

Agenda Item	10.
Report No	CPPB/21/26



Highland
Community
Planning
Partnership

Com-pàirteachas
Dealbhadh
Coimhearsnachd

na Gàidhealtachd

Highland Community Planning Partnership Board – 11 September 2026

Title of report – Delivery Group Progress Report - Community Safety and Resilience

Report by – Superintendent Judy Hill, Police Scotland

Report Classification (tick as appropriate):

Strategic Priority: ☒ People ☒ Place ☐ Prosperity

Cross-Cutting Theme (tick all that apply):

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|---|---|
| ☒ Connecting People and Places | ☐ Employment / Employability |
| ☒ Whole Family and Community-Based Approaches | ☐ Housing |
| ☐ Shared Approaches to Commissioning | ☒ Community Wealth Building |
| ☒ Aligning Partnership Practices | |

Report Purpose (tick as appropriate):

☒ For Noting ☐ For Approval ☒ For Decision ☐ For Comment

Recommendation(s)

The Board is asked to:

- i. Note the current focus and priorities of the Community Safety & Resilience Delivery Group.;
- ii. Note the appointment of Superintendent Judy Hill as the new Chair of the Delivery Group;
- iii. Support the proposed review of the approach to antisocial behaviour, including stronger links with Community Justice activity;
- iv. Note the planned focus on strengthening community resilience.

Executive Summary

The Community Safety & Resilience Delivery Group brings partners together to support safer, stronger and better-connected communities across Highland. The group's focus is centred on safety, prevention and intervention, antisocial behaviour, community action, resilience, collaboration and partnership networks.

A key priority for the coming year will be a review of the approach to antisocial behaviour, with stronger links to community justice. This provides an opportunity to consider wider community issues holistically, recognising the relationship between prevention, vulnerability, offending and community wellbeing.

Significant partnership activity has also taken place to tackle serious organised crime, particularly county lines and the exploitation of vulnerable people.

The Inverness Safety Link has been launched, providing accessible local safety information, with work ongoing to extend the approach across Highland.

Communities are consistently telling us that they want support to develop local Community Resilience plans. Moving forward this group will focus on establishing a practical proportionate approach to this, ensuring plans are achievable, connected to existing resilience structures and provide clear opportunities for communities to shape and contribute to them.

The group also recognises the need to strengthen partner participation. Attendance and engagement have not always been consistent, and addressing this will be important to ensure that the group has the collective expertise and commitment required to progress its priorities.

1.	Background and Current Focus
1.1	The delivery Group provides a Partnership forum for progressing community safety and resilience priorities across Highland. Its work focuses on: • Safety Campaigns; • Antisocial Behaviour; • Prevention and Intervention; • Community Action; • Collaboration and Partnership Working; and • Community resilience and networks.
2.	Key Areas of Work
2.1	Antisocial Behaviour and Community Justice A review of the antisocial behaviour strategy is required. This should consider how community safety activity can better connect with community justice and wider preventative approaches. The intention is to take a more holistic approach to community issues, recognising that effective prevention often requires partners to address the wider circumstances affecting individuals and communities.

2.2	Serious Organised Crime Significant work has been undertaken to tackle serious organised crime across Highland, with County Lines a particular focus. Continued partnership working is required to combine enforcement with prevention, early intervention and support for those vulnerable to exploitation.
2.3	Inverness Safety Link The Inverness Safety Link has been launched as a practical resource providing accessible safety information to local communities. This initiative is being worked towards a wider rollout across Highland.
2.4	Community Resilience Communities are consistently asking for support to develop local Community Resilience Plans. This will be a key focus for the group over the next year. The approach should be proportionate and achievable, with clear links to existing resilience structures and defined arrangements for community involvement. Plans should build on existing community strengths and local knowledge rather than create additional bureaucracy.
2.5	Partnership Participation Effective delivery depends on active participation from relevant partners. Attendance and engagement have not always been consistent, and the group will work to strengthen participation, clarify expectations and ensure appropriate representation.
3.	Risks and Mitigations
3.1	Risk: Insufficient partner engagement limits the group's ability to coordinate activity effectively. Mitigation: Strengthen partner participation, clarify expectations and ensure appropriate representation.
3.2	Risk: Community Resilience Plans become overly complex or disconnected from existing arrangements. Mitigation: Develop a simple, proportionate framework linked to existing resilience structures and shaped by communities.

3.3	Risk: Antisocial Behaviour and Serious Organised Crime are addressed primarily through reactive rather than preventative responses. Mitigation: Strengthen links between community safety, community justice, prevention and wider partnership activity.
4.	Resource Implications
4.1	The work will primarily be progressed through existing partnership arrangements and resources. Development of Community Resilience plans and the review of antisocial behaviour will require partner capacity and engagement. Any significant additional resource requirements will be identified as work develops.
5.	Next Steps
5.1	• Progress the antisocial behaviour strategy review and strengthen links with community justice. • Continue partnership work to tackle serious organised crime and county lines. • Evaluate learning from the Inverness Safety Link and rollout across wider Highland area. • Develop a practical framework for Community Resilience Plans. • Strengthen partnership participation and representation within the delivery group.

Impact Assessment

The group's work is intended to have a positive impact on communities by improving safety, strengthening resilience and supporting more coordinated preventative approaches.

The work will consider the differing needs of Highland's urban, rural and island communities, including the needs of those who may be particularly vulnerable to antisocial behaviour, exploitation or other community safety risks.

Community involvement will be central to the development of local resilience plans, ensuring that local knowledge and community assets inform the approach.

Author: Supt. Judy Hill

Date: August 2026