	Town & Countryside Regeneration - Long Distance Routes		100									100		100
30		PD 01	Town & Countryside Regeneration - Wester Ross NSA	100	50									150	28	122
34			Town & Countryside Regeneration - Thurso	43										43		43
36			Town & Countryside Regeneration - Nairn	131										131		131
			Town & Countryside Regeneration - Wick	120										120		120
			Town & Countryside Regeneration - Portree Phase 2	34										34	34	
			Town & Countryside Regeneration - Helmsdale	-20										-20	-20	
8		n/a - Sep 2008	Town & Countryside Regeneration - Inclined Plane Ballachulish	54										54	54	
20		PD 01	Town & Countryside Regeneration - Inverness Academy Street THI	150	150									300		300
38			Town & Countryside Regeneration - Inverness City Gateways	96										96		96
91		PD 03	Town & Countryside Regeneration - Misc Asset Bridges Structures		150									150		150
146	225	PD/2013/02	Town & Countryside Regeneration Programme			650	700	600	600	600	600	600	600	4,950		1,950
			Town & Countryside Regeneration - Glenbrittle Footbridge, Carbost		200									200		200
48		PD 06	Vacant Derelict Land Fund VDLF (Ring-fenced SG Grant)	1,351	1,534									2,885	1,258	1,627
Projects Funded from Project Savings (Self-Financing)																
185	255	HP/2013/02	Income Generation - Wind Turbines - Funded from Savings			1,900	965	1,066	863					4,794		4,794
186	256	TECS/2013/22	Waste Strategy - Element funded from savings from investment			1,950	2,900	1,150						6,000		6,000
TOTAL				49,298	36,836	46,512	44,934	38,628	42,499	21,673	21,291	20,991	31,291	353,953	60,765	239,188

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total £000
GCG (excluding Ness FP and funding for C&YP)	31,132	33,759	28,509	28,509	28,509	28,509	28,509	28,509	28,509	28,509	292,963
GCG - Ness FP Scheme	13,691										13,691
GCG - C & Y P Bill - Early Learning & Childcare	1,467	1,526									2,993
GCG - C & Y P Bill - 2 Yr Olds	2,533	2,409									4,942
GCG - Free School Meals	5,000										5,000
Sub-total General Capital Grant	53,823	37,694	28,509	28,509	28,509	28,509	28,509	28,509	28,509	28,509	319,589
Borrowing	70,852	70,437	47,530	54,995	50,000	50,000	50,000	50,000	51,000	51,500	546,314
Borrowing for Self-financing Projects *	674	2,000	5,850	5,865	4,216	2,863	6,000				27,468
Project Income (inc RF Grants)	6,116	3,487	2,441	5,625	2,350	1,153	1,153	1,153	1,153	1,153	25,784
General Capital Receipts	750	750	750	750	750	750	750	750	750	750	7,500
Excess UCCR Applied	0	0	1,000	0	0						1,000
Total Funding	132,215	114,368	86,080	95,744	85,825	83,275	86,412	80,412	81,412	81,912	927,655

* Self-financing projects : DI / HP/2013/02 Wind Turbines ; DI / TECS/2013/22 Waste Strategy (part) ; DI / HP Starter Business Units Inverness (part) ; CS / TECS/2013/11 LED Lighting

Capital Programme 2014/15 - 2023/24
Project Income

Annex 4

Service/ Project Ref.	Project Name	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total £000	
CL / ECS/2013/04	Dornoch Sports Centre			-400								-400	Sport Scotland grant
CL / ECS	Aviemore Primary	-304										-304	Community contributions
CL / ECS/2013/12A	Portree Gaelic Primary School	-500	-623		-3,500							-4,623	SG grant
CL	SSER - Inverness Schools					-1,200						-1,200	SG grant for Gaelic school
CL / ECS/2013/14	Roll Pressures / School Sufficiency & Suitability	-72										-72	Developer contributions
CL / ECS/2013/14	Roll Pressures / School Sufficiency & Suitability				-450	-450	-450	-450	-450	-450	-450	-3,150	Developer contributions (Torvean & Ness-side) (Note 1)
CS	Boat of Garten (Developer Contributions)	-19										-19	Developer contributions
CS / TECS 60 CS / TECS/2013/34	Cycling, Walking and Safer Streets	-348	-258	-350	-350	-350	-350	-350	-350	-350	-350	-3,406	Ring-fenced SG grant
CS / TECS 13	Cycling infrastructure	-68	-45									-113	EU grant
CS / TECS 40	Pontoons	-100										-100	Potential Leader and other funding
CS	Ice Plant, Lochinver			-200								-200	European Fisheries Fund
DI / TECS/2013/20	Inverness West Link				-300	-300	-300	-300	-300	-300	-300	-2,100	Developer contributions (Note 2)
DI	Torvean Golf Course					-50						-50	Sports Scotland grant
DI	Canal Parks Enhancements			-50	-550							-600	Sports Scotland & SRU grants
DI / TECS 21	Inshes Roundabout	-500			-475							-975	Developer contributions
DI / TECS	Culloden Road Widening	-35										-35	Developer contributions
DI	Kinnairdie Road (including junction at County Buildings)		-27	-41			-53	-53	-53	-53	-53	-333	Developer contributions
DI / TECS 34	Minor roads - B851/B862 South Loch Ness Road Improvements	-600										-600	Timber Transport Fund
DI / TECS 34	Minor roads - B851/B862 South Loch Ness Road Improvements	-136										-136	Developer contributions
DI / TECS 30	A861 Drynie Hill - ERDF	-144										-144	ERDF grant
DI	A890 Strathcarron Junction to Balnacro - ERDF	-540										-540	ERDF grant
DI / TECS 30	Laxford Bridge North Approach	-167										-167	ERDF grant
DI	U1074 Ruthven Bridge	-	-250									-250	Timber Transport Fund
DI / TECS 13	Cycling Infrastructure	-129										-129	Sustrans grant
DI / TECS/2013/30	River Ness Streetscaping Works - Phase 1			-1,400								-1,400	Common Good and SG grant
DI / TECS 20	Inshes District Park phases 1 and 2		-750									-750	Developer contributions
DI / TECS 45	Sconser Ferry Terminal	-500										-500	ERDF grant
DI / HP	Starter Business Units in Inverness	-583										-583	ERDF grant
DI / HP/2013/05	Energy Initiatives	-20										-20	Contribution for wind turbines
DI / PD 06	Vacant Derelict Land Fund VDLF (Ring-fenced SG Grant)	-1,351	-1,534									-2,885	Ring-fenced SG grant
TOTAL PROJECT INCOME		-6,116	-3,487	-2,441	-5,625	-2,350	-1,153	-1,153	-1,153	-1,153	-1,153	-25,784	

Notes :

1. Total developers' contributions estimated at £4.2m - £5.8m over the ten year period commencing 2017/18.
2. Total developers' contributions estimated at £2.75m - £3.75m over the ten year period commencing 2017/18.

June 2013 Line No.		OBC Ref.	Project Name	Estimated Total Cost £000
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)			
187	257	TECS/2013/01	A890 Stromeferry Bypass - Costs in excess of £10m	90,000
188	258	TECS/2013/02	Academy Street, Inverness	3,000
190	260	TECS/2013/23	Broadford Airfield	5,000
191	261	TECS/2013/03	Caol Link Road, Fort William	25,000
85		TECS 13	Highland Cycling Infrastructure	15,000
TOTAL				138,000

Capital Programme 2014/15 - 2023/24
Regional Sports Facility & Cultural Hub

Annex 6

	2021/22			2022/23			2023/24			Total		
	Gross £m	Income £m	Net £m	Gross £m	Income £m	Net £m	Gross £m	Income £m	Net £m	Gross £m	Income £m	Net £m
Regional Sports Facility	10.000		10.000	10.000		10.000	10.000	-5.000	5.000	30.000	-5.000	25.000
Cultural Hub	6.700		6.700	6.700		6.700	6.600	-5.000	1.600	20.000	-5.000	15.000
Total	16.700	0.000	16.700	16.700	0.000	16.700	16.600	-10.000	6.600	50.000	-10.000	40.000

Amendments to Generic Lines & Other Adjustments

(excluding C&L allocations of SSER, roll pressures & life cycle investment)

June 2013 Line No.		OBC Ref.		2014/15 £k	2015/16 £k	2016/17 £k	2017/18 £k	2018/19 £k	2019/20 £k	2020/21 £k	2021/22 £k	2022/23 £k	2023/24 £k	Total £k	Comments
Annex 1/2A (Yrs 1-5)	Annex 2B (Yrs 6-10)														
Community Services															
90156	234	TECS 01 TECS/2013/31	20mph Zones					-50	-50	-50	-50	-50		-250	No specific projects generic heading removed from 2018/19
86 163 164	239	TECS 07 TECS/2013/35 TECS/2013/35	Bus Shelters					-50	-50	-50	-50	-50		-250	No specific projects generic heading removed from 2018/19
41		TECS 26	Kinlochbervie Sea Tanker Berth	-1,000										-1,000	Removed from programme - to be included in the Harbours Business Plan
147	227	TECS/2013/04	Coast Protection					-100		-100		-100	100	-200	No specific projects generic heading every 2nd year removed from 2018/19 ; 2023/24 added
73 149	228	TECS 12 TECS/2013/05	Contaminated Land					-100	-100	-100	-100	-100		-500	No specific projects generic heading removed from 2018/19
173	246	Wards/2013/3	Public Conveniences (Multiple Wards) (TECS)					-325		-325		-325	325	-650	No specific projects generic heading every 2nd year removed from 2018/19 ; 2023/24 added
80 160 161	238	TECS 39 TECS/2013/33 TECS/2013/33	Play Areas (incl Partner Centre Projects)					-150		-150		-150	150	-300	No specific projects generic heading every 2nd year removed from 2018/19 ; 2023/24 added
49 159	237	HP 07 H&P/2013/07	Gypsy Traveller Sites (former ring-fenced grant)					-115	-115	-115	-115	-115		-575	No specific projects generic heading removed from 2018/19
Development & Infrastructure															
71 182	253	TECS 27 TECS/2013/26	Major Road Improvements						-5,025	-5,100	-2,500	-2,500	2,500	-12,625	No specific projects generic heading reduced to £2.5m pa from 2019/20 & extended to 2023/24
88 154	232	TECS 34 TECS/2013/28	Minor Roads					-595	-595	-595	-595	-595	500	-2,475	No specific projects generic heading reduced to £0.5m from 2018/19 & extended to 2023/24
			A855 Rigg Culverts (3)	-100										-100	Removed from programme - scheme not being progressed
84 176	248	TECS 55 TECS/2013/13	Park and Ride and Bus Priority Measures		-30	-545	25	-1,185						-1,735	No specific projects generic heading reduced to £0.025m per annum for 3 years
83 180	251	TECS 54 TECS/2013/25	Flood Prevention Schemes					-3,000	650	-8,525	-7,500	2,000	2,000	-14,375	No specific projects generic heading revised to £2m pa from 2018/19 & extended to 2023/24
181	252	TECS/2013/16	Potentially Vulnerable Area : Flood Mitigation					-500	-500	-500	-500	-500	500	-2,000	No specific projects generic heading reduced to £0.5m from 2018/19 & extended to 2023/24
11 134	214	HP 05 HP/2013/05	Energy Initiatives					-1,100	-1,100	-1,100	-1,100	-1,100	2,500	-3,000	No specific projects generic heading reduced to £2.5m from 2018/19 & extended to 2023/24
146	225	PD/2013/02	Town & Countryside Regeneration Programme					-100	-100	-100	-100	-100	600	100	No specific projects generic heading reduced to £0.6m from 2018/19 & extended to 2023/24
Total				-1,100	-30	-545	25	-7,370	-6,985	-16,810	-12,610	-3,685	9,175	-39,935	