

# The Highland Council

Agenda Item	5a
Report No	NC/08/25

**Committee:** Nairnshire Area

**Date:** 26 May 2025

**Report Title:** Nairn Common Good Fund - Annual Review

**Report By:** Assistant Chief Executive – Place

## 1 Purpose/Executive Summary

- 1.1 This report updates members of the works undertaken relating to the Nairn Common Good Fund over the last 12 months.
- 1.2 The report also sets out a review of the Common Good Fund Development Officers role and seeks to extend the post for a further two years.
- 1.3 Finally, the report presents a review of the Nairn Common Good Engagement Group over the 12 months and next steps for the group.

## 2 Recommendations

- 2.1 Members are asked to:-
  - i. **Note** the progress over the last 12 months in relation to the Nairn Common Good Fund within section 5 of the report;
  - ii. **Note** the progress made by the Nairn Common Good Officer and **agree** an extension to the current post for a further 2-year period as outlined in section 6 of this report; and
  - iii. **Note** the review of the Nairn Common Good Engagement Group and its findings and **agree** option 2 set out in section 7.5 of the report.

## 3 Implications

- 3.1 **Resource** – Any costs related to the Nairn Common Good Fund (NCGF) will be within the agreed budget. Additional costs for works will come from external funding or be approved at a future Nairn Area Committee meeting.

The costs of the Nairn Common Good Development Officer have been included within the 2025/26 Budget, should Members agree to continue with the role. These costs are covered by the income generated by the NCGF.

The ongoing work with the Common Good Engagement Group incurs costs to the NCGF for officer time related to meeting preparation and attendance. This work is currently delivered by the Nairn Common Good Fund Development Officer.

- 3.2 **Legal** - There are no legal implications associated with this report, however governance in relation to Common Good decision making will be adhered to in the development and operation of the Common Good Fund Engagement Group.
- 3.3 **Risk** – regarding the Common Good Fund Development Officer, if not agreed then resources would be negatively impacted once the post ends in September 2025.
- 3.4 **Health and Safety (risks arising from changes to plant, equipment, process, or people)** – No implications.
- 3.5 **Gaelic** – No implications.

## **4 Impacts**

- 4.1 In Highland, all policies, strategies or service changes are subject to an integrated screening for impact for Equalities, Poverty and Human Rights, Children’s Rights and Wellbeing, Climate Change, Islands and Mainland Rural Communities, and Data Protection. Where identified as required, a full impact assessment will be undertaken.
- 4.2 Considering impacts is a core part of the decision-making process and needs to inform the decision-making process. When taking any decision, Members must give due regard to the findings of any assessment.
- 4.3 noting that the post of Common Good Fund Development Officer and the Nairnshire Common Good Fund Engagement Group have been in place following previous decisions, this is an update report and therefore an impact assessment is not required.

## **5 Nairn Common Good Update**

### **5.1 Background**

Highland Council owns and controls all Common Good assets and is legally responsible to apply the same duty of care that is used for the management of general Council assets.

Common Good Funds are made up of assets including buildings, land, rights (e.g. fishing), artwork, regalia, furniture, stocks and shares and cash funds. They are held by the Council principally for the benefit of the local community within the specified geographical boundary of the former burgh to which each fund relates.

The Local Government (Scotland) Act 1973 brought an end to the burgh system in 1975 by abolishing the town councils which had responsibility for the burghs. Their Common Good assets were, however, transferred to the new district or islands councils and then, in 1996, to the current unitary local authorities by the Local Government etc. (Scotland) Act 1994. Common Good property is, therefore, limited to those assets held by the burghs at the time of their abolition and no new Common Good property can now be created. Any property acquired since the abolition is held as investment property.

All Elected Members of the Highland Council are responsible for the management of Common Good funds in relation to determining and delivering investment policy, including the purchase and disposal of assets, subject to the administration of these funds being delegated.

In fulfilling its responsibilities, Councils are obliged in the first instance to maintain the assets of the fund. Thereafter, funds may be used for a purpose which is in the interests of the community for which the fund was established.

## 5.2 Overview

The Community Development Manager, along with the Common Good Fund Development Officer, have established a maintenance plan for all assets in the Nairn Common Good Asset Register. This plan also covers items like benches and pathways unless adopted by other services.

Assets are rated from poor to excellent, with conditions updated after maintenance. Costs are tracked for budget awareness. Note that grass cutting, litter picking, and other amenities team tasks are not included but are charged to the Nairn Common Good overall budget.

The maintenance budget is part of the Nairn Common Good Budget, approved annually by elected members. The aim is to ensure all maintenance is within budget and offers best value.

The maintenance plan references the Links Development Plan and the Local Place Plan for community-consulted projects and collaborate with community groups on partnership initiatives. These plans guide our maintenance works by identifying priority areas and ensuring alignment with community needs and aspirations. Currently, the Riverside area lacks a plan, but we aim to develop one to serve as a reference for guiding maintenance works and projects that fit the community's needs.

## 5.3 Common Good Management Plan

A management plan template was presented to the Nairn Common Good Engagement Group (NCGEG).

This template illustrates how the common good relates to:-

- Links through any active plans related to the area.
- Common Good law and Scottish Land Commission good practice.
- Groups where common good is discussed.
- Priorities of the plan: Budgets, Projects, Maintenance, and Lettings.

This slide is shown in **Appendix 1**. Decision-making is taken to the Area Committee as per the Council's Scheme of Delegation.

- 5.4 The Nairn Links Development Plan provides a structured framework for the future development of the Links area in Nairn. It was created through extensive community consultation to ensure it reflects local needs and aspirations.

Key aspects of the plan include:-

- Community Consultation: Developed with input from residents and community groups to identify priority areas and opportunities for development; and
- Framework for Development: Offers a structured approach to assess and prioritize projects, ensuring they align with community goals

This plan helps guide maintenance and development efforts, ensuring they meet the community's needs and provide best value. A spreadsheet is attached at **Appendix 2** which provides a real time status using a RAG rating for each project.

- 5.5 Maintenance works that have been progressed over the last year are as follows:-

- Nairn Bandstand – painting works carried out to metal works;
- Coronation Park – repairs and painting to establish the play area;
- Nairn Crazy Golf – felt and hole equipment repairs;
- Viewfield stables – emptied of all storage which has accumulated over the years;
- Path repairs – including the riverside and the newly formed access at the east beach East beach (funded through CRF and not NCGF land);
- Riverside Changing Rooms – door repairs along with general tidy of the spaces;
- Viewfield house – Dry Rot works (It worth noting that maintenance works are continuing and led by the property service and budget);
- Splashpad Shed – repairs and tidy up of the unit; and
- Bench repairs as and when require through the year and continue to maintain as we go.

- 5.6 Maintenance Plans for 2025/26:-

- Install a beach shower at the Links area (funded through CRF Funding);
- Repair and refresh the shelters within the area. (seeking external funding)
- Continue bench repairs;
- Repair and improve access to the Access Platform (funded by the Property Service);
- Collaborate with the community to plan and progress marram grass replenishment at the west links beach area;
- Improve Links toilets and accessibility to ensure facilities are fit for all; develop a final plan and seek funding opportunities; and
- Work with the Nairn Access Panel to improve beach access at the Cumming Street Car Park (funding through NAP).

## 5.7 Additional Works

As part of the Team Hamish seating area project, the project received a £12,832 grant from the Community Regeneration Fund. This funding enabled an extension of the path at Marine Road flats, creating a seamless connection from the Team Hamish area to the Links path.

The team remain committed to seeking external funding opportunities to further enhance the Nairn Common Good, ensuring continuous improvements and better amenities for the community. This aligns with the goals outlined in the Nairnshire Local Place Plan, which sets out community priorities for the future use and management of land and buildings in the area.

## 6 Common Good Fund Development Officer

6.1 It was agreed at Nairnshire Area Committee on 23 January 2023 that a new part time post was created to support the development of the Nairn Common Good Fund.

The post was to support the delivery of Nairn Common Good Fund projects to meet agreed objectives and targets and will support the Community Development Manager and local Members with the overall programme management delivery. The post was to support and advise individual projects, and the post would have a specific focus on current NCGF priorities:-

- NCGF Engagement Group;
- Links Development Plan;
- Harbour Street & Maggot Area;
- Viewfield House & Stables;
- Nairn NCGF Events; and
- Preparation of NCGF Reports

The post was approved on a 2-year fixed term which ends in September 2025. This post is exclusive to Nairn Common Good Fund only.

## 6.2 Common Good Fund Development Officer

### Progress:-

- **Links Development Plan:** Revived post-COVID as a key community-driven document guiding the budget.
- **Splashpad:** Created a sustainable cleaning and maintenance plan, saving around £4,000 annually. Installed a beach shower to prevent beach material on the surface and provide a facility for users.
- **Toilets:** Developed a community-driven facility plan with strong support from NAP, Beach Wheelchairs, and others.
- **Accessible Paths:** Improved several paths for beach access, including a link between the Team Hamish Seating Area and the Links.
- **Benches:** Refreshed all benches on the Links with help from the community payback team and Greenhive.
- **Seating Area (Team Hamish):** Established a stronger MOU for sustainable maintenance and refreshed legacy play areas.
- **Stabilise Dunes:** Collaborated with Nature Scot and community members on marram grass replanting and invasive plant control. Installed signage to highlight coastal erosion issues.

**Remaining Work:** Strengthen relationships with community organisations, encourage water sports organisations, and refresh fixed assets like the Toorie, Victorian Shelters, and Poet's Well. Improve the exercise play area and develop the putting area. Create a Riverside Development Plan for the next five years.

### **Letting Charges Framework**

- **Objective:** Review and improve letting charges for the common good fund.
- **Progress:** Introduced a new framework addressing various uses, ensuring productivity and transparency. Consistent charging helps event organizers plan better and profit without costing the common good.
- **Remaining Work:** Annually review the framework with feedback from traders and the community to adapt to the changing economic environment. Ensure responsible operation by commercial providers and free access for community events with a clear common good purpose.

### **Income Generation**

- **Objective:** Identify ways to save and generate income for the common good fund.
- **Progress:** Despite challenges, income from lettings has increased due to positive business engagement and transparency. Encouraged beach and Links activities, attracting businesses like a beach sauna and beach-related hire companies.
- **Remaining Work:** Consult on EV charging to potentially generate over £10k annually. Explore QR code systems for specific play areas.

### **Common Good Engagement Group**

- **Objective:** Support the establishment of a common good engagement group.
- **Progress:** Work with the group for a further 12 months continuing the positive engagement so far.
- **Remaining Work:** refinement of the terms of reference and arrangement of meetings.

## **6.3 Financial Benefits of the Post**

This post offers both financial and non-financial benefits to support the Nairn Common Good fund.

### **Financial Benefits:-**

- **Savings:** Maintenance of the splash pad has reduced costs by £4,000 annually through a revised cleaning strategy.
- **Income:** The lettings framework has increased income by £3,700 since 2023.

### **Non-Financial Benefits:-**

- **Development:** Continued progress on initiatives outlined in section 6.2.
- **Partnerships:** Strengthened relationships with Nairn Common Good stakeholders in Nairn and Nairnshire.
- **Efficiency:** Provides a single point of contact for advice, reducing reliance on the Legal Common Good Officer and minimising additional charges to the fund.

- 6.4 Members are asked to note the progress in sections 5 and 6.2, highlighting the post's integral role in managing the Nairn Common Good Fund.

Section 6.3 outlines the financial and non-financial benefits of the post.

Officers recommend extending the post for two years from September 2025 on a fixed-term basis.

A budget of £24,720 has been allocated to the Nairn Common Good Fund Budget for 2025/26 to cover this extension.

## 7 Nairn Common Good Engagement Group

### 7.1 Background

Community and Community Councils play a statutory role in the Common Good Fund, as required by the Community Empowerment Act. This includes consulting them when establishing the asset register and when proposing changes to common good property.

Community Councils, especially in Nairn, have expressed a desire for a stronger role in the Common Good Fund than currently outlined in the Common Good Fund Policy.

A consultation was prepared prior to implementation, and the overview of the responses is outlined below:-

Consultation Responses Summary:-

- **Responses:** 18 responses received.
- **Support:** General support for establishing an engagement group.
- **Concerns:** Some respondents suggested increasing proposed meeting frequency, extending the pilot duration, and questioned membership and Chair arrangements.
- **Decision-Making Role:** Some responses requested a decision-making role for the group, which is not possible.

It was agreed at Nairnshire Area Committee on 22 January 2024 that the work of the Common Good Fund Engagement Group be trailed for 24 months however reviewed after 12 months at a future meeting of the Committee.

The terms of reference were also agreed.

- 7.2 Since April 2024, the group has met four times, with active participation from a diverse range of community members. Attendees include representatives from two Community Councils, Common Good Fund property tenants, Nairn Improvement Community Enterprise (NICE), Nairn BID, Nairn Access Panel, Nairn Play, Queens Park Residents Group, Nairn Beach Wheelchairs, and elected members.

The meetings have been chaired by the Nairnshire Area Committee Chair, with agendas created and presented by officers, focusing on Common Good matters. This collaborative approach ensured that a wide array of community perspectives was considered in the decision-making process, fostering transparency and inclusivity.

### Key Functions of the Group:-

- **Forum for Discussion:** Shaping local strategic development of the NCGF regarding estate, lettings, and other issues.
- **Consultation on Proposals:** Engaging on draft proposals under the Community Empowerment (Scotland) Act 2015.
- **Support for Consultation:** Advising on methods to widen engagement and gather community views.
- **Raising Awareness:** Enhancing awareness of statutory NCGF consultations to increase inclusivity.
- **Feedback on NCGF Issues:** Improving local understanding of Common Good Funds, their purpose, and governance.

Note: The group is not a statutory group and has no function in terms of council decisions as per the Scheme of Delegation.

The Nairn Common Good Fund, managed by the Highland Council, includes properties, land, and other resources held for the benefit of the Nairn community. Following local government reorganisation, the Nairnshire Committee oversees the fund's management, making decisions on investments, maintenance, and usage. While the committee administers the assets, significant financial decisions require Full Council approval. The primary obligation is to maintain the assets, with remaining funds used for local projects, infrastructure improvements, and community events. Decision-making authority lies with the Nairnshire Committee for routine matters, but significant financial decisions must be approved by the Full Council.

Moving forward this group cannot be a decision-making group or a form of committee. Nonetheless it allows officers to engage with the community on Nairn Common Good matters ensuring transparency and community involvement in decision making where applicable.

Examples of where the group has influenced on Nairn Common Good Matters have been in relation to the following:-

- Funding award to the Nairn Community and Arts Centre
- Feedback in relation to the use of Sandown Lands for food growing initiatives.
- Positive discussions around toilet provision in relation to Harbour Street and the Links Toilets.
- Nairn Charging framework which has fed into our approach to the charging and that it aligns with current council policy.
- Positive views received with regards to the creation of Hardship fund subject to further consultation.



### 7.3 Survey Feedback

After the fourth meeting, a survey was issued for the one-year review of the Nairn Common Good Engagement Group (NCGEG), based on the agreed Terms of Reference and feedback from the first two meetings. A standard Likert scale assessed how well the group delivered the aims of the test and learn process. Respondents also indicated whether initial concerns remained or were resolved, with space for additional comments.

The NCGEG aimed to strengthen the community's role in Nairn Common Good Fund policy. Ten responses were received, showing encouraging positivity, with many attendees feeling better informed and more involved in managing the common good. However, responses from community councils were less positive, and one council declined to complete the form, though their views were included in the summary and options in this paper.

A summary of the survey can be found in **Appendix 3**

### 7.3 Overview of the feedback to be considered

#### **Community Council Representation**

There were as many in favour as against there being more than one community council representative with the strongest arguments made that the agenda would be dominated by community councillors, not allowing others a chance to voice an opinion.

#### **A Mechanism into Policy**

While many respondents were in favour of this, it is important to point out that the engagement group is a local initiative and cannot directly change Highland Council policy. It may be useful, however, to acknowledge that the group **may** influence and inform policy in the future through positive and constructive engagement.

#### **Independent Chair**

A good majority felt that an independent chair was still required.

#### **Encouraging Community Involvement**

A large majority were in favour of this.

#### **Group Recommendations to Follow into Decisions**

Every respondent was in favour of this. To allow for this, clarity requires to be shared around what the group can influence and what it cannot.

If members are to agree to this, then the term of reference needs to be strictly adhered to, to prevent non-competent business being brought to the group. This was apparent in the first year when some attendees wanted to raise political matters rather than deal with business relating to the management of the common good assets. This may be achieved with a tighter terms of reference outlining what is within the scope of the group.

7.4 After reviewing the feedback form the questionnaire, the following options have been outlined as follows:-

**Option 1: Continue with the Engagement Group as it stands**

With this option, the group continues as it was with no changes to the terms of reference.

- **Advantages:**
  - This is the most straightforward to implement.
- **Risks:**
  - With none of the proposed changes supported by most respondents, there could be disengagement.

**Option 2: Change the Terms of Reference and Divide Business into Existing Community Groups**

Adopting some or all the suggested changes would only be possible with a very clear delineation of what is and is not competent business. This can be achieved if business that has an existing statutory framework for consideration is properly directed.

The group becomes a stakeholder group where the members are briefed on common good management matters and permitted a chance to discuss their views. This could be officer-led, allowing engagement to take place on developing proposals in advance of committee meetings and without member involvement.

In terms of competent business:-

- All partnership work is diverted to the Community Planning Partnership (CPP) for progress there.
- Serving the desire to have a stronger voice in political decision-making, policy matters and scrutiny are confined to community council business, which has a statutory role for such matters.
- Formal consultation follows existing statutory protocols.
- **Advantages:**
  - Political business is separated from management business.
  - Support is provided to the CPP.
  - Stakeholders have a voice in common good management matters without being confused by political arguments.
- **Disadvantages:**
  - The change is viewed as a refusal to allow influence over decisions.

**Option 3: Do Not Support a Continuation of the Group**

Disbanding the group based on a minority view that it has failed in its remit would effectively return the business of the meeting to those processes in place before.

- **Advantages:**
  - There could be a cost saving as the group would not be required to be supported by the common good officer.
- **Disadvantages:**
  - This would potentially be viewed negatively by the community and could have reputational risks.

7.5 The recommendation would be **Option 2**, with the following steps:-

1. **Initial Meeting:** Meet with the group to review the terms of reference. This meeting will ensure that all members understand the objectives and scope of the group's activities.
2. **Works to continue for further 12 months:** Proceed with the group's activities for a further 12 months. This extension will allow sufficient time to work towards the objectives set out in the terms of reference.
3. **Periodic Reviews:** Conduct regular reviews throughout the 12-month period to monitor progress and address any issues that arise. These reviews will help keep the group aligned with its goals.
4. **Final Review:** At the end of the 12-month period, conduct a comprehensive review to evaluate whether the group's purpose continues to meet the objectives outlined in the terms of reference. Based on this review, decide on the future direction of the group.

Designation: Assistant Chief Executive - Place

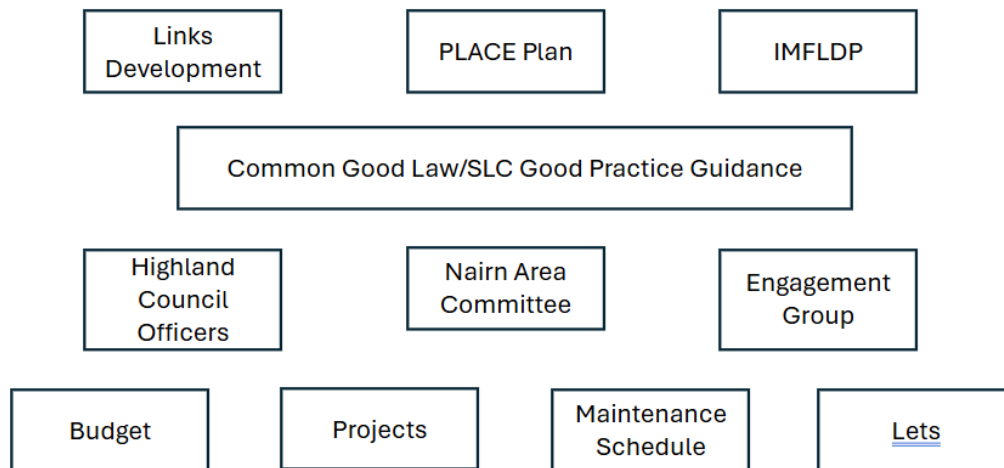
Date: 8 May 2025

Author: Mark Greig, Community Development Manager

Background Papers: None

Appendices: Appendix 1 – Common Good Management Plan  
Appendix 2 – Links Development Plan Progress  
Appendix 3 – Survey Feedback Overview

# Common Good Management Plan



## Appendix 2 – Links Development Plan Progress

		Project	Description	Updates	Delivery Status
1		Water Play Park	Replace paddling pool with 'splashpad' - pop-up fountains in summer, temporary ice skating in winter, wheelchair accessible	Splashpad opened in 2020 - no skating rink. 2023 - ongoing maintenance and funding budget established following increased costs	G
2		Water Play Park	Upgrade and extend play park, creating some shelter where the hill & slide were	New ship and slide to be ordered for 2026	A
3		Water Play Park	Incorporate play opportunities for younger, older & disabled kids – including new activities like chalk drawing area, free running/parkour, multiplay facilities, graffiti wall, skatepark.	2023 - not progressed to date	R
4		Water Play Park	Keep & upgrade toilets, add disabled changing.	May 2024 - discussion with NAP regarding sources of funding. Is there a plan to do this? April 2025 - meeting with partners regarding a costed proposal for toilets initiated.	A
5		Water Play Park	Disabled parking close to play park / Tearoom.		R

6		Water Play Park	Potential management role for Links Tearoom.	<p>2020-management contract with HLH</p> <p>2023 - discussions with #TeamHamish about a community group assisting with ongoing maintenance of grounds.</p> <p>2023 - issues with cleaning being explored due to poor condition of surface and high costs of cleaning</p> <p>June 2024 - approach to be made to Alex Bochel following issues with cleaning.</p> <p>July 2024 - approach made to Greenhive regarding possible role in ongoing weeding.</p> <p>Aug 2024 - trial of equipment to test cleaning more frequently.</p> <p>Sept 24 - agreed with HLH to propose new agreement based on new equipment</p> <p>No interest in management from Tearoom.</p> <p>Closed.</p>	G
7		Leisure Park: nature and woodland	Maintain existing landscape.	no significant changes proposed	G
8		Leisure Park: nature and woodland	Make selected paths wheelchair-accessible	<p>2023 - No progress to date</p> <p>Sept 24 - All Abilities Trail highlighted as as swamped and no longer accessible.</p> <p>April 2025 - Path at East Beach and West Links done.</p>	A

9		Leisure Park: nature and woodland	Freshen up benches & shelters, more seating.	2023 - Arrangements with community payback team scheduled. Site visit proposed. May 2024 - funds allocated and awaiting work commencing. April 2025 - all benches refreshed with a small number for removal.	G
10		Leisure Park: nature and woodland	Sculpture / artwork.	2023 - No progress to date	R
11		Leisure Park: nature and woodland	Enhance plant stock.	2023 - Possible support for community group to obtain tools/plants in respect of work via #TeamHamish May 2024 - Agreement with TeamHamish for planters and flowers to be placed around splashpad	A
12		Leisure Park: nature and woodland	Create small nature education areas, picnic/ BBQ tables.	2023 - No progress to date	R
13		Leisure Park: putting green area	Create amphitheatre next to James' Cafe for performance and temporary play/arts structures	2023 - Advanced plans for build in 2024 June 2024 - tender process failed to attract suitable bidder. Request to defer to March 2025. April 2025 - opening date	G

14		Leisure Park: putting green area	Managed programme of appropriate seasonal and evening events and activities, remembering proximity of residential property	2023 - cannot commence until available July 2024 - discussion with James Grigg about possible role in management of this. Positive response and asked to submit a proposal. April 2025 - discussions ongoing with local musicians regarding community ownership of even scheduling	A
15		Leisure Park: putting green area	Refresh putting green, crazy golf, chess, orienteering etc	2023 - No progress to date May 2024 - review of funding needed. Work cannot commence until amphitheatre completed June 2024 - due to delay work to be considered this year. July 2024 - approach made to James regarding possible business case. Greenhive possible role. July 2024 - met with Stewart Stansfield from Nairn Play regarding possible options for Coronation play area. Stewart actioning moving play mat as a precursor to other work. April 2025 - completed refresh and opening	G
16		Leisure Park: putting green area	Potential management roles for James' Cafe and/or other event organisers	2023 - Loose discussions around role in putting green 2024 - email to HLH re process for hiring April 2025 - deferred to 2026 - positive engagement with James Cafe about future role.	A



17		Beach and Dunes	Stabilise and rehabilitate dunes as necessary with new fencing, grass planting etc - taking account of coastal erosion and impact on sea defences.	2023 - no progress to date. Storm damage exposed gabion baskets during November 2024 - significant coastal erosion noted. Escalated to council. July 2024 - placed warning signs and coastal erosion plan developed with options. Feb 2025 - establishment of coastal erosion group to look at marram grass planting and removal of invasive species.	A
18		Beach and Dunes	Accessible timber walkways to beach and through dunes (permanent and/or temporary).	2023 - No progress to date May 2024 - NAP remain committed but no progress to date April 2025 - research initiated with Moray Council regarding timber walkways used at Findhorn	A
19		Beach and Dunes	Recycling stations and beach cleans	2023 - regular cleans taking place through Green Hive	G
20		Beach and Dunes	Outdoor beach showers near Cumming Street car park or paddling pool.	2023 - No progress to date May 2024 - proposed temporary change to existing taps. Awaiting internal views. Sept 24 - reviewed proposals in light of new preventative measures for splashpad. Foot showers and separate beach showers to be costed. April 2025 - work initiated for beach shower	G

21		Cafes	Expand / extend Links Tearoom & James' Cafe & to create more customer space and facilities	2023 - Extended outdoor space with shelters	G
22		Cafes	Cafes have potential management role for leisure activities in immediate areas	2023 - No progress to date Sept 24 - Strathnairn amenable but complexity of splashpad an issue. On hold for now. Continue to consider James. Mark investigating the putting 'contract' with HLH April 2025 - Strathnairn - no. James - possible in 2026	A
23		Cafes	Easier disabled access to Links Tearoom (e.g. closer disabled parking or drop-off).	2023 - No progress to date	R
24		Cafes	Selective thinning & pruning of trees around James' Cafe	2023 - no concerns	G
25		Paths, accessibility & connections	Upgrade main "prom" path as accessible walking and cycling route with sensitive low-level lighting, as part of longer coastal route.	2023 - no progress to date	R
26		Paths, accessibility & connections	Improve other main paths for wheelchair use.	2023 - paths at harbour area improved. Sept 24 - walkabout with NAP highlighted path at East Pier, Links carpark and Merryton Bridge as key.	A
27		Paths, accessibility & connections	Improve pedestrian/wheelchair routes to/from town centre (via Cumming St/Viewfield and across A96) and to riverside/Nairn Play.	2023 - no progress to date Sept 24 - key points identified by NAP including key challenges with inclines. Path at riverside and alongside the Links carpark being notable points.	R

28		Paths, accessibility & connections	Improve signage & wayfinding within and to/ from the Links and East Beach car park, incorporating dementia-friendly design	2023 - no progress to date	R
29		Paths, accessibility & connections	Possible extension to Cumming Street car park if required in the future.	2023 - not progressed to date	G
30		Events	Develop varied year-round events programme for visitors and local community (music, arts, entertainment, sport, culture).	2023 - some work from BID progressing. Nairn Wheels and proposals for Fireworks in 2024 New charging framework to encourage more to be implemented in 2024 April 2025 - local musicians approached to formulate plans	A
31		Events	Marketing to visitors and local community	2023 - progress through BID April 2025 - media strategy for Nairn Common Good proposed	A
32		Events	Update guidance and approvals process for event organisers using the Links	2023 - new charging process and guidance in draft for presentation to Council in Jan 2024 April 2025 - new framework agreed and in force	A
33		Events	Create amphitheatre by James' Cafe / putting green	2023 ongoing programme of works April 2025 - complete	G
34		Events	Extend public space / events provision at bandstand	2023 - not progressed to date	R
35		Events	Install locked electrical power point for Highland Games etc near toilets.	April 2025 - completed	G
36		Watersports	Liftable height barrier and speed bumps at Harbour car park	No longer applies	G

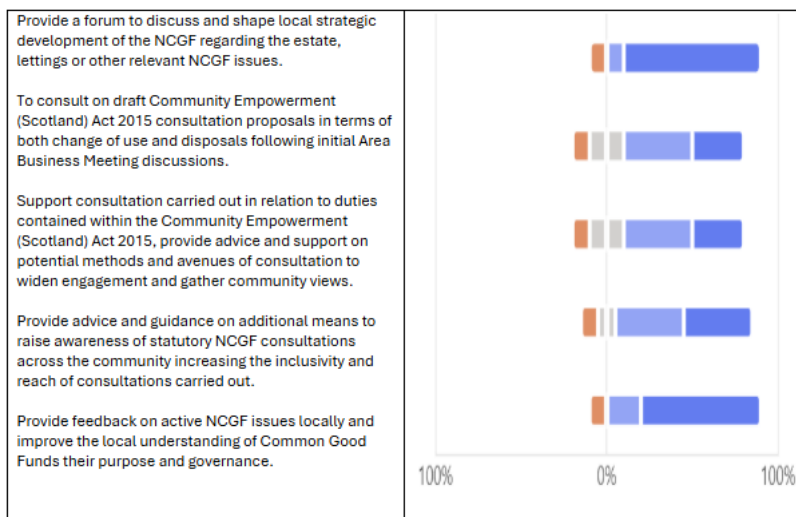
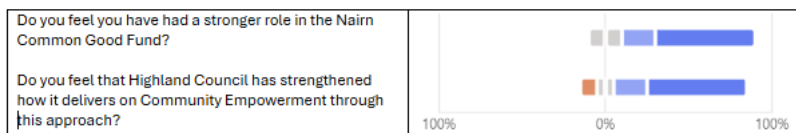
37		Watersports	Small extension to Sailing Club compound to accommodate Coastal Rowing Club skiff	2022 - new facility for coastal rowing club built	G
38		Watersports	Improve wheelchair/emergency beach access at Sun Dancer and Parkdean	2023 - some improvements to paths but no progress on access to beach April 2025 - new walkways at Sundancer, path at Parkdean made accessible.	G
39		Watersports	Club meeting spaces & storage	2023 - no progress to date	R
40		Watersports	Accessible public toilets & changing spaces.	2023 - no progress to date April 2025 - working group looking at new proposals.	A
41		Watersports	Public viewing gallery, meeting rooms, education space and possibly cafe	2023 - no progress to date	R
42		Watersports	More disabled watersports activities	2023 - no progress to date	R
43		Watersports	Facilities for visiting sailing crews (laundry etc).	2023 - no progress to date	R
44		Shelters & Viewing Platforms	Smarten up existing shelters	2023 - no progress to date May 2024 - quote for painting sought May 2024 - bandstand work commissioned June 2024 - Bandstand repainted. April 2025 - plans with Academy for mural design. Progression via Heritage Trail	A
45		Shelters & Viewing Platforms	Create accessible viewing platforms at key points along the seafront, with built-in seating, subtle lighting, recycling and cycle parking.	2023 - access platform at links under review for faults in design. Due for repairs summer 2025 April 2025 - viewing area for Games/Cricket being drafted by NAP for development	A

46		Shelters & Viewing Platforms	Potentially start with programme of temporary popup shelters to best locations and design requirements, then create permanent installations	2023 - no progress to date April 2025 - some discussions around yacht club yard. Temporary sauna application - hard standing being considered.	R
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## Appendix 3 – Survey feedback overview

The Likert scale responses indicated the following:

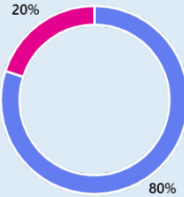
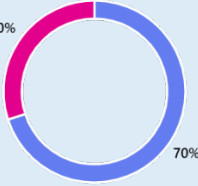
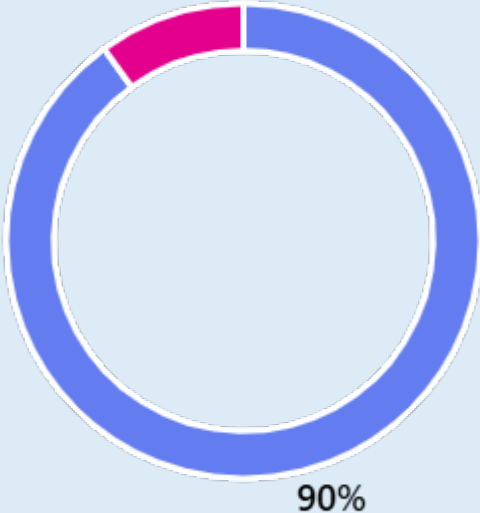

● Much Less than before   ● Less than before   ● About the same   ● A little More than Before   ● Much More than Before

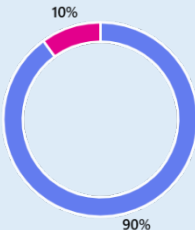


As part of the original establishment of the group, an undertaking to consider the views on the terms of reference following the one-year review was given. The following concerns were raised at that time.

- Remains the Case
- No Longer the Case

Problem/Success Summary	Impact	Year Review
<p>■ proposed that two representatives from each Community Council should be present as they represent the relevant communities and ought to have a strong voice.</p>	<p>The impact in not having this is that the engagement process is weighted away from those whose interests the common good is there to serve.</p>	

<p>█████ welcomed the objectives and that the group should be a platform for transparency. He proposed that it should be a mechanism for input into policy</p>	<p>The community needs to be able to affect policy to give the changes legitimacy.</p>	 <table><tr><td>20%</td></tr><tr><td>80%</td></tr></table>	20%	80%
20%				
80%				
<p>█████ also proposed that there ought to be an independent chair.</p>	<p>Area Committee are being involved in the process of making recommendations to themselves as decision makers.</p>	 <table><tr><td>30%</td></tr><tr><td>70%</td></tr></table>	30%	70%
30%				
70%				
<p>██████████ proposed that more needs to be done in terms of community involvement in respect of the process.</p>	<p>The group should be seen as a call to arms in respect of how best to support the management of the common good.</p>	 <table><tr><td>10%</td></tr><tr><td>90%</td></tr></table>	10%	90%
10%				
90%				
<p>█████ proposed that the recommendations given by the group ought to be carried into the decisions of the council and if not, an explanation provided as to why not.</p>	<p>Credibility of process would be called into question.</p>	 <table><tr><td>100%</td></tr></table>	100%	
100%				

<div data-bbox="223 212 435 250" data-label="Text"><p>[REDACTED]</p></div> <div data-bbox="194 250 467 398" data-label="Text"><p>proposed that the group need to look at how best of get knowledge out into the community.</p></div>	<div data-bbox="478 199 691 414" data-label="Text"><p>Failure to do so will keep the status quo with the community at large still misunderstanding common good</p></div>	<div data-bbox="946 217 1141 445" data-label="Figure"><p>A donut chart with a pink segment representing 10% and a blue segment representing 90%.</p><table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Pink</td><td>10%</td></tr><tr><td>Blue</td><td>90%</td></tr></table></div>	Category	Percentage	Pink	10%	Blue	90%
Category	Percentage							
Pink	10%							
Blue	90%							