

# The Highland Council

<b>Agenda Item</b>	<b>6</b>
<b>Report No</b>	<b>ECI/33/2024</b>

**Committee:** Economy and Infrastructure

**Date:** 22 August 2024

**Report Title:** Revenue Budget Monitoring Near Final Outturn 2023/24 Report and Service Performance Reporting for Financial Year 2023/24

**Report By:** Assistant Chief Executive - Place

## **1 Purpose/Executive Summary**

1.1 This report provides Members with the 2023/24 near final outturn monitoring statement for Infrastructure, Environment and Economy. The Service budget for 2023/24 was £46,462m with an end of year overspend of £3,791m.

1.2 This report also provides performance information for Financial Year 2023/24 regarding:-

- Corporate Indicators;
- Contribution to the Corporate Plan;
- Service Plan Progress;
- Mitigation of Service Risks; and
- Service updates out with the Corporate Indicators or Service Plan

The content and structure is intended to:-

- assist Member scrutiny and performance management;
- inform decision making to aid continuous improvement; and
- provide transparency and accessibility

## 2 Recommendations

2.1 Members are asked to:

- i. **Consider** and note the Service's revenue monitoring position; and
- ii. **Scrutinise** the Service's performance and risk information

## 3 Implications

3.1 **Resource** - Significant improvement in levels of income were achieved by 31 March 20224. Whilst the outlook in 2024/25 is much improved, there may be issues continuing in the year ahead for the Service in maintaining previously achieved income levels. However, this will be closely monitored and kept under review.

3.2 **Legal** - This report contributes to the Council's statutory duties to report performance and secure best value in terms of; Section 1(1)(a) of the Local Government Act 1992, and Section 1 of the Local Government in Scotland Act 2003, respectively.

3.3 **Risk** - Risk implications to the budget position, and budget assumptions, will be kept under regular review and any risks identified reported to future Committees.

3.4 **Health and Safety (risks arising from changes to plant, equipment, process, or people)** – There are no immediate health and safety implications arising from this report.

3.5 **Gaelic** - There are no implications for Gaelic arising from this report.

## 4 Impacts

4.1 In Highland, all policies, strategies or service changes are subject to an integrated screening for impact for Equalities, Poverty and Human Rights, Children's Rights and Wellbeing, Climate Change, Islands and Mainland Rural Communities, and Data Protection. Where identified as required, a full impact assessment will be undertaken.

4.2 Considering impacts is a core part of the decision-making process and needs to inform the decision-making process. When taking any decision, Members must give due regard to the findings of any assessment.

4.3 This is a monitoring report and therefore an impact assessment is not required.

## 5 Infrastructure, Environment and Economy Revenue Budget – Final Outturn 2023/24

5.1 Revenue monitoring statements showing actual expenditure for 2023/24 are set out in **Appendix 1**. The near final position at 31 March 2024 was £50,253m against a budget of £46,462m, which represents an overspend of £3,791m.

5.2 **Appendix 2** provides more information on the net budget by showing the service areas in more detail along with the gross income and gross expenditure positions. The main issues and variances are explained at section 5.3 of this report.

### 5.3 **Main Issues and Variances – Final Outturn 2023/24**

5.3.1 Economic Development forecasts an overall underspend of £2.096m due to the areas of activity noted below:-

- Investment properties have achieved increased rental income; mainly due to one off lease extension payments;
- Business Development and Employability have a slight underspend due to additional external funding received; and
- Projects underspend due to no spend against historic budgets carried forward and staffing costs

5.3.2 Planning, Environment and Building Services

- Over the last financial year planning received £636,000 income over our projected target. There was a small variance in the expected income of £459,000 which was due to some applications not being valid on receipt at the tail end of the last financial year. The income received has been carried over into this financial year
- Fee income remains buoyant given the current and continued activity in the off and on shore wind farm sector coupled with the large-scale interest in energy generation and transmission as well as other energy generation projects such as hydrogen, pump storage and Battery Energy Storage schemes.
- Building warrant fees last year were impacted by uncertainty which resulted in a shortfall of £487,00. However, given the increase in Building Warrant fees this year and the increased confidence in the housing market we are expecting an increase in income for the coming financial year.
- The Environment section is broadly on target with £100k underspend recorded, a reflection of level of increased income received and acting up arrangements within the section.

5.3.3 Infrastructure - Project Design Unit (PDU) forecasts an under recovery of income of £0.266m, due to existing vacancies. Analysis of income to date and projected income levels based on existing staffing levels show an under recovery on the budgeted income.

5.3.4 Roads & Transport overall overspend of £2,372m is due to the areas of activity noted below:-

- Winter Maintenance forecasts an overspend of £1,112m which is partially offset by a reduction of £0.511m in roads maintenance labour and plant.
- Engineering Services forecasts an underspend of £0.266m due to greater staff time charged to capital.
- Lighting services forecasts an underspend of £0.262m. This reduction is due to a budget feed held centrally for energy costs, plus increased income from 3<sup>rd</sup> party works and the LED programme continuing to help reduce costs.
- Integrated Transport Services forecasts an overspend of £0.658m mainly due to staffing and set up costs associated with the inhouse bus operations project. The project has been established to realise significant cost avoidance following the re-tendering of school and public transport contracts last year, and improvements to service delivery. This is an accounting issue which will be addressed in the 2024/25 budgets.
- School Transport forecasts an increased overspend of £1,155m due to increase in ASN school transport requirements, notably Drummond School and the removal of costs associated with COVID pressures from the 2023/24 budget feed. This will also be re-based in the 2024/25 year.
- Car Parks forecast increased income of £0.314m than that predicted at Quarter 3.

5.3.5 Harbours and Ferries:-

- Harbour dues have achieved a higher level of income than predicted at £0.583m.
- Corran Ferry forecasts an overspend of £3,343 due to loss of income and increasing repair and overhaul costs.

## **6 Service Performance – Corporate Indicators**

6.1 Service performance in relation to Absence, Complaints, FOIs and Invoice Payments are set out in the following sub-sections.

### **6.2 Service Attendance Management**

Staff absence is a nationally benchmarked indicator. Effective absence management supports staff, maintains productivity, and contributes to the Council's benchmarked performance. In Quarter 4 the Service lost an average of 1.59 days per employee compared to an average of 3.48 for the Council as a whole.

## Infrastructure, Environment and Economy

### Average number working days per employee lost through sickness absence

Average Days Lost	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
Infrastructure, Environment and Economy	1.76	1.55	2.95	2.85	2.11	2.03	1.59	
Highland Council	1.58	1.89	2.88	2.48	2.08	3.35	3.48	

### 6.3 Service Complaints Response Times

Monitoring complaints provides important feedback which can facilitate decision making and service design. Services are responsible for responding to complaints which are issued on their behalf by the Customer and Resolution Improvement Team ('CRIT').

Performance for complaints during Quarter 4 against a corporate target of 80% was as follows:-

#### Complaints - Infrastructure, Environment and Economy

#### Number of closed complaints and the % compliant with the legislative timescale

##### Frontline Resolution within 5 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	22	77 %	42	93 %	36	92 %	31	81 %	28	71 %	34	82 %	38	68 %		
Highland Council	163	90 %	137	93 %	101	90 %	159	92 %	132	78 %	150	80 %	189	76 %		

##### Investigation Resolution within 20 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	14	21 %	13	54 %	17	29 %	19	47 %	12	17 %	18	33 %	14	29 %		
Highland Council	54	31 %	49	47 %	63	41 %	97	63 %	85	49 %	67	48 %	98	46 %		

##### Escalated Resolution within 20 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	10	40 %	2	0 %	4	0 %	8	25 %	9	44 %	8	38 %	16	25 %		
Highland Council	34	32 %	22	36 %	15	33 %	32	50 %	32	41 %	28	57 %	34	35 %		

Unfortunately, the complexity of some complaints means that the 20-day resolution time is challenging.

## 6.4 Service Freedom of Information ('FOI') Response Times

FOI requests are co-ordinated by CRIT in collaboration with the Service teams which may hold information relevant to the request.

The performance for FOI response times during Quarter 4 against a corporate target of 90% was as follows:-

### Freedom of Information Requests - Infrastructure, Environment and Economy

#### % of FOIs closed compliant with the legislative timescale

% FOIs Compliant - Infrastructure, Environment and Economy	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
		97	78 %	98	78 %	127	69 %	124	81 %	89	83 %	106	84 %	158	75 %	

% FOIs Compliant - Highland Council	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
		364	82 %	478	81 %	536	75 %	399	84 %	333	88 %	338	89 %	548	77 %	

Tables display the number of FOIs closed within the quarter and % of those that were compliant with the legislative timescale (20 working days) for the service and the Highland Council overall.  
The Scottish Information Commissioner requires the Council to achieve a minimum compliance rate of 90%.

Extracting the required data from some of our systems for FOI requests means that the 20-day response time is challenging.

## 6.5 Service Invoice Payment Times

Payment of invoices within 30 days of receipt is a Council Statutory Performance Indicator. The Council also monitors the number of invoices paid within 10 days of receipt.

The performance for invoice payment times within 10- and 30-days during Quarter 4 against a target of 77% and 95%, respectively, was as follows: -

### Infrastructure, Environment and Economy - Invoice Payments

Invoice Payment within 30 days	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
Infrastructure, Environment and Economy	96.3 %	97.2 %	96.2 %	97.8 %	97.7 %	96.8 %	95.1 %	
Highland Council	94.2 %	95.1 %	94.9 %	95.1 %	96.7 %	95.6 %	93.6 %	

Invoice Payment less than 10 days	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
Infrastructure, Environment and Economy	82.6 %	83.9 %	81.6 %	86.9 %	85.7 %	86.1 %	82.5 %	
Highland Council	73.4 %	70.4 %	71.6 %	72.8 %	80.9 %	75.3 %	69.7 %	

## 7 Service Contribution to Corporate Plan

### 7.1

#### *Infrastructure, Environment and Economy - PIs and Actions in Corporate Plan*

PIs/Actions in the Corporate Plan	Period	Data	Period	Data	Period	Data
Implement new bus contract management software tool    CP2.01	Q2 23/24	On Target	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Implement Raigmore Bus Gate    CP2.01	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Completed
Income from hire of council buses - start reporting FY23/24    CP2.01	FY 21/22		FY 22/23		FY 23/24	
No. low carbon buses in Council fleet - start reporting 23/24    CP2.01	FY 21/22		FY 22/23		FY 23/24	
No. of community transport projects supported    CP2.01	FY 21/22		FY 22/23	25	FY 23/24	28
Deliver Permanent Road Traffic Regulation Orders for 20 mph speed limits    CP2.02	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Early Adoption of 20mph speed limits - start reporting 23/24    CP2.02	FY 20/21		FY 21/22		FY 22/23	
Ensure annual delivery of SG Safer Routes to School programme    CP2.02	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Road network to be considered for maintenance    CP2.03	FY 21/22	36.7 %	FY 22/23	36.5 %	FY 23/24	
Delivery of 22 Tier 1 priority projects in Highland Strategic Tourism Infrastructure Development Plan - start reporting Q1 24/25    CP2.06/CP5.07	Q2 23/24		Q3 23/24		Q4 23/24	
Delivery of City/Region deal digital project - start reporting Q1 24/25    CP2.08	Q2 23/24		Q3 23/24		Q4 23/24	
Proportion of properties receiving superfast broadband    CP2.08    ECON08	FY 21/22	83 %	FY 22/23	86 %	FY 23/24	
Complete next stages of Corran Ferry replacement project    CP2.09	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Completed
Deliver Uig Ferry Terminal Project    CP2.09	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Progression of Inverness Railway Station Master Plan to detailed design    CP2.09	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Complete Inverness Levelling-Up Fund project    CP2.10	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Ensure percentage of wind production remains within the region as a local investment    CP2.10	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Establish an up to date inward investment proposition    CP2.10	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	Completed
Refresh website and establish baseline for "Number of enquiries through refreshed website p.a."    CP2.10	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Develop a community wealth building strategy    CP2.11	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	Completed
Develop a strategy to map funding opportunities aimed at community energy projects    CP2.11	Q2 23/24	Some Slippage	Q3 23/24	On Target	Q4 23/24	On Target

PIs/Actions in the Corporate Plan	Period	Data	Period	Data	Period	Data
ERDs being completed - IEE    CP5.01	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Carry out full review of Employability Services offered by the Council    CP5.02	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	Some Slippage
Service Re-design: Percentage of Unemployed People Assisted into work    CP5.02    ECON01	FY 21/22	11.68 %	FY 22/23	9.71 %	FY 23/24	
No. new Modern Apprenticeships/Paid Placements and Youth Traineeships    CP5.02	FY 21/22		FY 22/23	148	FY 23/24	
No. new Youth Traineeships    CP5.02	FY 21/22		FY 22/23	22	FY 23/24	
No. of new Paid Placements    CP5.02	FY 21/22		FY 22/23	62	FY 23/24	
Guidance to communities to develop their own Local Place Plans    CP5.05	Q2 23/24	Completed	Q3 23/24		Q4 23/24	
No. Business Gateway start-ups per 10000 popn    CP5.09    ECON05	FY 21/22	8.49	FY 22/23	13.23	FY 23/24	15.04
Number of businesses supported by Council ED and BG    CP5.09	FY 21/22	2,208	FY 22/23	2,742	FY 23/24	
Introduce tourism levy - start reporting Q1 25/26    CP5.11	Q2 23/24		Q3 23/24		Q4 23/24	

## Infrastructure, Environment and Economy - PIs and Actions in Corporate Plan

PIs/Actions in the Corporate Plan	Period	Data	Period	Data	Period	Data
Deliver Affordable Housing: No. council houses built/purchased per year 2022-27    CP3.01	FY 21/22		FY 22/23	180	FY 23/24	192
Deliver Affordable Housing: No. affordable houses built by others per year 2022-27    CP3.03	FY 21/22		FY 22/23	200	FY 23/24	226
Complete project to convert part of HQ building into flats    CP3.06	Q2 23/24	NO Significant	Q3 23/24	Completed	Q4 23/24	
Avg time [wks] per planning application - all Local Developments    CP3.07	FY 21/22	13.1	FY 22/23	16.2	FY 23/24	14.6
Avg time [wks] per planning application - all Majors    CP3.07	FY 21/22	56.7	FY 22/23	75.2	FY 23/24	59.9
Avg time [wks] per planning application - Other Consents    CP3.07	FY 21/22	9.9	FY 22/23	12.1	FY 23/24	10.5
Deliver Affordable Housing: No. key worker homes made available avg p.a. 2022-27    CP3.08	FY 21/22		FY 22/23	10	FY 23/24	10
BSIP submitted to Economy and Infrastructure Committee    CP3.09	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Deliver Active Travel Infrastructure project: Academy Street    CP4.01	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Deliver Active Travel Infrastructure project: Culbokie    CP4.01	Q2 23/24	On Target	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Deliver Active Travel Infrastructure project: Kingussie    CP4.01	Q2 23/24	On Target	Q3 23/24	Some Slippage	Q4 23/24	Completed
Deliver Active Travel Infrastructure project: Wick    CP4.01	Q2 23/24	Some Slippage	Q3 23/24	Completed	Q4 23/24	
Deliver Inverness Active Travel Network schemes    CP4.01	Q2 23/24	Some Slippage	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
No. Funding Opportunities aimed at Community Energy Projects - due to start reporting FY23/24    CP4.03	FY 21/22		FY 22/23		FY 23/24	
% of Nature Restoration Fund Allocated    CP4.04	FY 21/22		FY 22/23	100 %	FY 23/24	
Consideration of the Flow Country as a UNESCO world heritage site - start reporting Q1 24/25    CP4.04	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Deliver Ecological Strategy    CP4.05	Q2 23/24	On Target	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage
Map council land available for biodiversity enhancement    CP4.05	Q2 23/24	On Target	Q3 23/24	On Target	Q4 23/24	On Target
Map Highland carbon resources    CP4.05	Q2 23/24	NO Significant	Q3 23/24	NO Significant	Q4 23/24	NO Significant
Street lighting energy consumption    CP4.07	FY 21/22	10,035,100	FY 22/23	9,175,349	FY 23/24	8,375,106

## 8 Service Plan Progress

8.1 Service performance information from the Service Plan 2023/24 is set out below:-

8.2

Roads and Infrastructure Q4 23/24						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/Update Date
Annual reporting of rolling programmes of capital funded roads investment	Q3 23/24	On Target	Q4 23/24	On Target		Due to complete Q2 24/25
Develop the Health and Safety system structure for Roads Service activities	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage		Due to complete Q2 24/25
Develop the Roads Redesign Action Plan and associated programme of works	Q3 23/24	On Target	Q4 23/24	On Target		Due to complete Q2 24/25
Road network - A Class    ENV4b	FY 22/23	26.2 %	FY 23/24		27.4 %	annual update June
Road network - B Class    ENV4c	FY 22/23	34.3 %	FY 23/24		31.5 %	annual update June
Road network - C Class    ENV4d	FY 22/23	39.3 %	FY 23/24		32.7 %	annual update June
Road Network - U Class    ENV4e	FY 22/23	40.7 %	FY 23/24		36.4 %	annual update June
Initiate reviewing and updating the Road Guidelines for new developments	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage		Due to complete Q2 24/25
Reduce CO2 emissions for street lighting [tonnes CO2]	FY 22/23	1,917	FY 23/24	1,865	5,135	
Review and improve the contents of the roads related Council website pages and develop online forms	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage		Due to complete Q2 24/25

8.3

Planning, Environment and Low-Carbon Transport Q4 23/24						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Access Rangers: secure funding for 2024/25	Q3 23/24	On Target	Q4 23/24	Completed		Completed Q4 23/24
Completion of Examination stage and adoption of Inner Moray Firth Plan	Q3 23/24	On Target	Q4 23/24	On Target		Due to complete Q1 24/25
% of Restoration Fund allocated	FY 22/23	100 %	FY 23/24		100 %	
Develop biodiversity policy/guidance to support NPF4 requirements	Q3 23/24	On Target	Q4 23/24	Completed		Completed Q4 23/24
Develop overarching Transport Strategy and secure Member Approval	Q3 23/24	On Target	Q4 23/24	Some Slippage		Due to complete Q2 24/25
Identify potential project pipeline for Active Travel	Q3 23/24	On Target	Q4 23/24	Completed		Completed Q4 23/24
Increase length of core path networks across Highland	FY 22/23	2,575	FY 23/24		2,742	
Local nature conservation sites identified and designated	FY 22/23		FY 23/24		5	
Mapping and strengthening Nature Networks	Q3 23/24	Completed	Q4 23/24			Completed Q3 23/24
National Customer Satisfaction Survey for Building Standards	FY 22/23	8.2	FY 23/24	8.2	8.2	
PPF indicators submitted on time to the Scottish Govt	Q3 23/24		Q4 23/24			Completed Q2 23/24
Sustain Archaeology Festival attendee numbers	FY 22/23	10,000	FY 23/24		10,000	
Traffic light prioritisation consultation	Q3 23/24	Completed	Q4 23/24			Completed Q3 23/24

8.4

Economic Development Q4 23/24						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Collate community-based energy projects numbers to inform target setting	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage		Due to complete Q1 24/25
Incorporate Child Poverty funding in Employability Team/Partnership delivery workplan	Q3 23/24	Completed	Q4 23/24			Completed Q3 23/24
Incorporate Child Poverty work in Employability Review to take forward recommendations/actions	Q3 23/24	Completed	Q4 23/24			Completed Q3 23/24
No. unemployed parents supported into work - start reporting Q1 23/24	FY 22/23		FY 23/24			annual update September
No. working parents supported to progress in work - start reporting Q1 23/24	FY 22/23		FY 23/24			annual update September
Communicate process to capture community-based energy projects cross-council	Q3 23/24	Some Slippage	Q4 23/24	Some Slippage		Due to complete Q4 23/24

## 9 Service Risk Mitigation

9.1 The Service Risk Register is reviewed by the Service quarterly and mitigating actions are tracked in PRMS.

9.2

Risk No.	Risk Rating	Risk Name
CR25	A1	Capital Programme Affordability and Deliverability
CR30	A2	Ash dieback
IEE01	C2	Lack of resources to deliver programmes in recovered economic climate
IEE02	D2	Maintain community led economic development expertise
IEE05	C3	Shortage of economically deliverable sites for affordable housing development
IEE06	C3	Functional structure failure resulting in loss of life or serious injury
IEE08	C2	Reduction in harbour income leading to unsustainable operation of harbours, etc
IEE09	D2	Streetworks commissioner fines the Council
IEE10	C2	Delivery of Council's 20mph programme
IEE11	C2	Building Standards continued verification role at risk if pending vacancies due to retirement are not filled.
IEE17	C2	Resource for delivery of our Biodiversity duty under NPF4 and implications for planning
IEE20	C2	Delivery of Active Travel schemes, specifically Academy Street
IEE22	C2	Resourcing to deliver requirements of NPF4 and new development planning regulations
IEE24	C2	Resource implications of short-term lets if expanded

Designation: Assistant Chief Executive - Place

Date: 11 July 2024

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Background Papers: Monitoring Statement from 01/04/2023 to 31/03/2024

Appendices: Appendix 1 – IEE Near Final Outturn 2023/24  
Appendix 2 – IEE Service Areas – Near Final Outturn 2023/24

# Appendix 1

## INFRASTRUCTURE & ENVIRONMENT AND ECONOMY BUDGET 2023/24 NEAR FINAL

	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance
<b>BY ACTIVITY</b>				
Directorate	(1,576)	(672)	(672)	904
Economic Development	2,370	274	274	(2,096)
Housing Development	1,525	1,430	1,430	(95)
Planning, Environment & Building Standards	(407)	(958)	(958)	(551)
Infrastructure	(898)	(401)	(401)	497
Roads & Transport	48,432	50,804	50,804	2,372
Trading Operations	(2,984)	(224)	(224)	2,760
<b>TOTAL</b>	<b>46,462</b>	<b>50,253</b>	<b>50,253</b>	<b>3,791</b>
<b>BY SUBJECTIVE</b>				
Staff Costs	46,121	48,619	48,619	2,498
Other Expenditure	82,066	94,623	94,623	12,557
<b>Gross Expenditure</b>	<b>128,187</b>	<b>143,242</b>	<b>143,242</b>	<b>15,055</b>
Grant Income	(7,267)	(12,718)	(12,718)	(5,451)
Other Income	(74,458)	(80,271)	(80,271)	(5,813)
<b>Total Income</b>	<b>(81,725)</b>	<b>(92,989)</b>	<b>(92,989)</b>	<b>(11,264)</b>
<b>NET TOTAL</b>	<b>46,462</b>	<b>50,253</b>	<b>50,253</b>	<b>3,791</b>

# Appendix 2

## INFRASTRUCTURE & ENVIRONMENT AND ECONOMY SERVICES BUDGET 2023/24 NEAR FINAL

	GROSS EXPENDITURE				EXPENDITURE VARIANCE		GROSS INCOME				NET TOTAL			
	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Staffing	£'000 Other	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance
<b>BY ACTIVITY</b>														
<b>Directorate</b>														
Director & Business Team	1,893	2,800	2,800	907	1,114	(207)	(3,469)	(3,472)	(3,472)	(3)	(1,576)	(672)	(672)	904
<b>Economic Development</b>														
Investment Properties	851	877	877	26	(33)	59	(3,954)	(4,862)	(4,862)	(908)	(3,103)	(3,985)	(3,985)	(882)
Economy & Regeneration	2,500	5,545	5,545	3,045	(171)	3,216	(164)	(3,572)	(3,572)	(3,408)	2,336	1,973	1,973	(363)
Business Development & Employability	1,849	1,805	1,805	(44)	(31)	(13)	(1,154)	(1,707)	(1,707)	(553)	695	98	98	(597)
Projects E & E	2,716	2,620	2,620	(96)	(55)	(41)	(274)	(323)	(323)	(49)	2,442	2,297	2,297	(145)
COVID Grants	0	0	0	0	0	0	0	(109)	(109)	(109)	0	(109)	(109)	(109)
<b>Housing Development</b>														
Housing Development & PSHG	2,464	2,483	2,483	19	(40)	59	(939)	(1,053)	(1,053)	(114)	1,525	1,430	1,430	(95)
<b>Planning, Environment &amp; Building Standards</b>														
Management	10	9	9	(1)	0	(1)	0	0	0	0	10	9	9	(1)
Building Standards	1,702	1,816	1,816	114	29	85	(14)	(288)	(288)	(274)	1,688	1,528	1,528	(160)
Development Plans	652	648	648	(4)	(57)	53	(1)	0	0	1	651	648	648	(3)
Area Planning	2,788	2,750	2,750	(38)	(70)	32	0	0	0	0	2,788	2,750	2,750	(38)
Planning Appeals & Inquiries	50	110	110	60	0	60	0	0	0	0	50	110	110	60
Transport Planning	1,080	828	828	(252)	(202)	(50)	(380)	(288)	(288)	92	700	540	540	(160)
Environment	1,506	2,871	2,871	1,365	311	1,054	(186)	(1,651)	(1,651)	(1,465)	1,320	1,220	1,220	(100)
Planning Fee Income	232	519	519	287	0	287	(4,724)	(5,647)	(5,647)	(923)	(4,492)	(5,128)	(5,128)	(636)
Planning Fee Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building Warrant Fee Income	0	57	57	57	0	57	(3,122)	(2,692)	(2,692)	430	(3,122)	(2,635)	(2,635)	487
<b>Infrastructure</b>														
Project Design Unit	6,359	6,047	6,047	(312)	(133)	(179)	(7,288)	(6,461)	(6,461)	827	(929)	(414)	(414)	515
Flood Risk Assessment	35	13	13	(22)	(22)	0	(4)	0	0	4	31	13	13	(18)
<b>Roads &amp; Transport</b>														
Winter Maintenance	5,611	6,729	6,729	1,118	359	759	0	(6)	(6)	(6)	5,611	6,723	6,723	1,112
Roads Maintenance	26,749	28,614	28,614	1,865	(8)	1,873	(17,347)	(18,701)	(18,701)	(1,354)	9,402	9,913	9,913	511
Engineering Services	3,893	5,020	5,020	1,127	897	230	(484)	(1,877)	(1,877)	(1,393)	3,409	3,143	3,143	(266)
Flood Alleviation	34	12	12	(22)	(1)	(21)	0	0	0	0	34	12	12	(22)
Lighting Services	7,388	7,197	7,197	(191)	(181)	(10)	(3,514)	(3,585)	(3,585)	(71)	3,874	3,612	3,612	(262)
Integrated Transport Services	2,179	2,818	2,818	639	324	315	(1,363)	(1,344)	(1,344)	19	816	1,474	1,474	658
Subsidies & Concessionary Fares	13,548	13,313	13,313	(235)	(3)	(232)	(8,076)	(8,041)	(8,041)	35	5,472	5,272	5,272	(200)
School Transport	22,084	23,200	23,200	1,116	0	1,116	(51)	(12)	(12)	39	22,033	23,188	23,188	1,155
Car Parks	2,375	2,939	2,939	564	374	190	(4,594)	(5,472)	(5,472)	(878)	(2,219)	(2,533)	(2,533)	(314)
<b>Trading Operations</b>														
Harbours & Ferries	17,639	21,602	21,602	3,963	97	3,866	(20,623)	(21,826)	(21,826)	(1,203)	(2,984)	(224)	(224)	2,760
<b>TOTAL</b>	<b>128,187</b>	<b>143,242</b>	<b>143,242</b>	<b>15,055</b>	<b>2,498</b>	<b>12,557</b>	<b>(81,725)</b>	<b>(92,989)</b>	<b>(92,989)</b>	<b>(11,264)</b>	<b>46,462</b>	<b>50,253</b>	<b>50,253</b>	<b>3,791</b>