

Agenda Item	<b>8.a</b>
Report No	<b>RES/05/21</b>

## HIGHLAND COUNCIL

**Committee:** Corporate Resources Committee

**Date:** 25 February 2021

**Report Title:** Treasury Management – Summary of Transactions  
Quarter ended 31 December 2020

**Report By:** Executive Chief Officer, Resources and Finance

### **1. Purpose/Executive Summary**

- 1.1 This report on the treasury management transactions undertaken within the period is submitted to Committee for Members' scrutiny and in compliance with CIPFA's Code of Practice on Treasury Management.
- 1.2 This report sets out treasury management transactions during the period (see **Appendix 1**), reflecting activity undertaken to manage the Council's cash flows, and borrowing to fund capital expenditure. It also demonstrates compliance with the Council's prudential indicators (see **Appendix 2**).

### **2. Recommendations**

- 2.1 Members are asked to consider the Treasury Management Summary of Transactions report for the period from 1 October to 31 December 2020.

### **3. Implications**

- 3.1 Resource and Risk – the policy of using short term borrowing currently is at a lower cost than longer term borrowing and achieves savings but there are associated risks such as rates increasing, and/or appropriate borrowing may not be available when required.
- 3.2 There are no Legal, Community (Equality, Poverty and Rural), Climate Change/Carbon Clever or Gaelic implications arising as a direct result of this report.

#### 4. Treasury Management Strategy Statement 2020/21

4.1 The strategy set in March 2020 was that during 2020/21 the plan was to continue to use short term borrowing to fund the capital programme but consider long term borrowing to replace maturities in order to manage refinancing risks.

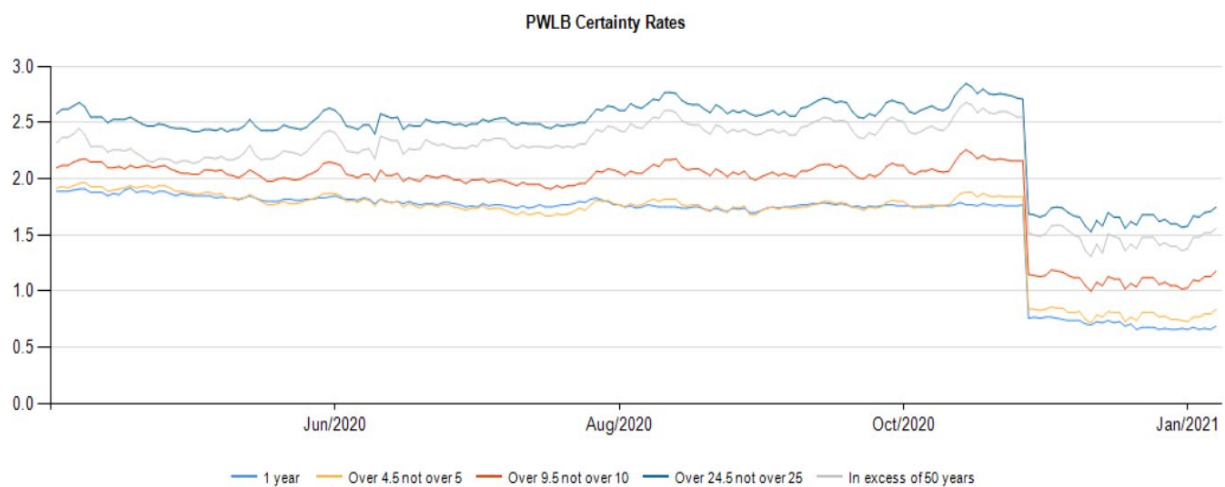
Considering the risks within the economic forecast, caution was to be adopted with 2020/21 treasury operations. Interest rates in financial markets were to be regularly monitored by the Council to ensure its strategy remains flexible and adopt a pragmatic approach to changing circumstances. Any decisions were to be reported to the appropriate committee at the next available opportunity.

4.2 Funds started to become more readily available than they had been at the start of the financial year but the impact of Covid-19 continued to be felt with many in the money market adopting a cautious approach to lending.

#### 5. Borrowing undertaken and repayments made

5.1 There was temporary borrowing of £66.0m undertaken in the period October to December 2020 and £53.0m of temporary loans were repaid. At 31 December 2020, the total temporary loans balance was £110.5m with an average rate of 0.38% (£97.5m at 30 September 2020, average rate 0.77%).

5.2 At 30 December 2020, the total of PWLB loans was £702.7m with no new borrowing taken or repayments made during the quarter. Long term Market loans totalled £123.8m with a repayment of £10m made during the quarter (£133.8m at 30 September 2020).



5.3 Following the PWLB Lending terms consultation by the Treasury on PWLB borrowing, on 25 November 2020, standard and certainty margins were reduced by 1% which is shown in the graph above. Local authorities are denied access to borrowing from the PWLB for investment purposes. The new margins over gilt yields are as follows:

- PWLB Standard Rate is gilt plus 100 basis points (G+100bps)
- PWLB Certainty Rate is gilt plus 80 basis points (G+80bps)
- PWLB HRA Standard Rate is gilt plus 100 basis points (G+100bps)
- PWLB HRA Certainty Rate is gilt plus 80bps (G+80bps)
- Local Infrastructure Rate is gilt plus 60bps (G+60bps)

## 6. Deposits

- 6.1 Cash flow, uncertainty, and the need to maintain liquidity in these unprecedented times, has meant the Council has held the majority of cash balances in Money Market funds (MMFs). The MMF yields have continued to fall due to the decrease in bank rate with MMF providers adjusting their fees so that net yields remain above zero. This low bank rate environment has seen a number of market operators, now including the Government Debt Management Account Deposit Facility (DMADF), offer nil or negative rates for very short-term maturities though all the MMFs used by the Council are still offering a marginally positive return.

In line with the approach being taken by other Local Authorities, deposits were kept liquid and held in call accounts and MMFs, with limited use made of the DMADF, in particular avoiding durations with a negative interest rate. All investment decisions are taken with reference to CIPFA's code of practice on Treasury Management where security of funds is the overriding consideration, then liquidity and finally yield.

- 6.2 A full list of all counterparties at 31 December 2020 is at **Appendix 3**
- 6.3 When placing temporary deposits, the Council uses a weekly credit rating list provided by Link Treasury Services Ltd, to assess the risks involved in lending to individual counterparties. The Council's lending policy is constantly monitored in conjunction with this matrix. This gives a balance of operational flexibility and risk awareness in managing the Council's temporary investments.
- 6.4 The transactions reported here have been undertaken in line with the Council's Treasury Management Strategy Statement and Investment Statement (TMSS) for 2020/21 which was approved at Council on 12 March 2020.

Designation: Executive Chief Officer, Resources and Finance

Date: 15 February 2021

Author: Edward Foster, Head of Corporate Finance & Commercialism

Background Papers:

[https://www.highland.gov.uk/download/meetings/id/76593/item\\_15\\_treasury\\_management\\_strategy\\_statement\\_and\\_investment\\_statement\\_202021](https://www.highland.gov.uk/download/meetings/id/76593/item_15_treasury_management_strategy_statement_and_investment_statement_202021)

[https://www.highland.gov.uk/download/meetings/id/76866/item\\_6a\\_treasury\\_management\\_-\\_summary\\_of\\_transactions](https://www.highland.gov.uk/download/meetings/id/76866/item_6a_treasury_management_-_summary_of_transactions)

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## Appendix 1

### Treasury Management - Summary of Transactions for the Quarter to 31 December 2020

Type of Borrowing	Outstanding debt at start of quarter £m	Raised £m	Repaid £m	Outstanding debt at end of quarter £m	Average Interest Rate	
					1 Oct 20 %	31 Dec 20 %
Public Works Loan Board	702.7	0	0	702.7	4.20	4.20
Market Loans	97.3	0	(10.0)	87.3	3.98	4.47
LOBO Market Loans	36.5	0	0	36.5	4.58	4.58
Temporary Loans (term less than 1 year)	97.5	66.0	(53.0)	110.5	0.77	0.38
Bank Balance	(0)	0	(0.1)	(0.1)		
<b>GROSS EXTERNAL BORROWING</b>	<b>934.0</b>	<b>66.0</b>	<b>(63.1)</b>	<b>936.9</b>		
<i>Temporary Deposits</i>	<i>(88.3)</i>	<i>(158.4)</i>	180.9	<i>(65.8)</i>	0.04	0.06
<b>NET EXTERNAL BORROWING</b>	<b>845.7</b>	<b>(92.4)</b>	117.8	<b>871.1</b>		
Total loan average					3.83	3.79

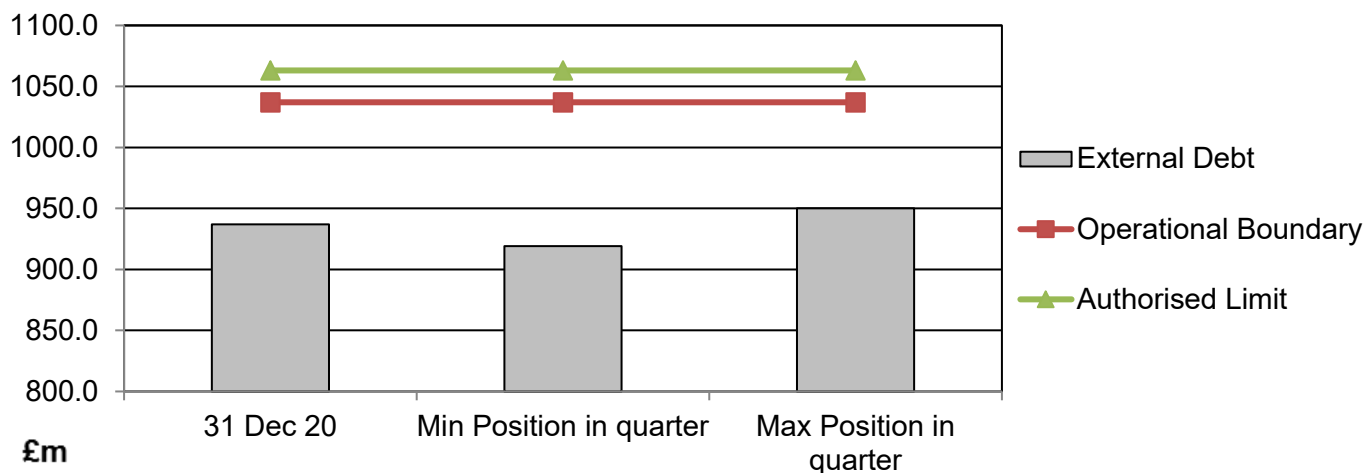
<b><u>Borrowing / Lending internal parameters as per approved Treasury Management Practices</u></b>	<b><u>Actual</u></b> %	<b><u>Approved Max</u></b> %
Short term borrowing as % of the Council's total outstanding debt	11.8	25.0
Borrowing at variable rates of interest as % of the Council's total outstanding loan debt	3.9	35.0

## Appendix 2

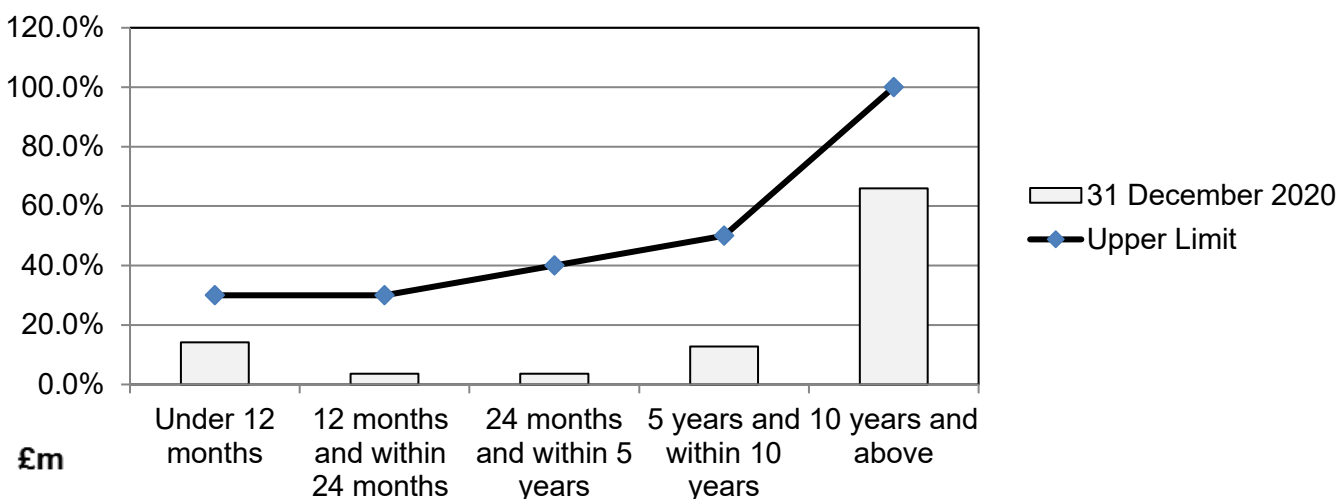
### Treasury Management - Prudential Indicators

The Council has complied with all the prudential limits set in the TMSS 2020/21.

#### External Debt

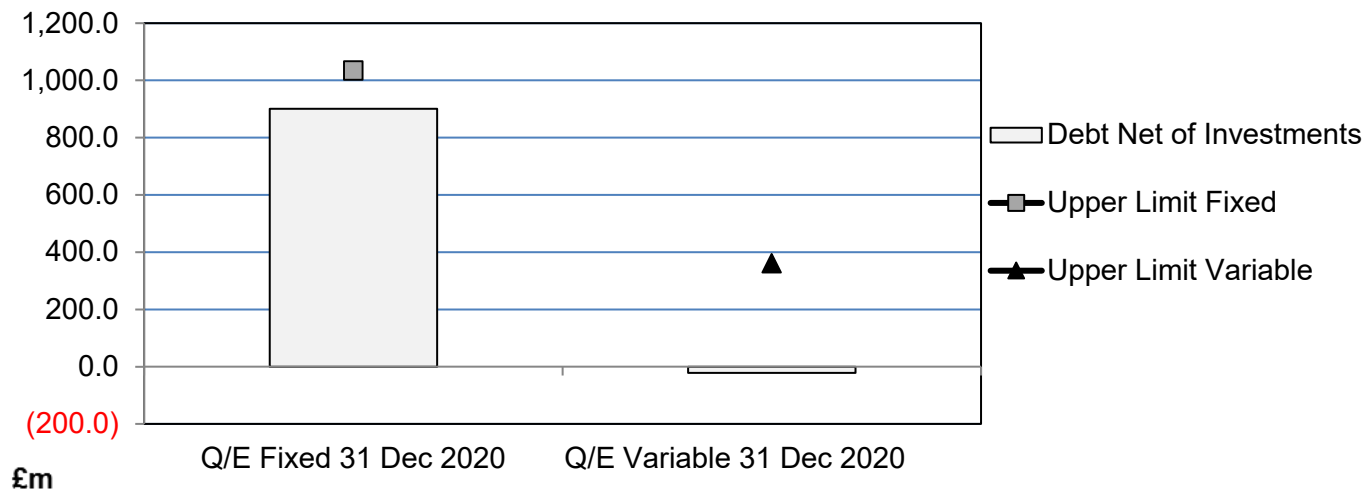


#### Maturity Structure of Fixed Rate Borrowing



#### Debt Net of Investments

Month end variable is negative as the investments are greater than the variable debt.



## Appendix 3

### List of Counterparties

The following table is a list of current counterparties used, amount deposited with each counterparty and the Link credit rating as at 31 December 2020.

Counterparty	Total amount £m	Counter party limit £m	Link credit rating Dec 20	Amount £m	Deposit Type	Rate Dec 20 %	Duration
Clydesdale Bank	20.1	10.0	No colour - zero	20.1	Call	0.10	N/A
Insight Investments MMF	0.2	20.0	AAA rated	0.2	Call	0.01	N/A
Northern Trust MMF	0.2	20.0	AAA rated	0.2	Call	0.01	N/A
Aberdeen Liquidity MMF	20.0	20.0	AAA rated	20.0	Call	0.01	N/A
BlackRock ICS MMF	5.3	20.0	AAA rated	5.3	Call	0.01	N/A
Santander	20.0	20.0		20.0	95 DN	0.10	
<b>Total Deposits</b>	<b>65.8</b>			<b>65.8</b>			