

<b>Agenda Item</b>	<b>5</b>
<b>Report No</b>	<b>ECI/44/2024</b>

# The Highland Council

**Committee:** Economy and Infrastructure

**Date:** 14 November 2024

**Report Title:** Quarterly Revenue and Performance Monitoring Report Q2 2024/25

**Report By:** Assistant Chief Executive - Place

## 1 Purpose/Executive Summary

- 1.1 This report provides Members with the Quarter 2 to 30 September 2024 monitoring statement for Infrastructure, Environment and Economy. The Service budget for 2024/25 is £38,555m with a predicted end of year overspend forecast of £5,872m.
- 1.2 This report also provides performance information for Quarter 2 2024/25 regarding:-
- Corporate Indicators;
  - Contribution to the Corporate Plan;
  - Service Plan Progress;
  - Mitigation of Service Risks; and
  - Service updates outwith the Corporate Indicators or Service Plan

The content and structure is intended to:-

- assist Member scrutiny and performance management;
- inform decision making to aid continuous improvement; and
- provide transparency and accessibility

Unfortunately, Quarter 2 2023/24 performance information was not available at the time of writing the report due to the timing of the committee meeting.

## 2 Recommendations

- 2.1 Members are asked to:-
- i. **Consider** the Service's revenue monitoring position; and
  - ii. **Scrutinise** the Service's performance and risk information.

### 3 Implications

- 3.1 **Resource** – The report is forecasting a £5.9 overspend. Management are exploring all options to mitigate including the potential of securing a budget feed to support the repair and refit costs of the Corran Ferry.
- 3.2 **Legal** - This report contributes to the Council's statutory duties to report performance and secure best value in terms of; Section 1(1)(a) of the Local Government Act 1992, and Section 1 of the Local Government in Scotland Act 2003, respectively.
- 3.3 **Risk** - Risk implications to the budget position, and budget assumptions, will be kept under regular review and any risks identified reported to future Committees.
- 3.4 **Health and Safety (risks arising from changes to plant, equipment, process, or people)** - There are no immediate health and safety implications arising from this report.
- 3.5 **Gaelic** - There are no implications for Gaelic arising from this report.

### 4 Impacts

- 4.1 In Highland, all policies, strategies or service changes are subject to an integrated screening for impact for Equalities, Poverty and Human Rights, Children's Rights and Wellbeing, Climate Change, Islands and Mainland Rural Communities, and Data Protection. Where identified as required, a full impact assessment will be undertaken.
- 4.2 Considering impacts is a core part of the decision-making process and needs to inform the decision-making process. When taking any decision, Members must give due regard to the findings of any assessment.
- 4.3 This is a monitoring report and therefore an impact assessment is not required.

### 5 Infrastructure, Environment and Economy Revenue Budget – Quarter 2 2024/25

- 5.1 Revenue monitoring statements showing actual expenditure up to Quarter 2 2024/25 and year-end estimates are set out in **Appendix 1**. The predicted annual expenditure of the Service is £44,227m against a budget of £38,355m, which represents an overspend of £5,872m.
- 5.2 **Appendix 2** provides more information on the net budget by showing the service areas in more detail along with the gross income and gross expenditure positions. The main variances contributing to the Service overspend are set out in section 5.3 of this report.
- 5.3 **Main Issues and Variances – Quarter 2 2024/25**
  - 5.3.1 Directorate and Business Team includes all of the Service's corporate and efficiency savings which are yet to be allocated permanently to other budget headings in the Service.

5.3.2 Economic Development forecasts an overall underspend of £810k due to the areas of activity noted below:-

- Investment Properties is generating similar income to last year and should exceed its income target again;
- Business Development and Employability have a slight underspend due to additional external funding received; and
- Projects underspend due to no spend against historic budgets carried forward and staffing costs.

5.3. Planning, Environment and Building Standards currently forecast an overall underspend of £71k due to a combination of fee income and staffing adjustments.

- Planning Fee Income, Planning Appeals & Enquiries & Area Planning show a combined underspend/over recovery of £647k, £482k underspend in Area Planning relates to vacancies. Planning fee income remains steady and is expected to increase given the ongoing activity in energy generation projects and the anticipated increase in fees.
- Building Warrant Fee income and Building Standards show a combined under recovery of income of £589k, with £600k of under recovered income. The expected upturn in development is yet to filter through to Building warrant.
- Environment will be underspent by circa £14k at end of the year.

Fees will be kept under review and reported to next committee.

5.3.4 Infrastructure - Project Design Unit (PDU) forecasts an under recovery of income of £568K, due to existing vacancies. Analysis of income to date and projected income levels based on existing staffing levels show an under recovery on the budgeted income. In the budget agreed February 2024, there was pressure funding agreed to address the capital recharge multiplier. It is expected this will be allocated across a range of service functional areas, with the scope to mitigate some of the income under recovery pressures

5.3.5 Roads and Transport currently forecasts an overspend of £700k, arising from the following:-

- Engineering Services forecasts an overspend of £99k due to savings which have not yet been allocated.
- Integrated Transport Services forecasts an overspend of £252k mainly due to costs of new computer system, and associated IT / Consultancy costs, plus an increase in bus shelter cleaning costs.
- Car Parks forecasts an overspend of £368k owing to under-achievement of income target including the re-allocation of budgeted income to the Common Good account for the West End Car Park in Fort William.

These budgets will be closely monitored.

5.3.6 Trading Operations (Harbours and Ferries) currently forecasts an overspend of £2,497m arising from the following: -

- Harbours – £1.432m underachievement of budget target is projected, largely due to marine fuel sales being below expected target. Officers are currently working on a strategy to reduce this.
- Corran Ferry forecasts an overspend of £1m mainly due to repairs and refit costs on the 2 aging ferry vessels - MV Maid of Glencoul and the MV Corran.

5.3.7 The Climate Change and Energy team is now being reported through this Committee given the changes to the overall Council structure as approved by Council. A significant overspend of £1.6m is projected, due to a number of historic funding issues, and officers are working with finance colleagues to mitigate those, including utilising the multiplier funding agreed by Council at the budget meeting earlier this year, accelerating activity to deliver current and previously unmet savings, and reviewing staffing and budgeting structures through the use of earmarked balances.

5.3.8 This report reflects the Quarter 2 budget monitoring and forecast position. This reflects the first reporting to Strategic Committees using the new Corporate Financial System implemented in April. Members will note from **Appendix 3** an example of the style of blended graphical/tabular data available from the new system to budget holders, with further development work over the course of this year to realise further benefits from the new system. This Appendix is provided as a work-in-progress illustration given aspects of the reporting dashboards are still being developed.

## 6 Service Performance – Corporate Indicators

6.1 Service performance in relation to Absence, Complaints, FOIs, and Invoice Payments are set out in the following sub-sections.

### 6.2 Service Attendance Management

Staff absence is a nationally benchmarked indicator. Effective absence management supports staff, maintains productivity, and contributes to the Council’s benchmarked performance.

### **Infrastructure, Environment and Economy**

#### **Average number working days per employee lost through sickness absence**

Average Days Lost	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
<b>Infrastructure, Environment and Economy</b>	<b>1.76</b>	<b>1.55</b>	<b>2.95</b>	<b>2.85</b>	<b>2.11</b>	<b>2.03</b>	<b>1.59</b>	<b>2.32</b>
<b>Highland Council</b>	<b>1.58</b>	<b>1.89</b>	<b>2.88</b>	<b>2.48</b>	<b>2.08</b>	<b>3.35</b>	<b>3.48</b>	<b>3.24</b>

### 6.3 Service Complaints Response Times

Monitoring complaints provides important feedback which can facilitate decision making and service design. Services are responsible for responding to complaints which are issued on their behalf by the Customer and Resolution Improvement Team (‘CRIT’).

Performance for complaints during Quarter 1 against a corporate target of 80% was as follows:-

### Complaints - Infrastructure, Environment and Economy

#### Number of closed complaints and the % compliant with the legislative timescale

##### Frontline Resolution within 5 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	22	77 %	42	93 %	36	92 %	31	81 %	28	71 %	34	82 %	38	68 %	26	77 %
Highland Council	163	90 %	137	93 %	101	90 %	159	92 %	132	78 %	150	80 %	189	76 %	223	84 %

##### Investigation Resolution within 20 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	14	21 %	13	54 %	17	29 %	19	47 %	12	17 %	18	33 %	14	29 %	20	15 %
Highland Council	54	31 %	49	47 %	63	41 %	97	63 %	85	49 %	67	48 %	98	46 %	87	46 %

##### Escalated Resolution within 20 days

	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
Infrastructure, Environment & Economy	10	40 %	2	0 %	4	0 %	8	25 %	9	44 %	8	38 %	16	25 %	17	24 %
Highland Council	34	32 %	22	36 %	15	33 %	32	50 %	32	41 %	28	57 %	34	35 %	47	32 %

#### 6.4 Service Freedom of Information ('FOI') Response Times

FOI requests are co-ordinated by CRIT in collaboration with the Service teams which may hold information relevant to the request.

The performance for FOI response times during Quarter 2 against a corporate target of 90% was as follows:-

### Freedom of Information Requests - Infrastructure, Environment and Economy

#### % of FOIs closed compliant with the legislative timescale

% FOIs Compliant - Infrastructure, Environment and Economy	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
		97	78 %	98	78 %	127	69 %	124	81 %	89	83 %	106	84 %	158	75 %	154

% FOIs Compliant - Highland Council	Q2 22/23		Q3 22/23		Q4 22/23		Q1 23/24		Q2 23/24		Q3 23/24		Q4 23/24		Q1 24/25	
		364	82 %	478	81 %	536	75 %	399	84 %	333	88 %	338	89 %	548	77 %	511

Tables display the number of FOIs closed within the quarter and % of those that were compliant with the legislative timescale (20 working days) for the service and the Highland Council overall.  
The Scottish Information Commissioner requires the Council to achieve a minimum compliance rate of 90%.

#### 6.5 Service Invoice Payment Times

Payment of invoices within 30 days of receipt is a Council Statutory Performance Indicator. The Council also monitors the number of invoices paid within 10 days of receipt.

The performance for invoice payment times within 10- and 30-days during Quarter 1 against a target of 77% and 95%, respectively, was as follows:-

## Infrastructure, Environment and Economy - Invoice Payments

Invoice Payment within 30 days	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
Infrastructure, Environment and Economy	96.3 %	97.2 %	96.2 %	97.8 %	97.7 %	96.8 %	95.1 %	90.3 %
Highland Council	94.2 %	95.1 %	94.9 %	95.1 %	96.7 %	95.6 %	93.6 %	87.7 %

Invoice Payment less than 10 days	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24	Q3 23/24	Q4 23/24	Q1 24/25
Infrastructure, Environment and Economy	82.6 %	83.9 %	81.6 %	86.9 %	85.7 %	86.1 %	82.5 %	70.7 %
Highland Council	73.4 %	70.4 %	71.6 %	72.8 %	80.9 %	75.3 %	69.7 %	57.0 %

## 7 Service Contribution to Performance Plan

### 7.1

Economic Development Indicators from the Corporate Plan Q1 24/25							
Actions PIs being Monitored in Corporate Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date	
Delivery of 22 Tier 1 priority projects in Highland Strategic Tourism Infrastructure Development Plan - start reporting Q1 24/25    CP2.06/CP5.07	Q4 23/24		Q1 24/25	Some Slippage		Due to complete Q4 26/27	
Proportion of properties receiving superfast broadband    CP2.08    ECON08	FY 22/23	86 %	FY 23/24	87 %	87 %	annual update December	
Delivery of City/Region deal digital project - start reporting Q1 24/25    CP2.08	Q4 23/24		Q1 24/25	Completed		Due to complete Q1 26/27	
Complete Inverness Levelling-Up Fund project    CP2.10	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q1 25/26	
Establish an up to date inward investment proposition    CP2.10	Q4 23/24	Completed	Q1 24/25			Due to complete Q4 23/24	
Refresh website and establish baseline for "Number of enquiries through refreshed website p.a."    CP2.10	Q4 23/24	On Target	Q1 24/25	Completed		Due to complete Q4 23/24	
No. visits to Investment Highland website 24/25 onwards    CP2.10	Q4 23/24		Q1 24/25				
Develop a community wealth building strategy    CP2.11	Q4 23/24	On Target	Q1 24/25	On Target		Initial target Q4 23/24	
Develop a strategy to map funding opportunities aimed at community energy projects    CP2.11	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q2 24/25	
Deliver Affordable Housing: No. council houses built/ purchased per year 2022-27    CP3.01	FY 22/23	180	FY 23/24	192	130	annual update August	
Deliver Affordable Housing: No. affordable houses built by others per year 2022-27    CP3.03	FY 22/23	200	FY 23/24	226	170	Target: 170/year	

Complete project to convert part of HQ building into flats    CP3.06	Q4 23/24		Q1 24/25			Due to complete Q4 25/26 [revised]
Deliver Affordable Housing: No. key worker homes made available avg p.a. 2022-27    CP3.08	FY 22/23	10	FY 23/24	10	10	Target: 10/year
No. Funding Opportunities aimed at Community Energy Projects - due to start reporting FY23/24    CP4.03	FY 22/23		FY 23/24	19		
Opportunity Cromarty Firth Green Freeport - business case    CP4.08	Q4 23/24	Completed	Q1 24/25			Due to complete Q4 23/24
Carry out full review of Employability Services offered by the Council    CP5.02	Q4 23/24	Some Slippage	Q1 24/25	Completed		Complete by Q4 23/24
Service Re-design: Percentage of Unemployed People Assisted into work    CP5.02    ECON01	FY 22/23	9.71 %	FY 23/24		12.88 %	annual update October
No. new Modern Apprenticeships/Paid Placements and Youth Traineeships    CP5.02	FY 22/23	148	FY 23/24	177	125	
No. Business Gateway start-ups per 10000 popn    CP5.09    ECON05	FY 22/23	13.23	FY 23/24	15.04	13.60	annual update October
Number of businesses supported by Council ED and BG    CP5.09	FY 22/23	2,742	FY 23/24		2,198	annual update October
Introduce tourism levy - start reporting Q1 25/26    CP5.11	Q4 23/24		Q1 24/25			Due to complete Q3 26/27

7.2

Planning, Environment and Low-Carbon Transport Indicators from the Corporate Plan Q1 24/25						
Actions PIs being Monitored in Corporate Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Implement new bus contract management software tool    CP2.01	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q4 23/24 [revised]
Implement Raigmore Bus Gate    CP2.01	Q4 23/24	Completed	Q1 24/25			Due to complete Q3 23/24 [revised]
Income from hire of council buses - start reporting FY23/24    CP2.01	FY 22/23		FY 23/24	£ 54,000	£ 0	
No. low carbon buses in Council fleet - start reporting 26/27    CP2.01	FY 22/23		FY 23/24		1	
No. of community transport projects supported    CP2.01	FY 22/23	25	FY 23/24	28	26	
Complete next stages of Corran Ferry replacement project    CP2.09	Q4 23/24	Completed	Q1 24/25			Due to complete design Q3 23/24 [revised], infrastructure Q4 23/24 [revised]
Progression of Inverness Railway Station Master Plan to detailed design    CP2.09	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q1 24/25
Avg time [wks] per planning application - all Local Developments    CP3.07	FY 22/23	16.2	FY 23/24	14.6	15.5	annual update September
Avg time [wks] per planning application - all Majors    CP3.07	FY 22/23	75.2	FY 23/24	38.6	52.0	annual update September
Avg time [wks] per planning application - Other Consents    CP3.07	FY 22/23	12.1	FY 23/24	10.5	11.5	annual update September

BSIP submitted to Economy and Infrastructure Committee    CP3.09	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q3 24/25 [revised]
Deliver Active Travel Infrastructure project: Academy Street    CP4.01	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Design Q3 23/24; Delivery Q3 25/26
Deliver Active Travel Infrastructure project: Culbokie    CP4.01	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q3 24/25
Deliver Active Travel Infrastructure project: Kingussie    CP4.01	Q4 23/24	Completed	Q1 24/25			Due to complete Q3 24/25
Deliver Active Travel Infrastructure project: Wick    CP4.01	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Completed Q3 23/24
Deliver Inverness Active Travel Network schemes    CP4.01	Q4 23/24	Some Slippage	Q1 24/25	Completed		Due to complete Q4 23/24
Deliver Ecological Strategy    CP4.05	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q3 23/24
Map council land available for biodiversity enhancement    CP4.05	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q3 24/25
Map Highland carbon resources    CP4.05	Q4 23/24	No Significant Progress	Q1 24/25	No Significant Progress		Due to complete Q3 24/25

7.3

Roads and Infrastructure Indicators from the Corporate Plan Q1 24/25						
Actions PIs being Monitored in Corporate Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Deliver Permanent Road Traffic Regulation Orders for 20 mph speed limits    CP2.02	Q4 23/24	On Target	Q1 24/25	On Target		
Early Adoption of 20mph speed limits - start reporting 23/24    CP2.02	FY 22/23		FY 23/24	125	114	
Ensure annual delivery of SG Safer Routes to School programme    CP2.02	Q4 23/24	On Target	Q1 24/25	Completed		schools apply for annually
Road network to be considered for maintenance    CP2.03	FY 22/23	36.5 %	FY 23/24	38.6 %	37.4 %	annual update June
Street lighting energy consumption    CP4.07	FY 22/23	9,175,349	FY 23/24	8,375,106	8,500,000	annual update June
Deliver Uig Ferry Terminal Project    CP2.09	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q3 24/25

## 8 Service Plan Progress

8.1 Service performance information from the Service Plan FY 23/24 is set out below:-

8.2

Economic Development Q1 24/25						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Collate community-based energy projects numbers to inform target setting	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q1 24/25
Incorporate Child Poverty funding in Employability Team/Partnership delivery workplan	Q4 23/24		Q1 24/25			Completed Q3 23/24
Incorporate Child Poverty work in Employability Review to take forward recommendations/actions	Q4 23/24		Q1 24/25			Completed Q3 23/24
No. unemployed parents supported into work - start reporting Q1 23/24	FY 22/23		FY 23/24			annual update September
No. working parents supported to progress in work - start reporting Q1 23/24	FY 22/23		FY 23/24			annual update September
Communicate process to capture community-based energy projects cross-council	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q4 23/24

8.3

Planning, Environment and Low-Carbon Transport Q1 24/25						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Access Rangers: secure funding for 2024/25	Q4 23/24	Completed	Q1 24/25			Completed Q4 23/24
Completion of Examination stage and adoption of Inner Moray Firth Plan	Q4 23/24	On Target	Q1 24/25	Completed		Due to complete Q1 24/25
Develop biodiversity policy/guidance to support NPF4 requirements	Q4 23/24	Completed	Q1 24/25			Completed Q4 23/24
Develop overarching Transport Strategy and secure Member Approval	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q2 24/25
Identify potential project pipeline for Active Travel	Q4 23/24	Completed	Q1 24/25			Completed Q4 23/24
Increase length of core path networks across Highland	FY 22/23	2,575	FY 23/24	2,724	2,742	
Local nature conservation sites identified and designated	FY 22/23		FY 23/24	0		
Mapping and strengthening Nature Networks	Q4 23/24		Q1 24/25			Completed Q3 23/24
National Customer Satisfaction Survey for Building Standards	FY 22/23	8.2	FY 23/24	8.2	8.2	
PPF indicators submitted on time to the Scottish Govt	Q4 23/24		Q1 24/25			Completed Q2 23/24
Sustain Archaeology Festival attendee numbers	FY 22/23	10,000	FY 23/24	10,000	10,000	
Traffic light prioritisation consultation	Q4 23/24		Q1 24/25			Completed Q3 23/24

Roads and Infrastructure Q1 24/25						
Actions PIs being Monitored in Service Plan	Period	Data	Period	Data	Target Value	Completion/ Update Date
Annual reporting of rolling programmes of capital funded roads investment	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q2 24/25
Develop the Health and Safety system structure for Roads Service activities	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q2 24/25
Develop the Roads Redesign Action Plan and associated programme of works	Q4 23/24	On Target	Q1 24/25	On Target		Due to complete Q2 24/25
Road network - A Class    ENV4b	FY 22/23	26.2 %	FY 23/24	28.8 %	28.9 %	annual update June
Road network - B Class    ENV4c	FY 22/23	34.3 %	FY 23/24	37.6 %	32.5 %	annual update June
Road network - C Class    ENV4d	FY 22/23	39.3 %	FY 23/24	43.4 %	33.4 %	annual update June
Road Network - U Class    ENV4e	FY 22/23	40.7 %	FY 23/24	41.3 %	36.2 %	annual update June
Initiate reviewing and updating the Road Guidelines for new developments	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q2 24/25
Reduce CO2 emissions for street lighting [tonnes CO2]	FY 22/23	1,917	FY 23/24	1,865	5,135	
Review and improve the contents of the roads related Council website pages and develop online forms	Q4 23/24	Some Slippage	Q1 24/25	Some Slippage		Due to complete Q2 24/25

Designation: Assistant Chief Executive - Place

Date: 27 October 2024

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Background Papers: Monitoring Statements from 01/04/2024 to 30/09/2024

Appendices: Appendices 1 & 2 – Costings Q2 24-25  
Appendix 3 – Work in Progress Illustration of reporting dashboards

30/09/2024	£'000 Actual YTD	£'000 Annual Budget	£'000 Year End Estimate	£'000 Year End Variance
<b>BY ACTIVITY</b>				
Directorate	(3,217)	(510)	848	1,359
Environment & Economic Development	(4,095)	(862)	(1,673)	(812)
Housing Development	1,163	1,406	1,384	(22)
Planning & Building Standards	(65)	(1,352)	(1,415)	(62)
Infrastructure	1,109	(754)	(182)	572
Roads & Transport	19,339	48,760	49,459	700
Trading Operations	(3,427)	(7,118)	(4,622)	2,497
Climate Change & Energy	3,026	(1,214)	426	1,640
<b>Grand Total Infrastructure &amp; Environment and Economy</b>	<b>13,834</b>	<b>38,355</b>	<b>44,227</b>	<b>5,872</b>
<b>BY SUBJECTIVE</b>				
Staff Costs	22,402	51,626	49,751	(1,875)
Other Expenditure	40,069	76,499	81,637	5,139
<b>Gross Expenditure</b>	<b>62,471</b>	<b>128,125</b>	<b>131,388</b>	<b>3,264</b>
Grant Income	(14,658)	(5,826)	(4,401)	1,425
Other Income	(33,979)	(83,944)	(82,761)	1,182
<b>Total Income</b>	<b>(48,637)</b>	<b>(89,770)</b>	<b>(87,162)</b>	<b>2,608</b>
<b>NET TOTAL</b>	<b>13,834</b>	<b>38,355</b>	<b>44,227</b>	<b>5,872</b>

INFRASTRUCTURE &  
ENVIRONMENT AND ECONOMY  
MONITORING STATEMENT 2024-  
25

	STAFF COSTS				OTHER COSTS				GRANT INCOME				OTHER INCOME				NET TOTAL			
	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance	£'000 Annual Budget	£'000 Actual YTD	£'000 Year End Estimate	£'000 Year End Variance
30/09/2024																				
<b>BY ACTIVITY</b>																				
<b>Directorate</b>																				
Director & Business Team	553	316	512	(41)	53	651	1,471	1,418	(1,000)	(4,155)	(1,055)	(55)	(117)	(29)	(80)	38	(510)	(3,217)	848	1,359
<b>Economic Development</b>																				
Investment Properties	551	256	514	(37)	224	237	364	140	0	0	0	0	(4,365)	(2,043)	(4,800)	(435)	(3,590)	(1,550)	(3,922)	(332)
Economy & Regeneration	2,197	1,001	1,957	(239)	245	1,464	77	(168)	(297)	(4,457)	(30)	267	(19)	(95)	(230)	(211)	2,126	(2,087)	1,774	(352)
Business Development & Employability	145	320	545	400	1,313	645	0	(1,313)	(1,049)	(1,091)	(188)	861	(85)	(2)	(67)	17	324	(129)	289	(35)
Projects E & E	850	152	802	(49)	85	700	0	(85)	(658)	(1,060)	(615)	43	0	(121)	0	0	278	(329)	187	(90)
COVID Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Housing Development</b>																				
Housing Development & PSHG	490	234	468	(21)	1,995	637	1,994	(1)	(584)	292	(584)	0	(494)	0	(494)	1	1,406	1,163	1,384	(22)
<b>Planning, Environment &amp; Building Standards</b>																				
Management	0	0	0	0	11	0	9	(1)	0	0	0	0	0	0	0	0	11	0	9	(1)
Building Standards	1,674	783	1,637	(37)	20	31	89	69	(14)	0	0	14	0	(25)	(57)	(57)	1,680	788	1,669	(11)
Development Plans	690	308	640	(51)	12	8	40	28	0	0	0	0	(1)	(9)	0	1	701	307	680	(21)
Area Planning	3,261	1,327	2,741	(520)	37	61	75	38	0	0	0	0	0	0	0	0	3,298	1,388	2,816	(482)
Planning Appeals & Inquiries	0	0	0	0	50	31	55	5	0	0	0	0	0	0	0	0	50	31	55	5
Transport Planning	700	234	664	(36)	431	310	158	(273)	(480)	1	(147)	333	(7)	(103)	(2)	5	644	442	674	30
Environment	1,758	646	1,345	(412)	107	365	565	457	(48)	(64)	(30)	18	(333)	(166)	(411)	(77)	1,484	781	1,469	(14)
Planning Fee Income	0	1	0	0	70	121	349	279	0	0	0	0	(5,667)	(2,730)	(6,116)	(449)	(5,597)	(2,608)	(5,767)	(170)
Planning Fee Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building Warrant Fee Income	0	0	0	0	0	21	56	56	0	0	0	0	(3,622)	(1,216)	(3,078)	544	(3,622)	(1,195)	(3,022)	600
<b>Infrastructure</b>																				
Project Design Unit	5,921	2,035	5,232	(689)	616	158	279	(337)	0	0	0	0	(7,288)	(1,083)	(5,693)	1,595	(750)	1,109	(182)	568
Flood Risk Assessment	0	0	0	0	0	0	0	0	0	0	0	0	(4)	0	0	4	(4)	0	0	4
<b>Climate Change &amp; Energy</b>																				
	1,808	699	1,619	(189)	(1,347)	6,256	(722)	625	(316)	(3,825)	(275)	40	(1,359)	(104)	(195)	1,164	(1,214)	3,026	426	1,640
<b>Roads &amp; Transport</b>																				
Winter Maintenance	1,733	27	1,733	0	3,877	87	3,877	0	0	0	0	0	0	2	0	0	5,611	116	5,611	0
Roads Maintenance	17,956	8,020	17,055	(900)	10,283	4,663	12,217	1,934	0	0	0	0	(18,824)	(7,272)	(19,858)	(1,034)	9,415	5,411	9,415	(0)
Engineering Services	3,280	1,755	3,755	474	240	189	430	190	0	0	0	0	(488)	(516)	(1,054)	(566)	3,033	1,429	3,131	99
Flood Alleviation	5	2	5	0	29	3	27	(2)	0	0	0	0	0	0	0	0	34	5	32	(2)
Lighting Services	2,939	1,376	2,762	(177)	4,471	1,695	4,359	(113)	0	0	0	0	(3,544)	(2,117)	(3,270)	273	3,867	954	3,851	(16)
Integrated Transport Services	1,681	876	1,902	221	1,144	703	1,041	(103)	(154)	(94)	(159)	(5)	(1,999)	(834)	(1,860)	138	672	650	924	252
Subsidies & Concessionary Fares	4	0	4	0	13,513	6,312	13,513	0	(446)	(0)	(446)	0	(7,630)	(1)	(7,630)	0	5,441	6,311	5,441	0
School Transport	0	0	0	0	23,570	6,103	23,570	0	0	0	0	0	(51)	(9)	(51)	0	23,519	6,094	23,519	0
Car Parks	1,514	999	1,696	182	792	476	924	131	(202)	(200)	(292)	(90)	(4,936)	(2,904)	(4,791)	145	(2,832)	(1,629)	(2,464)	368
<b>Trading Operations</b>																				
Harbours & Ferries	1,916	1,035	2,162	246	14,655	8,145	16,821	2,165	(579)	(6)	(579)	0	(23,111)	(12,602)	(23,025)	86	(7,118)	(3,427)	(4,621)	2,497
<b>Grand Total Infrastructure &amp; Environment and Economy</b>	<b>51,626</b>	<b>22,402</b>	<b>49,751</b>	<b>(1,875)</b>	<b>76,499</b>	<b>40,069</b>	<b>81,637</b>	<b>5,139</b>	<b>(5,826)</b>	<b>(14,658)</b>	<b>(4,401)</b>	<b>1,425</b>	<b>(83,944)</b>	<b>(33,979)</b>	<b>(82,761)</b>	<b>1,182</b>	<b>38,355</b>	<b>13,834</b>	<b>44,227</b>	<b>5,872</b>



