

Agenda Item	12.
Report No	CPPB/7/26



Highland
Community
Planning
Partnership

Com-pàirteachas
Dealbhadh
Coimhearsnachd

na Gàidhealtachd

Highland Community Planning Partnership Board – 10 March 2026

Title of report – Partnership Development Team Quarterly Report: December 2025 - February 2026

Report by – Gail Prince, Partnership Development Manager

Report Classification (tick as appropriate):

Strategic Priority: People Place Prosperity

Cross-Cutting Theme (tick all that apply):

- | | |
|---|--|
| <input checked="" type="checkbox"/> Connecting People and Places | <input checked="" type="checkbox"/> Employment / Employability |
| <input checked="" type="checkbox"/> Whole Family and Community-Based Approaches | <input checked="" type="checkbox"/> Housing |
| <input checked="" type="checkbox"/> Shared Approaches to Commissioning | <input checked="" type="checkbox"/> Community Wealth Building |
| <input checked="" type="checkbox"/> Aligning Partnership Practices | |

Report Purpose (tick as appropriate):

For Noting For Approval For Decision

Recommendation(s)

The Board is asked to:

- i) Note the Partnership Development Team's quarterly progress for December 2025 to February 2026.
- ii) Agree the approach outlined for the development of the 2027 – 2037 Highland Outcome Improvement Plan.
- iii) Agree the Place Director Charter available at Appendix 4.
- iv) Agree the collation of a Highland CPP response to the National Performance Framework request.

Executive Summary

This report provides an overview of progress delivered by the Partnership Development Team between December 2025 and February 2026, supporting the ongoing implementation of the Highland Outcome Improvement Plan and strengthening Community Planning across Highland. Key areas of activity include continued development of governance arrangements, with the Strategic Risk Register Sub-Group

meeting and the CPP Board Development Session in January focusing on governance improvements, HOIP planning and Board-level reporting expectations.

Significant work has taken place to support Community Partnerships, including Secretariat support, development of Priority Action Trackers, locality-based joint meetings, and preparation for further Community Networking Events. The team has also contributed to thematic and national priorities through support to the Poverty Reduction, Mental Health & Wellbeing, Community Safety & Resilience Groups, the Natural Capital and Health Inequalities Short-Life Working Groups.

The CPP have been invited to respond to national policy developments including the National Performance Framework and Planning Aid Scotland’s island community engagement.

The report highlights risks particularly around Secretariat capacity, partner engagement, and digital collaboration and sets out mitigations in development. It also presents the draft Engagement Route Map for the 2027 - 2037 HOIP for Board approval.

1.	Background
1.1	At the December 2024 CPP Board, members agreed the continuation of the Partnership Officer posts through to May 2027, ensuring stability within the core team and enabling sustained support for Community Partnerships and delivery of the Highland Outcome Improvement Plan.
1.2	The Partnership Development Team took up post in June 2023. The team consists of: <ul style="list-style-type: none"> • 1 x full-time Development Manager • 2 x full-time Partnership Officers (contracted to May 2027)
1.3	The allocation of the nine Community Partnerships in Highland is split across the team with Partnership Officers supporting four each and the Partnership Development Manager supporting one. HIE funding for the Project Officer posts in Caithness and Sutherland ended in March 2025, resulting in increased support from the core team while these Partnerships explore future resourcing options.
2.	Quarterly Update: December 2025 – February 2026
2.1	Governance, Strategic Support and Board Development <ul style="list-style-type: none"> • Strategic Risk Register Sub-Group – see item 13 on the agenda. • CPP Board Development Session - facilitated in January 2026. Included consideration of the updated Board Improvement Plan, governance recommendations, review of current HOIP and future planning. Agreed – new Report Template, implemented from March 2026; format of new Strategic Risk Register; Board Induction Pack and Board Reporting Schedule.

	<ul style="list-style-type: none"> • Secretariat Gaps – continuing issue; working with Chairs and partners to seek solutions. • Induction Module – testing with partners completed between December 2025 and February 2026; rollout planned for early 2026, link will be made available as part of the new Board Induction Pack also. • Partnership Coordinating Group – postponed from February to early March 2026 – activity included Health Inequalities Indicator Report engagement, Safety Links awareness of opportunity, Community Planning overview and round table updates (resilience was a key theme here). • 2026 Calendar – website updated following confirmation of meeting dates for Delivery Groups, Board and Community Partnerships. • 2025 - 2026 CPP Annual Report – planning timeline established, form developed for circulation to gather inputs, closing date beginning of July 2026 ahead of presenting the draft report to the CPP Board at the September meeting. • 2027–2037 Highland Outcome Improvement Plan (HOIP) – draft Engagement Route Map developed outlining overview of the engagement required for developing the new 10 year HOIP, available at Appendix 1. <p>Board members are asked to agree the proposed draft engagement for the 2027 – 2037 HOIP.</p>
2.2	<p>Community Partnerships, Locality Support & Engagement</p> <ul style="list-style-type: none"> • Secretariat support – ongoing issues across a number of Community Partnerships, discussion progressing with partners, a lack of knowledge within organisations of the need to support. • Priority Action Trackers continue to be an excellent tool to track progress and identify projects. • Community Partnerships Chairs & Vice Chairs meeting – facilitated in January 2026 strengthening leadership support. • Key areas being discussed currently include: Drug and Alcohol Forums; Access Panels; Transport Forums; Resilience Plans; Area Place Plans. • Community Networking Events: Planning delivery of further events during April and May 2026 in partnership with Highland Council Chief Executive. • Community Briefing: Continues to be circulated fortnightly with a visible increase in registered recipients. • Website: Content continues to be updated including partnership resources. • Joint meetings held or in place with Community Support Officers – Renewables Engagement, Highland Council; Whole Family Wellbeing – Locality Coordinators, Highland Council; Health Improvement Team, NHS Highland. • District Planning Groups – continuing to attend meetings, engagement with Community Partnerships has been mixed.

	<ul style="list-style-type: none"> Local Partnership Networking Groups – Whole Family Wellbeing – continuing to support delivery.
2.3	<p>Thematic Delivery Groups, Short-Life Working Groups & Data</p> <ul style="list-style-type: none"> Poverty Reduction Delivery Group - Ongoing secretariat support and contribution to work planning. Development of Child Poverty Action Plan underway. Mental Health & Wellbeing Delivery Group - Continued participation, engagement, and support. Review of priorities and action plan underway. Community Safety & Resilience Delivery Group - Engagement and regular input ongoing. Health Inequalities Short Life Working Group – Support development of Health Inequalities Indicator Report, transitioning to external engagement for feedback. Natural Capital Short-Life Working Group – Secretariat support and support development of pilot activity. Pilot communities now identified as Thurso and Merkinch, Inverness.
2.4	<p>Regional/National Events, Conferences & External Engagement</p> <ul style="list-style-type: none"> Health and Social Care Committee Development Session – supported around Community Planning structure in Highland. Action to consider closer alignment across to the HOIP and vice versa locally and regionally. 2026 CPP Conference – planning underway for 15th May 2026, Ross County FC; Community Planning in Practice. Rural & Islands Place Planning Place Standard Tool Event – contribution to PHS tool development. SSE Engagement – partnership discussions and progress updates with regards community engagement and community wealth building. National Performance Framework – notification of Engagement request received, further information below. Community Planning Improvement Board (CPIB) – supporting ongoing national coordination of feedback from the Scottish Community Planning Network – see Appendix 2. Highland Employer Charter – invited to participate in panel review discussion to determine Awards and launch of Digital Platform and Awards Ceremony. Work is needed to strengthen wider CPP partner involvement and engagement in the Charter. Planning Aid Scotland Island Communities – Engagement request received – further information below. Scottish Community Planning Network (SCPN) updates: new Child Poverty Dashboard; Community Planning Outcomes Profile (CPOP) inclusion of Child Poverty data – slide deck available at Appendix 3.

	<ul style="list-style-type: none"> • Place Director Charter – Endorsement requested – further information below. • Planning Aid Scotland - Hosting an online survey and an online workshop as an action from the draft National Islands Plan to understand how best to support island communities to take part in the planning processes that shape everyday life. Complete the survey by 15 March 2026 or join the interactive online workshop on Thursday 12 March 2026, 7:00–8:30pm.
2.5	<p>National Performance Framework: Engagement Request</p> <p>Feedback is being sought on the next iteration of the National Performance Framework. Following the Scottish Parliament’s inquiry into the statutory review of the National Outcomes, the Government committed to take more time to prepare the next iteration of the National Performance Framework (NPF) to support the development and implementation of a more strategic and impactful framework for Scotland.</p> <p>The NPF reform team, who sit within the Strategy and Delivery Directorate in Scottish Government, have been working with advice from internal and external stakeholders to develop a revised model.</p> <p>They have developed a draft model that includes an updated purpose and a streamlined set of six wellbeing outcomes, informed by international evidence and good practice. As organisations with a key role in embedding the national outcomes, your perspectives are essential at this stage, and so the NPF reform team have asked for this update to be conveyed on developments so far, and to seek feedback. They are keen to hear a range of views on the future NPF, particularly in terms of addressing issues around implementation and accountability.</p> <p>Individual organisation can respond by reviewing the engagement document which sets out the emerging model, and respond by, by Wednesday 8th April, to NationalPerformance@gov.scot.</p> <p>Board members are asked to agree if a Highland CPP response should be submitted.</p>
2.6	<p>Place Director Charter</p> <p>Following feedback from partners, the draft Place Director – CPP Charter has been finalised – available at Appendix 4 – Scottish Government is seeking endorsement of the updated version from the CPP Board by Friday 13 March.</p> <p>To reflect stakeholder feedback, changes have been made, including:</p> <ul style="list-style-type: none"> • Adding the minimum requirements of Place Directors (two days a month, for a three-year term); • Emphasising the role of Place Directors in supporting delivery of Local Outcome Improvement Plans and addressing barriers that require national action.

	<p>An annual or mid-term review between Place Directors and CPPs has been suggested and should be taken forward with each CPP.</p> <p>Board members are asked to consider and agree the Charter available at Appendix 4.</p>
3.	Next Steps
3.1	<p>The Board is asked to note the following planned next steps:</p> <ul style="list-style-type: none"> • 2027 – 2037 HOIP engagement route map Continued development of the route map, and preparation for early engagement. • Launch of Induction Module Rollout of the Community Planning Induction Module across partners, including integration into the Board Induction Pack. • Ongoing thematic and locality work Continued support to Delivery Groups, Community Partnerships, and cross-cutting workstreams. • Preparations for the 2026 CPP Conference Finalisation of programme, speakers, workshop structure and partner involvement. • Strengthening Secretariat arrangements Continued work with partners to confirm Secretariat allocation for each Community Partnership.
4.	Risks and Mitigations
4.1	<p>Secretariat gaps within Community Partnerships</p> <ul style="list-style-type: none"> • Ongoing Secretariat capacity gaps risk meeting continuity, action tracking, and statutory partner follow-through at locality level. • Mitigation - Short-term: Provide limited central admin support and deploy a “record & type” arrangement where feasible. • Mitigation - Medium-term: Partners to confirm Secretariat allocation per Partnership.
4.2	<p>Variable partner engagement at locality level</p> <ul style="list-style-type: none"> • Reduced attendance and slippage on agreed actions risk Community Partnerships becoming discussion-only forums and slowing delivery of priorities. • Mitigation - Senior Officers to engage internally with regards representatives at a locality level.
4.3	<p>Shared Virtual Space</p> <ul style="list-style-type: none"> • Stalled shared virtual space development risks continued version-control issues and inefficient document sharing.
4.4	HOIP timeline slippage due to capacity constraints

	<ul style="list-style-type: none"> • Development of the 2027–2037 Highland Outcome Improvement Plan requires sustained coordination, analytical input, partner engagement and facilitation across multiple workstreams. Current capacity constraints both within the Partnership Development Team and across key partner organisations pose a risk to meeting the engagement, drafting and consultation milestones. This may impact the quality, inclusivity or timeliness of the HOIP.

Impact Assessment

The activities delivered during this reporting period are expected to have positive impacts on communities across Highland. Support to Community Partnerships, Delivery Groups, and locality-based engagement strengthens participation, improves access to information, and supports coordinated action for people experiencing inequality. Work on the Health Inequalities Indicator Report and use of national resources further enhances the evidence base for tackling inequalities.

There are potential negative impacts where Secretariat gaps, variable partner engagement, or limited capacity could reduce consistency in service access or delay local action. Mitigations include targeted support for Chairs and partners, improved processes, and clearer mechanisms.

Environmental impacts are neutral to positive, with contributions from the Natural Capital SLWG and Place-based work supporting climate-aligned decision-making.

Resource impacts remain manageable but require sustained partner contributions for events and the development of collaborative tools such as the Shared Virtual Space.

Overall, the work continues to strengthen partnership working, improve local engagement, and support fairer outcomes, with mitigations in place for identified risks.

Author(s): Gail Prince, Partnership Development Manager, Highland Community Planning Partnership
 CPP Senior Officers

Date: 28 February 2026

Appendices: Appendix 1 - 2027 – 2037 HOIP Engagement Route Map
 Appendix 2 - Community Planning Improvement Board feedback
 Appendix 3 - Scottish Community Planning Network slide deck
 Appendix 4 - Place Director Charter



Draft Engagement Route Map for the 2027–2037 Highland Outcome Improvement Plan (HOIP)

Purpose

This route map proposes how partners, stakeholders, and communities can be meaningfully involved in shaping the next Highland Outcome Improvement Plan. Its purpose is to ensure that the Plan is grounded in robust evidence, reflects collaborative priorities across the Community Planning Partnership, and supports consistent alignment of strategies, resources, and local action. By setting out a clear engagement timeline, it provides assurance to the Board that the process will be participatory, transparent, and targeted to Highland’s diverse needs.

1. Preparation & Foundations (Feb-Apr 2026)

- Compile evidence base.
- Outline engagement tools: plain-language evidence summary, slide deck, online survey.
- Identify target groups and events.

2. Thematic & Partner Engagement (Apr-Jun 2026)

- Engagement session planning with Board, Delivery Groups, Partners, Partnerships starting at 2026 Conference.
- Analyse evidence base and produce draft priority themes and outcomes under People; Place; Prosperity.

3. Locality & Community Engagement (Jun–Sept 2026)

- Plan Community Partnership engagement sessions.
- Identify opportunities for additional third-sector and community engagement.
- Use Community Briefing to raise awareness and engage.
- Blend digital and face-to-face with clear accessibility routes.
- Organise Board Development session to discuss 2027 – 2037 HOIP

4. Drafting the 2027 – 2037 HOIP (Sept–Nov 2026)

- Draft 2027 – 2037 HOIP with outcomes, indicators, baseline data.
- Develop engagement tool for Community Partnership Community Networking Events.
- Prepare plain-language summary and produce a “Plan on a Page”.

5. Board to consider Draft HOIP (Nov 2026)

6. Consultation on Draft 2027 – 2037 HOIP (Nov 2026 – Jan 2027)

- Arrange locality review sessions with Community Partnerships.
- Identify opportunities for third-sector, business/employer, community consultation.
- Gather feedback evidence.

7. Finalisation & Adoption (Jan–Mar 2027)

- Analyse and incorporate feedback to date
- Draft 2027 – 2037 HOIP and present to CPP Board (March 2027) and other partner governance arrangements as appropriate.
- Continue engagement at regional and locality levels.

8. Transition to Delivery (Apr–Jun 2027)

- Produce final 2027 – 2037 HOIP for approval by CPP Board (June 2027)
- Delivery Groups, Partners, Partnerships review strategies and action plans to align HOIP.
- Community Partnerships review locality priorities and align to HOIP.

Public Service Reform - How Ready Are CPP's?

Kevin Anderson, Assistant Director for Strategy, Policy
and Performance, South Ayrshire Council



The Ask

Across both strategies, CPPs are expected to:

- Lead prevention and early intervention
- Align resources around shared outcomes
- Strengthen community involvement
- Coordinate multi-agency action
- Address the social determinants of health (embed in LOIPS)
- Drive place-based change
- Build a culture of collaboration and shared accountability

Address the social determinants of health (embed in LOIPS)

Readiness Score



Not ready at all

Better input from a range of Health colleagues. Mostly seems limited to Public Health at the moment.

Leadership and buy in from Health colleagues

Proper regard to housing, especially private sector where we have fewer levers

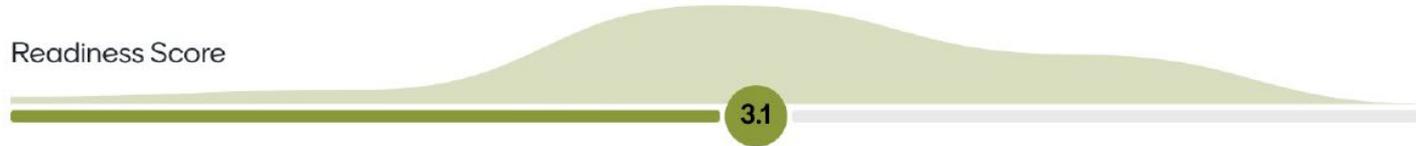
Totally ready

Leadership from NHS



Coordinate Multi-Agency Action

Readiness Score



Not ready at all

Totally ready

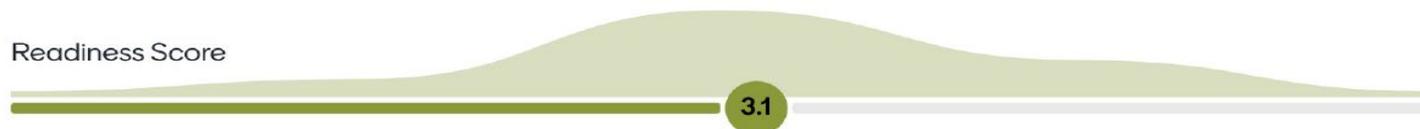
We took a CPP approach during the pandemic and continued our CPP, so we've done it before. The relationships are critical though there is a challenge around accountability.

Are the right partners at the table? There must be gaps. But also some in the Act do not engage across all 32 CPPs.

it happens a lot in a number of key areas like ASB

Strengthen Community Involvement

Readiness Score



Not ready at all

Totally ready

need to align with all the other plans and ways for people to get involved e.g. CLD Plan

only ask once approaches

We need more resources and a clear brief. The role of CP and CPPs is becoming bloated

Drive Place-Based System Change

Readiness Score



Not ready at all

Commitment from all CP partners to start thinking about aligning resources to 'place'.

Totally ready

Real drive for partners to take a leading role and not such a heavy reliance on councils. Also difficult when balancing national partners with local needs

Accountability

Readiness Score

1.7

Not ready at all

Totally ready

Full accountability across all public partners individually on their involvement. I think this is the key burden on local authorities

Shift focus from the council to all CPP partners- who are partners accountable to and what are consequences of non participation?

national inspection and audit bodies having a framework that assesses all partners contributions and involvement to CPPs

Accountability to be on long term plans, not short term indicators



Align Resources Around Shared Outcomes



The CPP guidance already mentions shared resourcing/budgets but there has never been any accountability and doesn't really happen.

Setting budgets in isolation

Strategic leadership at top of national organisations to enter into this discussion in a meaningful way

Reflections and Discussion

Shared accountability and aligned budgets seem the furthest away

No area scoring particularly highly

Lacking an agreed shared purpose.

What can the CPIB do to support?

Prevention and early intervention

Statutory Guidance - opportunity to tackle barriers





Scottish Community Planning Network

Monday 2nd February 2026

Chair: Gail Prince



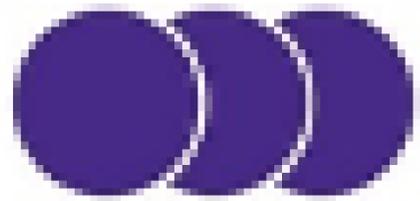
Time	Agenda Item	Lead
10:30 - 10:35	Welcome and Introduction	Gail Prince , Scottish Community Planning Network Co - Chair
10:35 - 10:50	Scottish Government/COSLA Shared Priorities Plan Update	Úna Bartley , Community Planning Lead, Scottish Government
10:50 - 11:00	CPOP Update	Nick Cassidy , Research Manager, Improvement Service
11:00 - 11:20	PHS Child Poverty Dashboard	Lauren Gallagher , Senior Health Improvement Officer, Poverty & Income Maximisation Team, Public Health Scotland
11:20 - 12:00	CPIB Update	Kevin Anderson , Assistant Director of Corporate Policy, Strategy and Performance, South Ayrshire CPP
12:00 - 12:15	Network Updates	Karen Brown , Engagement Manager, Improvement Service
	Thanks and Closing Remarks	Gail Prince , Scottish Community Planning Network Co - Chair

Scottish Government /COSLA Shared Priorities Plan Update

Úna Bartley



Shared Priorities Plan Update



COSLA

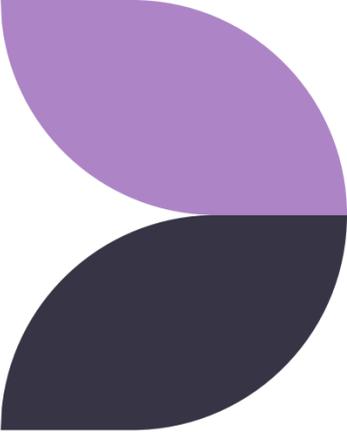
February 2026



Scottish Government
Riaghaltas na h-Alba



Place Directors workstream



PD-CPP Charter

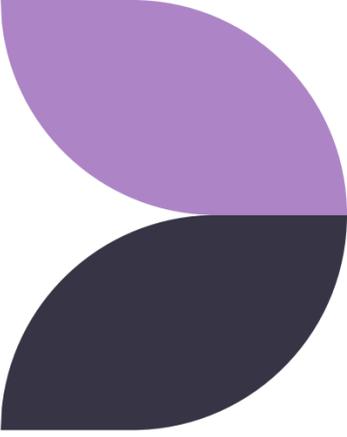
- External engagement completed
- Unanimous support
- Charter updated on back of feedback
- Charter to be circulated for final endorsement

Charter Launch– SG/COSLA

- 23 June (provisional)– Verity House
- Save the dates to be issued shortly

PD induction completed

Legislation & Guidance Workstream



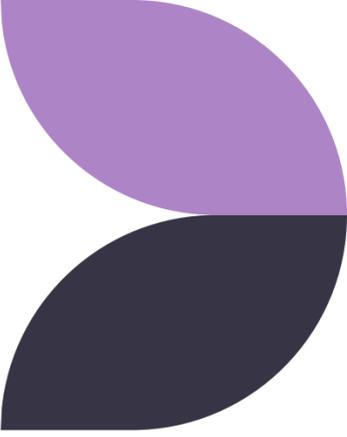
Statutory guidance

- Aim – publish post CWB statutory guidance– autumn 2027
- Meeting with SG Legal Dept re: obligations/timeline

Collaborative Leadership Workstream

- SLF in discussion with Scottish Prevention Hub/Edinburgh Futures Institute on offer for 3 CPPs

Accountability workstream



Deep Dives

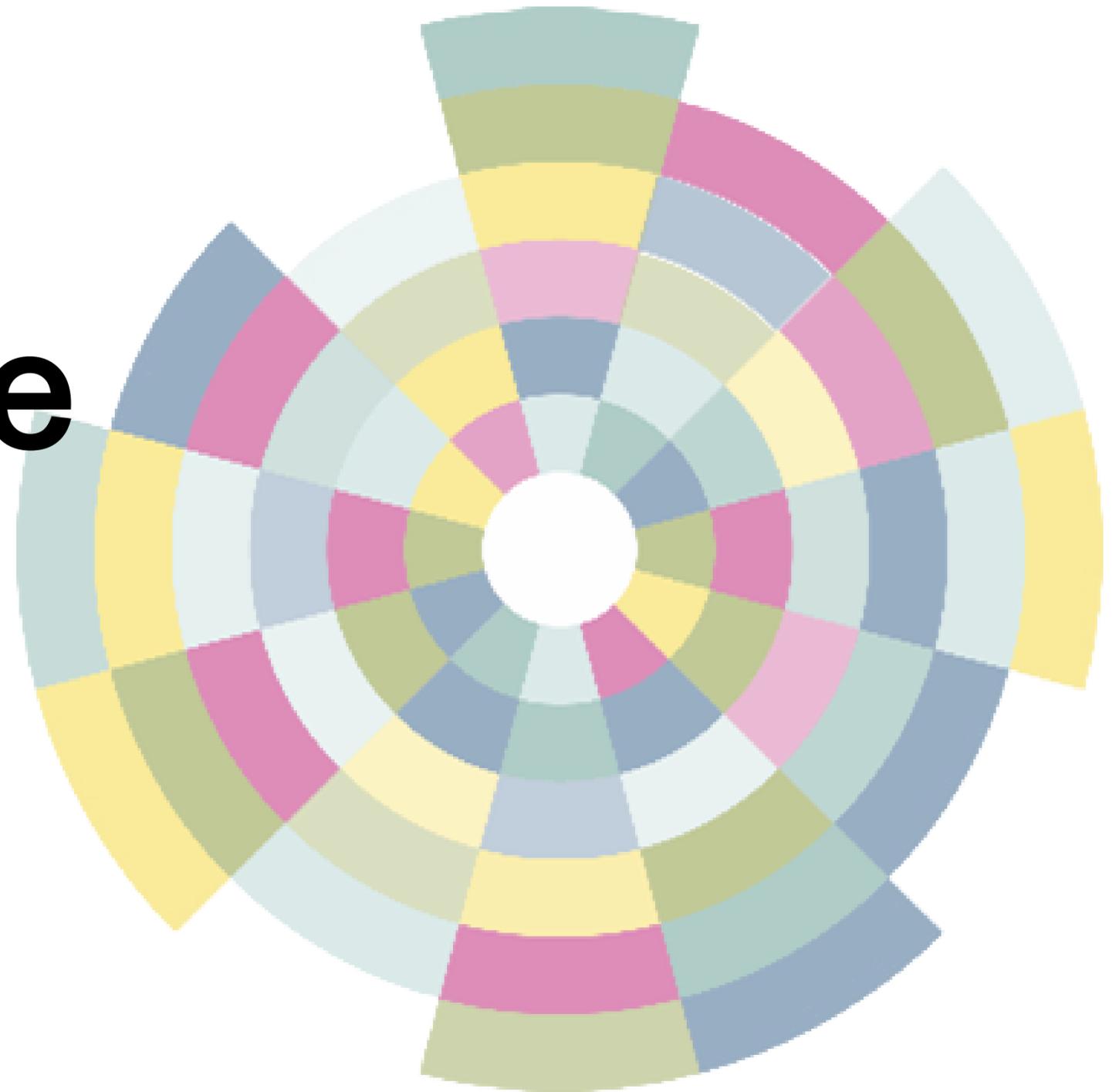
- Selection criteria for CPPs agreed with IS based on IS self-assessment and other factors
- IS to support subject to grant approval
- Deep dives to start from April 2026

Other

- Presented Shared Priorities Plan with CPIB– December 2025

CPOP Update

Nick Cassidy





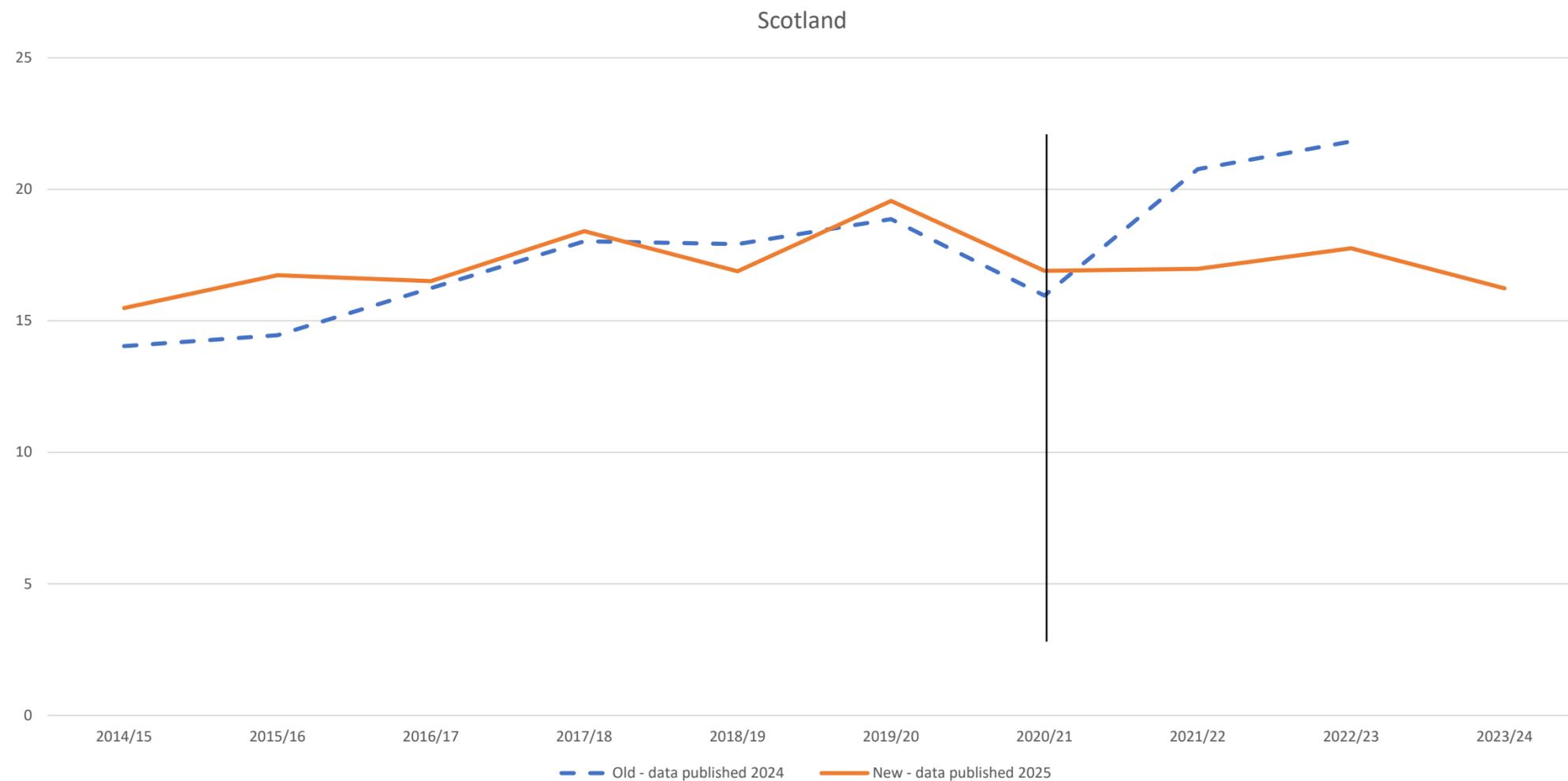
*The 'go to' organisation for
Local Government
improvement in Scotland*

CMN CPOP Update

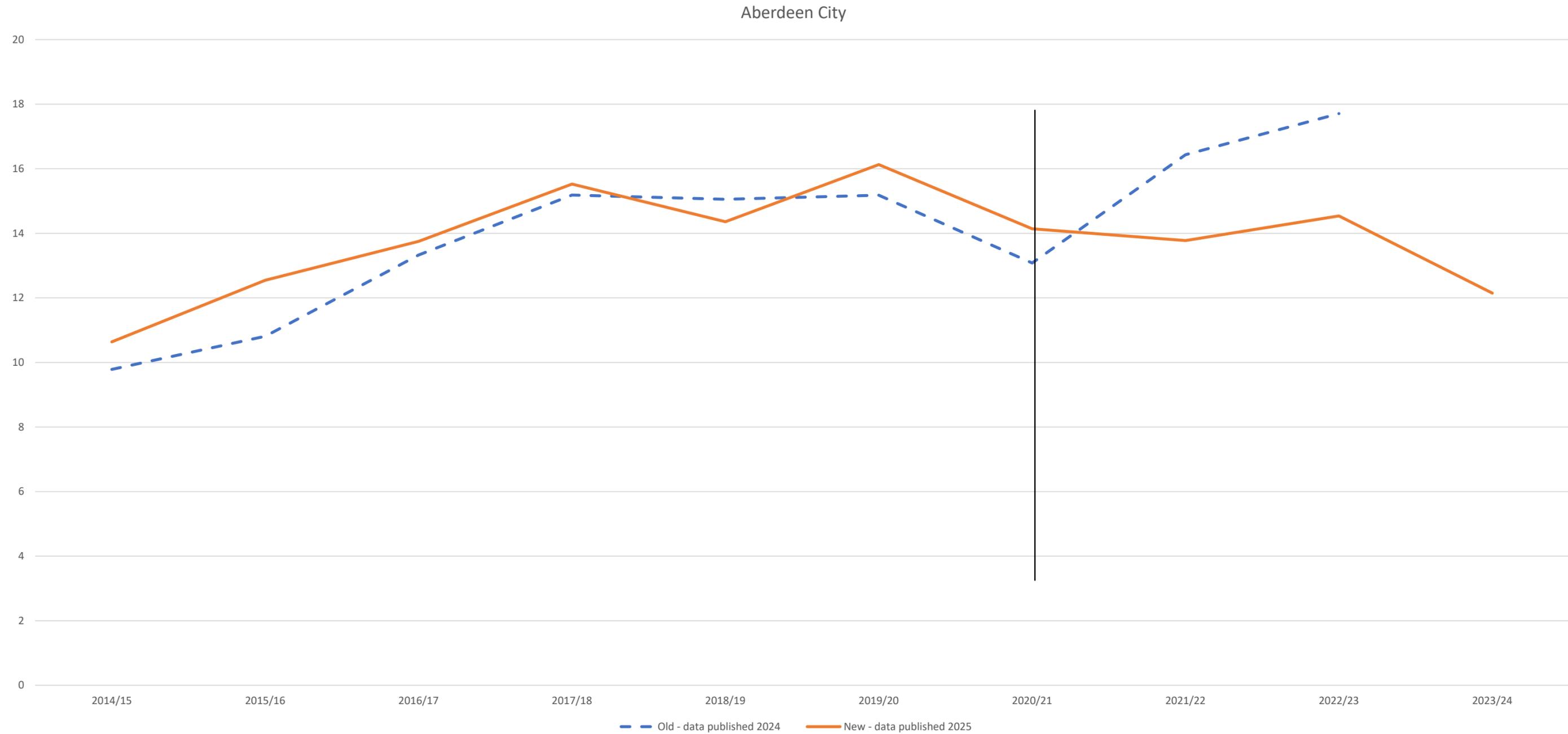
2nd February 2026

CPOP Data Updates

- All data was updated in October 2025
 - Historic Child Poverty Data has changed – new method introduced by DWP to include Scottish Child Payment – impacts all years from 2021



CPOP Data Updates



CPOP Data Updates

IGZ - S02001236



Feedback and Next Steps

In 2025 feedback from: Focus Group, session with Perth and Kinross, feedback from Community Planning Network

Positive feedback and a few suggested areas for improvement e.g. guidance; improving performance (<https://improvementservice.shinyapps.io/CPOP/>); more data zone level visuals.

Next steps – developing a report to take to our SLT summarising impact and proposing a development plan.

Child Poverty Data – in 2026 DWP will publish both before **and** after housing cost data for the first time.

PHS Child Poverty

Dashboard

Lauren Gallagher



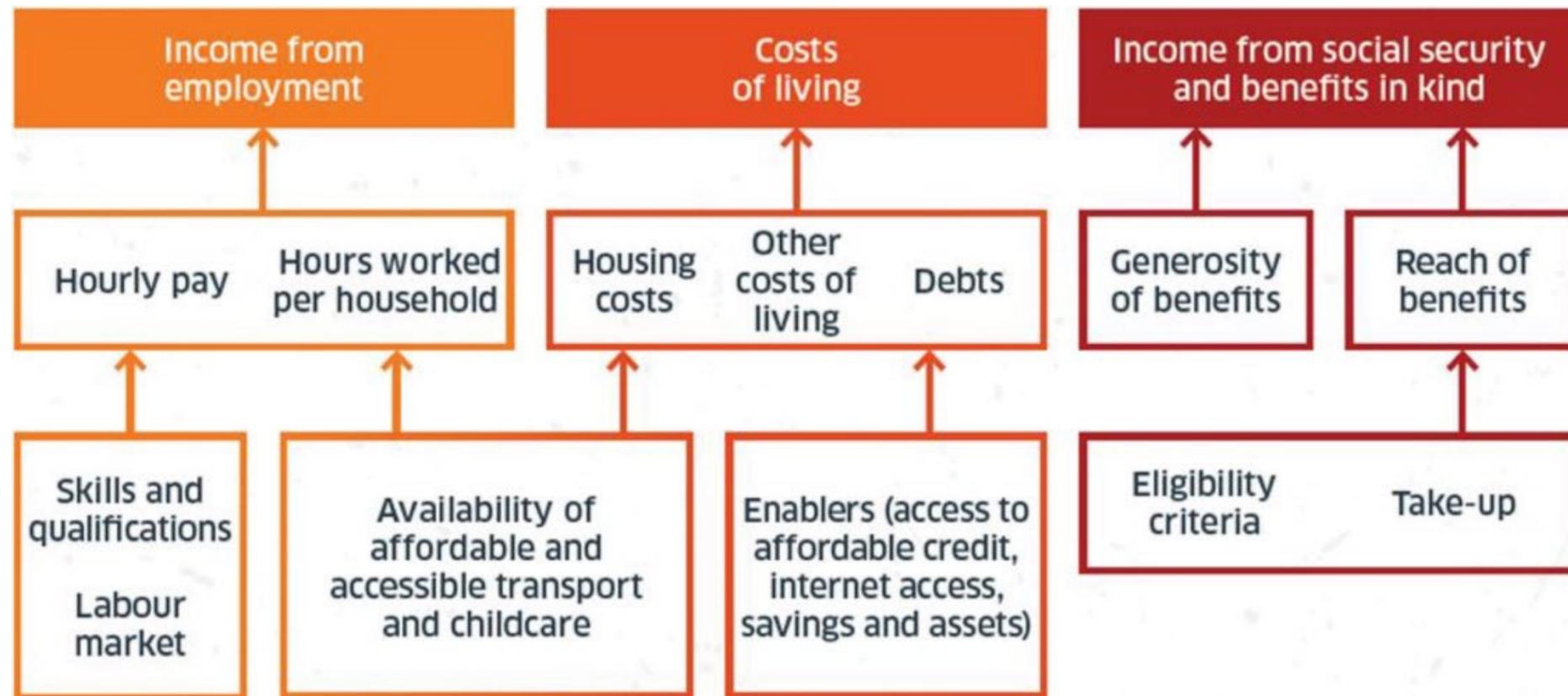
Scottish Community Planning Network

Child Poverty Prevention Dashboard

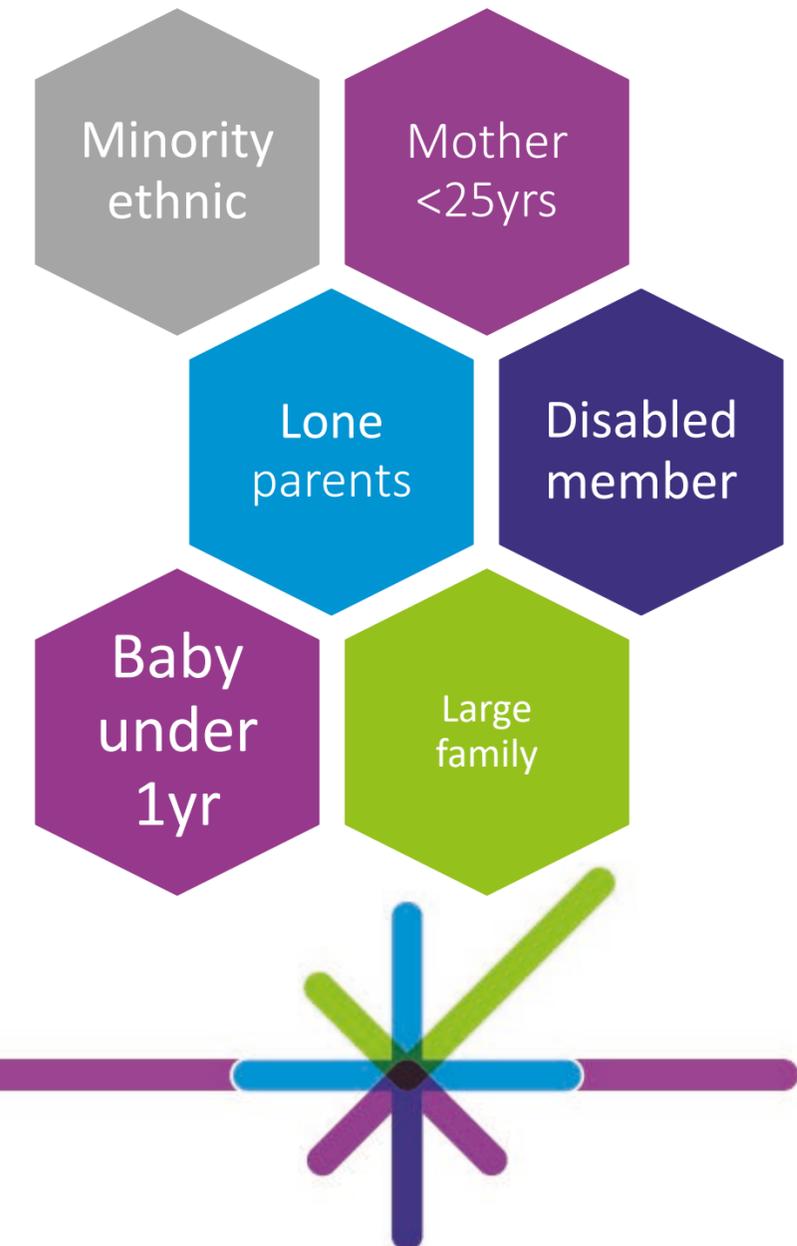
Lauren Gallagher – Senior Health Improvement Officer

2nd February 2026

The Scottish Approach: prevention, priority groups, statutory targets



These households account for 90% of children in poverty



The Scottish Approach: prevention, priority groups, statutory targets

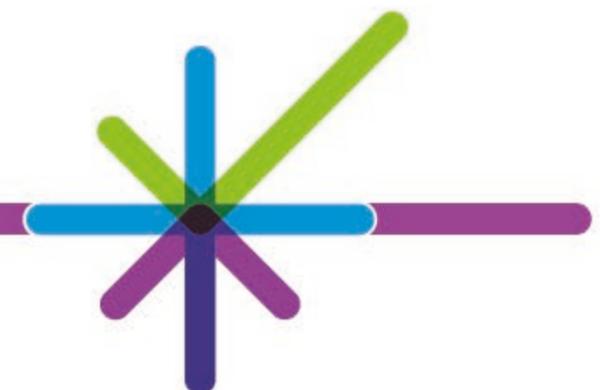
Child Poverty (Scotland) Act 2017

Targets: Four income targets for 2030 and interim targets for 2023

Poverty and Inequality Commission

National Delivery Plans every 4yrs and **Annual Progress Reports** (Scottish Government)

Annual Local Action Reports(Local Government and NHS Boards)



Development of the dashboard



What is the Child Poverty Prevention dashboard?

70 indicators under 5 themes

Population context
demographic, poverty

Priority groups
6 priority family groups

Income from social security
benefits, other payments

Cost of living
housing, childcare, transport

Income from employment
jobs, education, pay

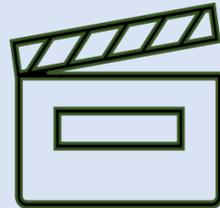


Aims of the Child Poverty Prevention Dashboard



Insights

- Access data quickly in one place – streamlined process
- Identify areas with higher levels of child poverty
- Help identify needs and priorities in areas



Action

- Supports Local Child Poverty Action Reports (and other types of reporting)
- Informs child poverty strategic planning and decision making. Part of the Prioritise Child Poverty approach.
- Guides provision of services and support, local information should supplement



Impact

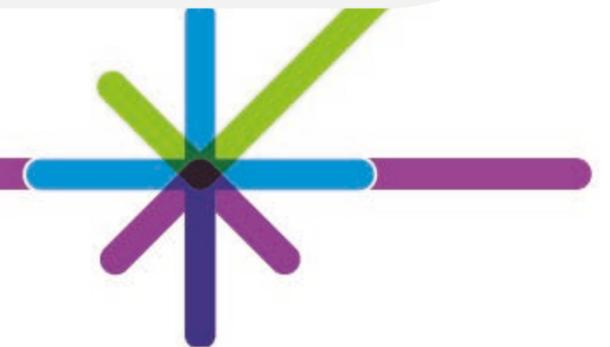
- Encourages regular and standard use of data
- Supports evidence-based monitoring and decision making
- Improves evaluation of actions and plans

Dashboard functions

- **Favourites**
- **Primary and secondary indicators**
- **Glossary**
- **Data and chart download**
- **Insights and metadata**

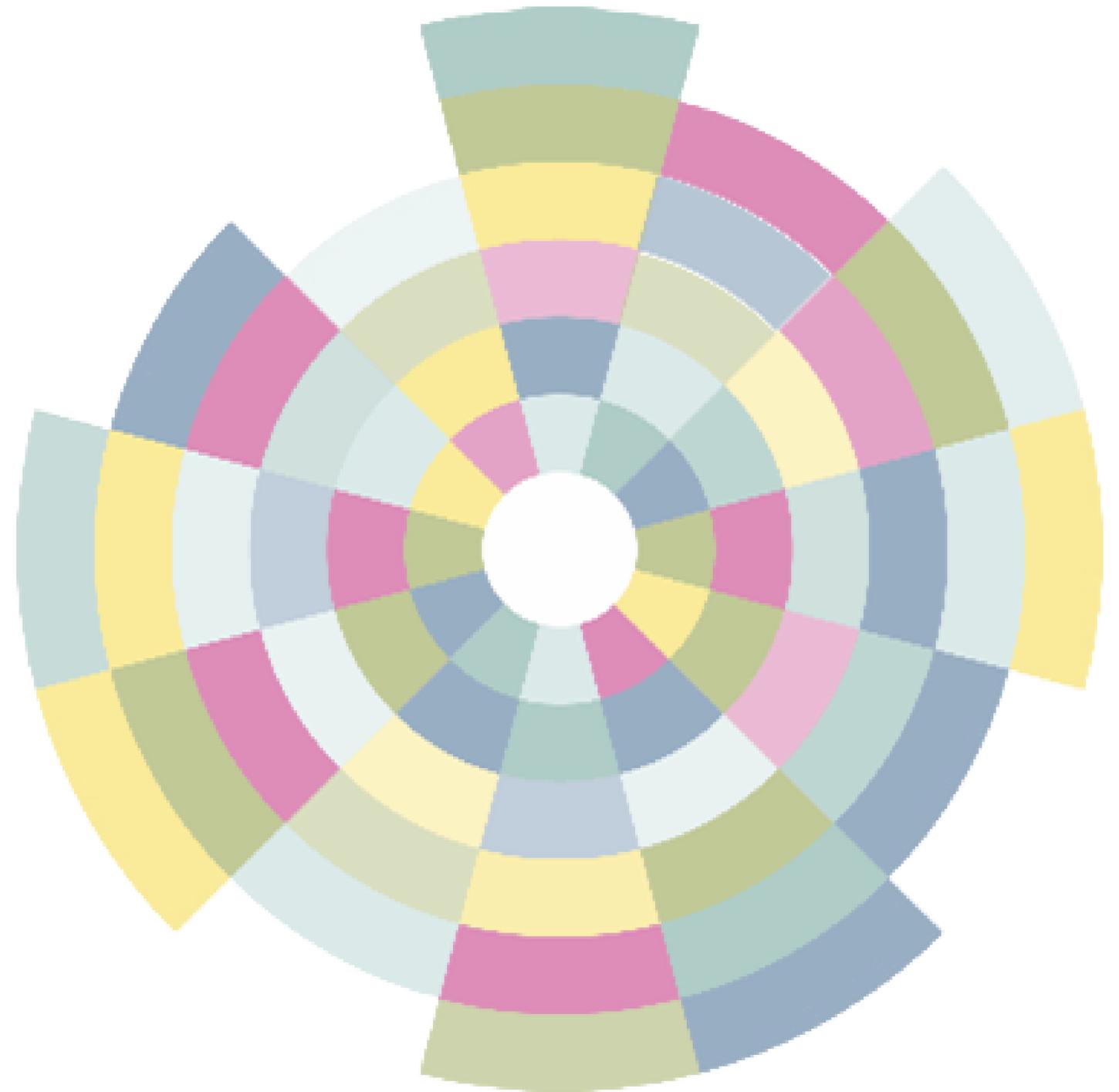
Comparison guidance

- Used Local Government Benchmarking Framework (LGBF) and the ONS Clustering Local Authorities (ONS)
- Both compare on different factors and domains
- Used a combination to provide another perspective and a focus on child poverty



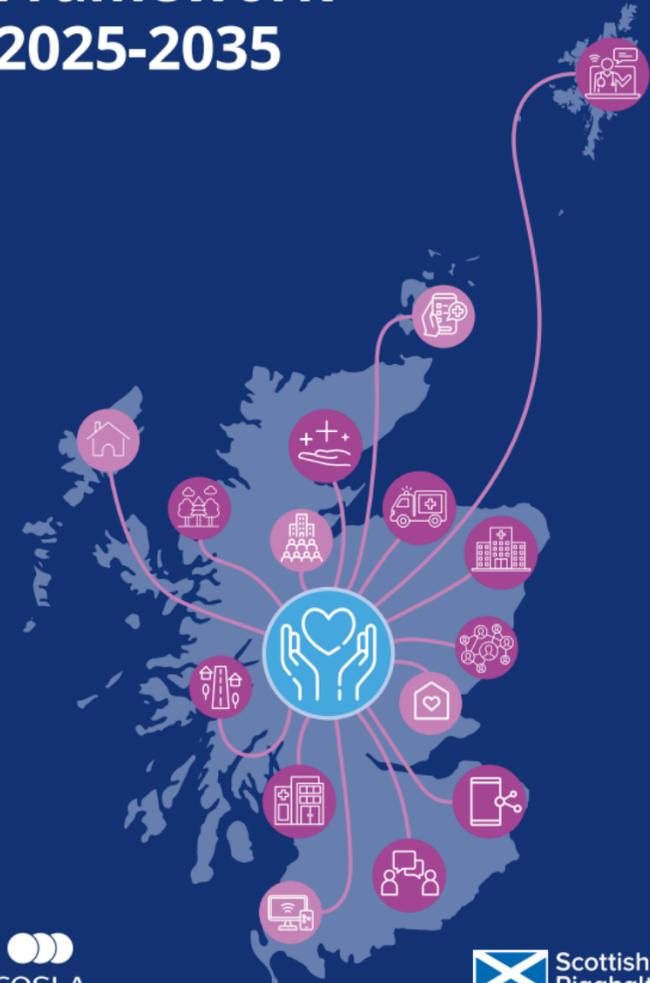
CPIB Update

Kevin Anderson



Public Service Reform - How Ready Are We?

Health & Social Care Service Renewal Framework 2025-2035



COSLA

Scottish Gov
Riaghaltas na

Scotland's Public Service Reform Strategy – Delivering for Scotland

June 2025

Scottish Govern
Riaghaltas na

Scotland's Population Health Framework 2025-2035



COSLA

Scottish Gove
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Expected Outcomes

- ▶ More accessible, person-centred public services, especially for those who currently face the most barriers.
- ▶ Clearer, more efficient use of public money (less waste, duplication, bureaucracy).
- ▶ Stronger communities, more local influence over services.
- ▶ Reduced inequality: by addressing drivers of disadvantage, better prevention, more joined-up support for those with complex needs.

Both national strategies raise expectations for Community Planning:

Public Service Reform Strategy:

‘Build culture, infrastructure, capabilities to support CPPs to drive change and CP partners to share resources, blend capability and capacity, prioritise prevention and improve community and wider participation.’

Both national strategies raise expectations for Community Planning:

Population Health:

‘CPPs as essential planning mechanisms to help improve health outcomes by considering the physical environment and population needs.’

The Ask

Across both strategies, CPPs are expected to:

- **Lead prevention and early intervention**
- **Align resources around shared outcomes**
- **Strengthen community involvement**
- **Coordinate multi-agency action**
- **Address the social determinants of health (embed in LOIPS)**
- **Drive place-based change**
- **Build a culture of collaboration and shared accountability**

**Lead Prevention & Early Intervention
Readiness Score (1–5): _____**

What do we need to deliver on this?

Align Resources Around Shared Outcomes

Readiness Score (1–5): _____

What do we need to deliver on this?

Strengthen Community Involvement

Readiness Score (1–5): _____

What do we need to deliver on this?

Coordinate Multi-Agency Action

Readiness Score (1–5): _____

What do we need to deliver on this?

Coordinate Multi-Agency Action

Readiness Score (1–5): _____

What do we need to deliver on this?

Drive Place-Based System Change

Readiness Score (1–5): _____

What do we need to deliver on this?

Embed PHF priorities in LOIPS and Locality Plans

Readiness Score (1–5): _____

What do we need to deliver on this?

Accountability

Readiness Score (1–5): _____

What do we need to deliver on this?

Network Updates

Karen Brown



- SCPN Planning Group
- Weekly Round Up
- Community Planning Matrix - coming soon!
- Dates for your diary

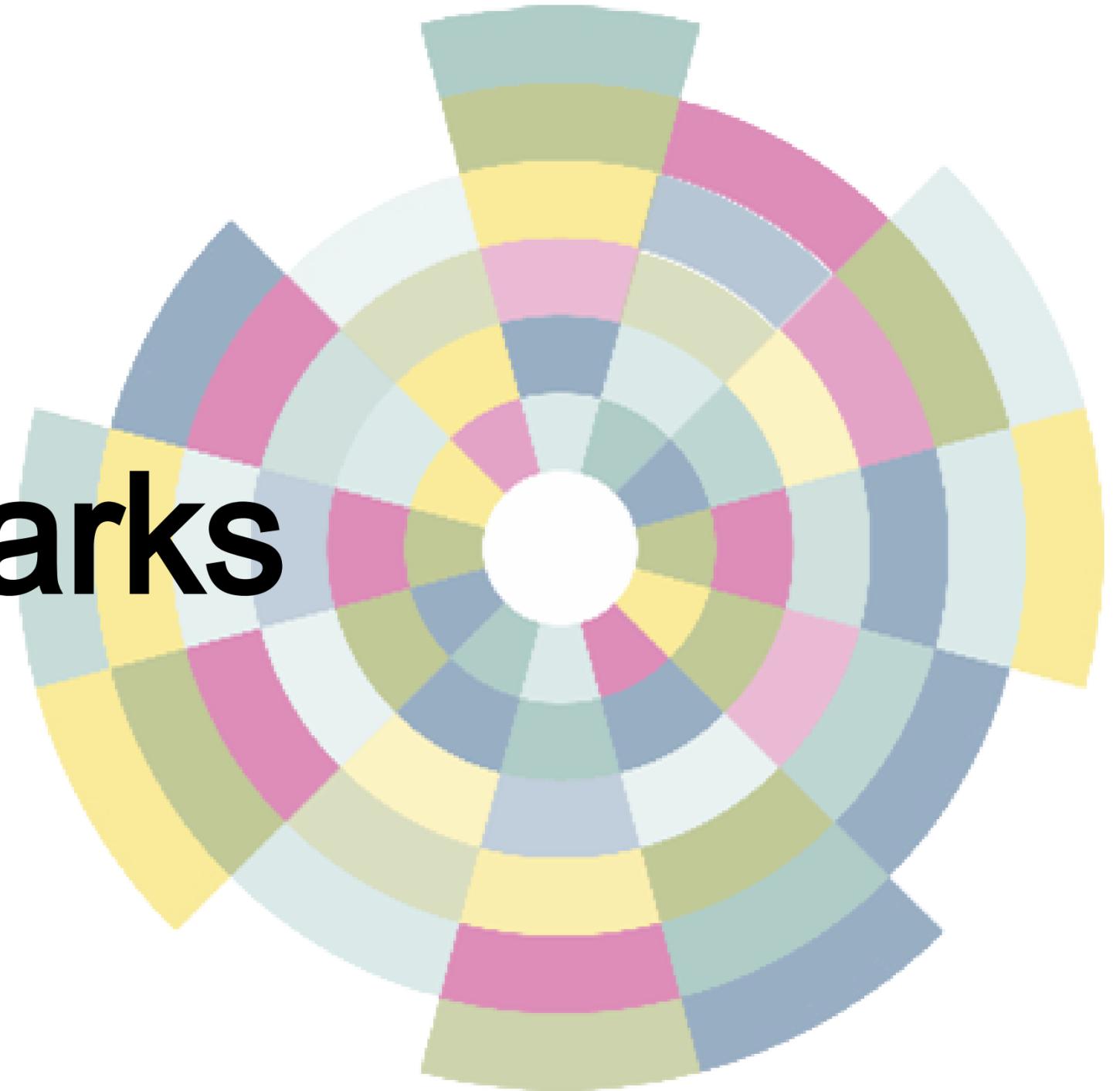
Scottish Community Planning Network Dates for Your Diary 2026

Date	Event
Monday 2nd February 10:30-12:30	Whole Network Event (Online)
March- Date TBC	Spotlight Session: Human Rights
April- Date TBC	Spotlight Session: Community Wealth Building
Monday 11th May 10:00-16:00	Whole Network Event (In Person)
Monday 14th September 10:00-16:00	Whole Network Event (In Person)
Monday 9th November 10:30-12:30	Whole Network Event (Online)



Closing Remarks

Gail Prince



Place Director & CPP Charter

As Place Directors and Community Planning Partnerships, we will work together to build trusted and effective relationships between Scottish Government and local leaders to support the delivery of Local Outcome Improvement Plans to reduce inequalities in communities across Scotland.

Place Directors will:

- Build & maintain effective relationships with local leaders including community representatives
- Attend & take an active role in CPP meetings
- Keep partners informed of relevant national policy and funding developments
- Champion 'Place' & local variation in national policy where relevant
- Escalate actions that require national input to support progress on local priorities
- Commit 2 days/month for a term of 3 years

Community Planning Partners will:

- Provide an induction for Place Directors including meetings with local communities
- Facilitate regular access to their local leaders
- Work with Place Directors to identify the national actions required to improve local outcomes
- Share information and insights to keep PDs informed of local issues
- Keep Place Directors sighted on any relevant communications with Scottish Government

Our Shared Commitment: Maintain clear, regular and open communication to ensure information flows both ways.