Implementation of the Highland Outcome Improvement Plan (HOIP) - Update

Report on behalf of the COG HOIP Subgroup

Summary

The Community Partnership Board are asked to:

- Note the update on the implementation of the HOIP and the review of CPP structures;
- Agree that the next phase of work on reviewing CPP structures will include a review of the CPP Board.

1. Background

The Highland Outcome Improvement Plan was agreed by the CPP Board in October 2017. The Board has previously agreed to review existing CPP structures in order to ensure that there are effective arrangements in place to deliver the HOIP. Currently, the structures in place were developed to monitor and deliver against the Single Outcome Agreement. This paper provides the Board with an update on the work to date and the actions planned prior to the Board meeting in June.

2. Review of the Current Thematic Structure

2.1 A workshop was held on Friday 9 March with officers representing each of the existing thematic groups. The workshop focused on three key elements:
- Mapping the existing structure of both formal and informal partnership groups
- Scoping the purpose, drivers and governance of these groups
- Considering how the existing groups potentially contribute towards delivery of the HOIP.

2.2 The COG sub-group is currently working through the feedback from the day. Initial messages include:
- Many of the existing CPP groups have a clear purpose and drivers that sit separately from what was in the SOA and now the HOIP.
- Some of the existing groups have a clear statutory purpose and their governance sits outwith the existing CPP structures.
- Some of the groups, no longer appear to have a clear purpose without the driver of the SOA.
- A number of the key priorities and outcomes contained within the HOIP are not reflected anywhere within the existing structures.

Based upon the feedback from the groups, proposals will be developed by the subgroup for consideration and discussion at the next COG. Early thinking suggests exploring the use of task and finish groups – some utilising groups within

the existing structure – in order to develop the delivery plans for each individual outcome.

3. **Review of the COG**

   Following the introduction of Community Partnerships in October 2016, the opportunity was taken to consider the role of COG. At the time it was agreed it was challenging to redefine the role of COG until the HOIP was in place and the Community Partnerships had opportunity to develop. However, it was agreed that the role should be reviewed and redefined after a period of one year. The next steps for taking this forward are:

   - Discussion with the Chairs of the Community Partnerships on the afternoon of the 21 March about the connections between the Community Partnerships, the thematic structures in place at present and the COG.
   - Discussion/workshop approach at the next COG on the role, purpose and membership of COG following consideration of the new HOIP delivery structure.

4. **Review of the Board**

   It would appear appropriate and timely that following a review of all other CPP structures, that a review of the Board takes place, including its role, structure and purpose. It is proposed that opportunities for taking this forward are considered by the new Chair for the Board meeting in June.

5. **Communication and Engagement Sub-group**

   The Communication and Engagement group met on the 23rd of January for its initial meeting. Terms of reference for the group were discussed and scoping discussion around possible future work was progressed. There is a need to consider how the work of the group fits more broadly with the CPP and Community Partnerships. The next meeting of the group is the end of March.

   Alison Clark, Highland Council, on behalf of the COG HOIP Subgroup

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Recommendation:

The CPP Board are asked to:

- Note the update on the implementation of the HOIP and the review of CPP structures;
- Agree that the next phase of work on reviewing CPP structures will include a review of the CPP Board.